UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF TEXAS CORPUS CHRISTI DIVISION

IN RE: SCOTIA PACIFIC,

* CASE NO. 07-20027

DEBTOR

TRIAL ON THE MERITS

TAKEN ON APRIL 8, 2008

On the 8th day of April, 2008, the above entitled and numbered cause came on to be heard before said Honorable Court, RICHARD S. SCHMIDT, United States Bankruptcy Judge, held in Corpus Christi, Nueces County, Texas.

Proceedings were reported by machine shorthand.

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1	THE COURT: All right. Go ahead.
2	MR. HOLZER: As Your Honor knows, we are
3	here on a plan confirmation of the competing plans.
4	Other matters on the docket, along with the

 $\ensuremath{\mathtt{09:17}}\xspace$ 5 $\ensuremath{\mathtt{confirmations}}\xspace$, are the motion to appoint trustee in the

- 6 Scopac case, which you carried. There's also a motion to
- 7 resolve the January 20 log payment as between Pacific
- 8 Lumber and Scopac that we carried over from last week,
- 9 and I'm not sure we're there yet.
- 09:17 10 MR. GREENDYKE: We are not yet.
 - 11 THE COURT: Okay.
 - MR. GREENDYKE: But it's not because we
 - 13 haven't thought about it. We have been focusing on other
 - 14 things. Judge, there is also a motion to strike for the
- 09:17 15 proffers that we filed on behalf of Bank of New York as
 - 16 indenture trustee last night.
 - 17 THE COURT: You filed a motion or the
 - 18 proffer?
 - 19 MR. GREENDYKE: A motion to strike a
- 09:17 20 proffer that had been made by Marathon Finance.
 - 21 THE COURT: Okay.
 - 22 MR. GREENDYKE: And at the appropriate
 - 23 time we would like to address that, and that will be
 - 24 addressed by Mr. Krumholz.
- 09:17 25 MR. HOLZER: All right. And so just so

- 1 everybody is clear what's going on, we have for the bench
- 2 there are three sets of exhibits, one set exhibits
- 3 proposed by the debtors, which I believe are in white
- 4 binders, three volumes. There's a set of exhibits
- 09:17 5 proposed by the Bank of New York Indentured Trustee and
 - $\,$ 6 $\,$ another set of exhibits proposed by Marathon and MRC.
 - 7 The Court was given a notebook yesterday that contained
 - 8 the proffers. And there's, of course, duplication. All
 - 9 the proffers in the notebook are separately included
- $09:17\ 10$ among the exhibits, to my understanding, and so there's
 - 11 some overlap there.
 - 12 THE COURT: Which proffer are you
 - 13 objecting to?
 - 14 MR. GREENDYKE: First let me clarify one

- 09:17 15 thing. I don't think ours are here yet. They're on the
 - 16 way. So if you're looking --
 - 17 THE COURT: Because I've only got two
 - 18 sets. But which proffer are you objecting to?
 - 19 MR. GREENDYKE: It's the proffer of Sandy
- 09:17 20 Dean made by --
 - 21 THE COURT: Alexandra Dean?
 - MR. GREENDYKE: Yes.
 - 23 THE COURT: Okay. All right.
 - 24 MR. HOLZER: So I'm not sure what to
- 09:17 25 suggest other than that.

- 1 THE COURT: Well, I mean, I assume he's
- 2 going to be the second witness called, so at some time
- 3 prior to that we've got to have that argument but I $\operatorname{\mathsf{--}}$
- 4 MR. KRUMHOLZ: We understand he's the
- 09:17 5 first witness called, Your Honor.
 - 6 THE COURT: Oh, he's going to be the first
 - 7 one? So that will make it real easy. We can argue about
 - 8 it right before we call him. But are we going to have
 - 9 opening statements?
- 09:17 10 MR. HOLZER: I believe that's --
 - 11 THE COURT: Do we have an agreement as to
 - 12 the time and who's going to go in what order?
 - 13 MR. HOLZER: We've been asked that
 - 14 previously. Yes, Your Honor.
- 09:17 15 THE COURT: All right. So let's get
 - 16 started.
 - 17 SPEAKER: Do you want to do the CNA
 - 18 and the PBGC?
 - 19 MR. HOLZER: Yes, Your Honor. As we
- 09:17 20 discussed, there are three legal only plan objections
 - 21 from non-plan sponsors, a CNA insurance, the PBGC,
 - 22 Humboldt County. And the question is whether we take
 - $23\,\,$ those up now before opening statements or whether you

24 would like to hear the openings first.

09:17 25 THE COURT: Okay. Well, do we have -- I

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- 1 mean, is there a representative of Humboldt County here?
- 2 MR. HOLZER: I think they're on the line.
- 3 THE COURT: Is that true?
- 4 MS. ROMERO: Yes, Your Honor. Martha
- 09:17 5 Romero for Humboldt County.
 - 6 THE COURT: Okay. Well, let's -- I really
 - 7 don't care how we do it. I think we just need to get
 - 8 started. So if you feel like these legal things ought to
 - 9 go first, that's fine with me.
- 09:17 10 SPEAKER: That was the original idea, Your
 - 11 Honor, as a courtesy to them.
 - 12 THE COURT: Okay. Let's do it now. All
 - 13 right.
 - 14 MR. SCHREIBER: It may make things easier
- 09:17 15 $\,$ and let some people drop off the line. Good morning,
 - 16 Your Honor, Carey Schreiber from Winston Strawn. I
 - 17 appreciate the Court's courtesy in allowing me to appear
 - 18 pro hac before this Court.
 - 19 There were a couple of objections with
- 09:17 20 $\,$ respect to the MRC/Marathon plan that I'm pleased to
 - 21 report we have resolved, leaving outstanding the more
 - 22 substantive issues that are purported amongst the parties
 - 23 that are here. The first one was an objection that was
 - 24 filed by Humboldt County. Section 4.2.1 of the
- 09:17 25 MRC/Marathon plan provides for treatment of secured tax

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1 claims. And there are two options with respect to

- 2 secured tax claims. The first is to pay in full and in
- 3 cash on the distribution date plus a post petition

- 4 interest in accordance with 511 of the code. And the
- 09:17 5 second is to pay over time according to section 1129.
 - 6 Humboldt County objected to the payment over time
 - 7 requesting that they be paid either sooner or that there
 - 8 would be certain restrictions put on their payment over
 - 9 time. We have agreed to pay them and put language in the
- 09:17 10 confirmation order should our plan be the one the Court
 - 11 approves that we would request that we pay them in
 - 12 accordance with the option that we pay them in full in
 - 13 cash on the distribution date.
 - 14 And the language specifically that I've
- 09:17 15 been asked to read into the record would say "with
 - 16 respect to the secured tax claims of Humboldt County, the
 - 17 MRC/Marathon plan proponents agree that Humboldt County
 - 18 shall receive the treatments set forth in section 4.2.2.1
 - 19 Roman net I of the MRC/Marathon plan, providing for
- 09:17 20 payment of cash on the distribution date under the
 - 21 MRC/Marathon plan, in an amount equal to the unpaid
 - 22 portion of such allowed secured tax claim plus post
 - 23 petition interest (at a rate to be determined under
 - 24 applicable non-bankruptcy law).
- 09:17 25 The second agreement that we've reached,

- 1 Your Honor, is with CNA Insurance. CNA provides workers'
- 2 comp for the debtors. And pursuant to section 6.6 of the
- 3 MRC/Marathon plan, the -- in short, for lack of a better
- 4 term, the reorganized entities continue the prepetition
- 09:17 5 workers' comp programs in full and CNA has asked us for
 - 6 some clarifying language to resolve their objection.
 - 7 And the language that we have agreed to
 - 8 with CNA's counsel is as follows. And again, this is
 - 9 language that we would, with this Court's permission, put
- $09:17\ 10$ into our proposed confirmation order should our plan be
 - 11 the plan to be confirmed by the Court. The language is
 - 12 as follows: "Nothing in the MRC/Marathon plan shall in

- 13 any way impair or impact parties rights and obligations,
- 14 including without limitation any rights to set up or
- 09:17 15 recoupment under the insurance policies with respect to
 - 16 the workers' compensation programs described in section
 - 17 6.6 of the Marathon plan."
 - 18 And with those two paragraphs in the
 - 19 confirmation order, Your Honor, we believe we've resolved
- 09:17 20 these objections. I appreciate the Court's courtesy.
 - 21 THE COURT: Okay. All right. Is CNA on
 - 22 the phone?
 - 23 MS. VAN METER: Your Honor, Ruth van Meter
 - 24 on behalf of CNA, and that is correct.
- 09:17 25 THE COURT: All right. Anything else that

- 1 you wanted to say?
- MS. VAN METER: I don't have anything
- 3 else, Your Honor. If I may be excused.
- 4 THE COURT: You may be excused. All
- 09:17 5 right. With respect to Humboldt County, does that
 - 6 satisfy your objection to the Mendocino Marathon plan?
 - 7 MS. ROMERO: Yes, Your Honor, it does.
 - 8 THE COURT: All right. I suspect you will
 - 9 probably stay on the line.
- 09:17 10 MS. ROMERO: I am going to stay on the
 - 11 line because I have filed another objection.
 - 12 THE COURT: All right. Do we have any
 - 13 others? Yes, sir?
 - 14 MR. PFEUFFER: Your Honor, my name is Mark
- $09:17\ 15$ Pfeuffer. I'm here on behalf of the Pension Benefit
 - 16 Guaranty Corporation.
 - 17 THE COURT: All right.
 - 18 MR. PFEUFFER: I was admitted pro hac on
 - 19 January 10th of this year. And to start out with,
- 09:17 20 because PBGC hasn't quite appeared in this matter before,
 - 21 I'll just explain the Pension Benefit Guaranty

- 22 Corporation is a federal agency and United States
- 23 government corporation within the Department of Labor
- 24 that under Title IV of the employment retire -- the
- 09:17 25 employee retirement income security act ensures defined

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- 1 benefit pension plans sponsored by private sector
- 2 companies. Palco, a debtor in this case, Pacific Lumber
- 3 Company, sponsors the Palco retirement plan, which is a
- 4 covered plan under Title IV of ERISA.
- 09:17 5 We have filed four objections -- or rather
 - 6 we have objected to confirmation of four of the five
 - 7 proposed plans of reorganization. And you can find our
 - 8 consolidated objections at Docket No. 2536. For the
 - 9 convenience of the Court, I'll refer to the debtors'
- 09:17 10 three plans as the debtors' joint plan, the debtors'
 - 11 Scopac plan, and the debtors' Palco plan, all of which
 - 12 we've objected to confirmation of.
 - 13 And lastly, we objected to confirmation of
 - 14 the plan proposed by the indentured trustee. And based
- 09:17 15 $\,$ upon ongoing negotiations with the indentured trustee, I
 - 16 would like to move to withdraw our objection to that
 - 17 proposed plan of reorganization without prejudice at this
 - 18 time.
 - 19 THE COURT: All right.
- 09:17 20 MR. PFEUFFER: Of the four objections that
 - 21 we filed, I suppose I have announced withdrawal to one, I
 - 22 will just refer to three. It will probably be easier for
 - 23 the Court if I divided them by objection rather than by
 - 24 debtor because the issues are the same in both. The
- 09:17 25 $\,$ first objection concerns the debtors' Scopac plan on

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- 2 the pension plan. The second two objections concern
- 3 debtors' joint plan and Palco plan because of its
- 4 unwarranted call for substantive consolidation.
- 09:17 5 I would like to start with our objection
 - 6 to the debtor Scopac plan and then follow with our
 - 7 objection regarding the latter two debtor plans. And ${\tt I}$
 - 8 think it would help at the beginning because it
 - 9 concerns -- it -- rather, the nature of our claims is the
- 09:17 10 predicate for both objections, so if I could take a
 - 11 moment and explain what exactly our claims are. I'll try
 - 12 and be as general as possible. But we filed three
 - 13 separate claims against each of the six debtors, and each
 - 14 one of these claims is filed jointly and separately
- 09:17 15 amongst all of the debtors.
 - 16 Palco, as I mentioned, is the contributing
 - 17 sponsor of the pension plan. And the other five debtors,
 - 18 including Scopac, are wholly-owned subsidiaries of Palco.
 - 19 Thus, under ERISA and the Internal Revenue Code, all six
- $09:18\ 20$ of the debtors are in the same control group as that term
 - 21 is defined under the applicable treasury regulations.
 - 22 Again, under ERISA and the Internal Revenue Code,
 - 23 Congress mandated that each member of the control group
 - 24 is jointly and separately liable to PBGC and a pension
- 09:18 25 plan for any member's pension liabilities. These

- 1 liabilities typically include -- and this is what we
- 2 filed our claims for -- an employer's due and unpaid
- 3 contributions to the pension plan, commonly referred to
- 4 as minimum funding contributions.
- 09:18 5 Secondly, pension liabilities include
 - 6 insurance premiums owed to the PBGC. And lastly, these
 - 7 claims include the pension plans unfunded benefit
 - 8 liabilities. And roughly speaking, a plan's unfunded
 - 9 benefit liabilities is the plan's current assets -- or
- 09:19 10 rather, the plan's benefit liabilities. In other words,

- 11 how much the plan ultimately has to pay out until every
- 12 single participant is deceased minus that plan's current
- 13 assets. And to give you a rough estimate of the plan's
- 14 unfunded benefit liabilities, at the time we filed our
- 09:19 15 claims it was estimated to be \$21.7 million. On top of
 - 16 the claims for the employer contributions and premiums,
 - 17 our outstanding claims are in excess of \$29 million.
 - 18 Also, it's important to understand the
 - $19\,\,$ effect termination of the pension plan has on these
- $09:19\ 20$ claims. ERISA provides the exclusive means for plan
 - 21 termination. A debtor can either apply for a distress
 - 22 termination of the pension plan, which hasn't happened in
 - 23 this case. And the PBGC can initiate proceedings to
 - 24 terminate a pension plan, which hasn't happened in this
- 09:20 25 case either.

- But if the plan were to terminate, our
- 2 plans would mature against the debtors, including Scopac,
- 3 which leads me to our first objection. We have the
- 4 debtors' Scopac plan, which I believe is at Docket 2210,
- 09:20 5 fails to even mention the pension plan, let alone
 - 6 Scopac's liability for pension claims as a member of the
 - 7 Palco control group. As such, we assert that the
 - 8 debtors' Scopac plan doesn't meet the codes requirement
 - 9 that a plan of reorganization must be proposed in good
- 09:20 10 faith. And we feel that in order to satisfy the code's
 - 11 good faith test, debtors' Scopac plan must make clear
 - 12 certain elements with respect to the pension plan.
 - 13 First off, the debtors' Scopac plan should
 - 14 make clear that under the applicable treasury regulations
- 09:21 15 $\,$ and ERISA and the Internal Revenue Code, Scopac is a
 - 16 member of Palco's control group, as that term is defined.
 - 17 And it must make clear that if the pension plan does not
 - 18 terminate in these bankruptcy proceedings, certain
 - 19 pension obligations continue, those being the obligations

- 09:21 20 to make minimum funding contributions which are joint and
 - 21 several among Palco's control group and the obligation to
 - 22 pay PBGC insurance premiums, which are also jointly and
 - 23 severally among the debtors as a control group.
 - 24 More important, the PBGC asserts that the
- 09:21 25 debtors' Scopac plan must make clear that if the pension

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- 1 plan does terminate in these proceedings, which is a
- 2 possibility, it's an agency decision that hasn't been
- 3 made as of this date, the pension claims in excess of \$29
- 4 million, which are joint and several in nature among the
- 09:22 5 debtors, will become due against Scopac.
 - 6 And as the plan is currently filed, the
 - 7 debtors predict that Scopac's general unsecured creditors
 - 8 will receive a full recovery and PBGC will argue that
 - 9 this is patently absurd because the extent to which our
- 09:22 10 allowed claims are not awarded the priority that they're
 - 11 due under the Internal Revenue Code and ERISA, they would
 - 12 be general unsecured claims. The effect would be that
 - 13 class would be flooded with our claim. And I can't say
 - 14 for certain but it would be many millions of dollars.
- 09:22 15 Our priority amounts are limited under the statute to 30
 - 16 percent of the net worth of the control group, and we
 - 17 haven't liquidated that amount yet. But I believe this
 - 18 debtors' Scopac plan estimated unsecured creditor claims
 - 19 of less than half a million dollars, and that would be
- $09:23\ 20$ simply absurd if the pension plan terminated.
 - 21 So again, to recap that first objection,
 - 22 we would argue that as its currently filed, the debtors'
 - 23 Scopac plan fails to disclose the liability on the part
 - 24 of Scopac for the pension plan. And in order to solve
- $\tt 09:23\ 25\$ this deficiency, it needs to make clear that, A, Scopac

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- 1 is a member of Palco's control group; and, B, if the
- 2 pension plan doesn't terminate, it remains liable for
- 3 certain pension obligations; and C, if the pension plan
- 4 does terminate, the pension claims become due, they're no
- 09:23 5 longer contingent, and they would certainly dilute the
 - 6 unsecured creditor pool.
 - 7 Moving along, Your Honor, I'll address my
 - 8 last two objections. Rather, I suppose I can phrase it
 - 9 as one objection. It's against the debtors' Palco plan
- 09:24 10 and the debtors' joint plan. And that concerns -- those
 - 11 plans call for substantive consolidation. As the Court
 - 12 is aware, substantive consolidation is a process by which
 - 13 a court merges the assets of more than one debtor into a
 - 14 single estate to which all holders of a claim must look
- 09:24 15 for a distribution. And this is an important issue for
 - 16 PBGC, again, because our claims are joint and several
 - 17 among the debtor, meaning, of course, that until our
 - 18 claims are -- until we recover fully on our claims, we
 - 19 have a right to assert a full claim against each and
- $09:24\ 20$ every one of these debtors. In this judicial circuit,
 - 21 substantive consolidation is subject to heightened
 - 22 scrutiny because it affects the substantive rights of the
 - 23 party.
 - In essence, a court should look to the
- $09:25\ 25$ underlying purpose that the equitable -- or all

- 1 creditors, rather, are treated equitable. And we believe
- 2 that if a substantive consolidation were granted in this
- 3 case, PBGC would not be treated equitably. In fact, it
- 4 would deprive PBGC of its statutorily granted rights.
- 09:25 5 And we would mention that although in this
 - 6 circuit the standards regarding substantive consolidation
 - 7 are not precise, courts in this circuit have made clear
 - 8 that the practice is prohibited absent pleading proof or

- 9 adequate findings under law to support it. And we
- 09:25 10 believe the debtors have made no attempt at this showing.
 - 11 Moving along, we think that in order to
 - 12 allow for substantive consolidation, the Court should
 - 13 find that prepetition the debtors disregarded
 - 14 separateness to the point where creditors relied on the
- 09:26 15 breakdown of entity borders and treated all six debtors
 - 16 as one legal entity; or post petition, their assets and
 - 17 liabilities would be so scrambled that separating them is
 - 18 prohibitive and a burden to all the creditors. We
 - 19 believe that under either prong of this test, the
- 09:26 20 debtors' joint plan and the debtors' Palco plan, both of
 - 21 which call for substantive consolidation fail.
 - 22 Secondly, it's important for the Court to
 - 23 note that under ERISA, PBGC is entitled to assert full
 - 24 amount of its claims against each of the debtor and that
- 09:26 25 substantive consolidation in this context would diminish

- 1 those rights greatly.
- 2 In point, for example, if the pension plan
- 3 were to terminate under section 1362 of ERISA, "any
- 4 person who is on the termination data contributing
- 09:27 5 sponsor of the plan or a member of the plan's control
 - 6 group shall incur the liability under this section." And
 - 7 I'll emphasize this, "that liability under the section of
 - 8 all persons shall be joint and several." And that goes
 - $9\,\,$ the same for the minimum funding contributions claim as
- 09:27 10 well as the premiums claim.
 - 11 And it's important to note that these
 - 12 claims apply in full force in bankruptcy. The issue has
 - 13 been litigated several times. Whenever it's been
 - 14 litigated, courts have found that ERISA and the
- 09:27 15 bankruptcy code require the imposition of joint and
 - 16 several liability.
 - 17 THE COURT: Are there cases that say the

- 18 plans are not confirmed where one party has a claim
- 19 that's joint and several against several individuals?
- 09:28 20 They're not confirmable if it calls for sudden
 - 21 consolidation because, in effect, the substantive
 - 22 consolidation gives every claim joint and several
 - 23 liability and so, in essence, you're deluding that one
 - 24 has joint and several liability? Are there cases that
- 09:28 25 say that?

- MR. PFEUFFER: Well, Your Honor, I point
- 2 you to two cases, one is CFI Fabricators of Utah, which
- 3 is a district court decision in Utah. The cite is 179 BR $\,$
- 4 704, and the other is in re: Northeast Dairy
- 09:28 5 Cooperative. That's a bankruptcy court case out of the
 - 6 Northern District of New York. The cite is 88 BR 21.
 - 7 And both of those cases explain why our joint and several
 - 8 claims are affected if substantive consolidation is
 - 9 granted. And in particular, the latter case that I $\,$
- $09:29\ 10$ cited, the Northeast Dairy Co-op case, there was an
 - 11 argument that if PBGC were granted -- or rather, if
 - 12 substantive consolidation was granted and PBGC's -- I'm
 - 13 sorry. Let me back up a second.
 - 14 In that case, Your Honor, there was a
- 09:29 15 partial distribution made to the pension plan. And the
 - 16 parent of the debtor, which itself was not a debtor,
 - 17 claimed that because of PBGC's joint and several claims
 - 18 it would enjoy an excess recovery. According to this
 - 19 parent, a reduction was necessary. In other words,
- 09:30 20 substantive consolidation should apply because -- or
 - 21 rather, or else the pension plan will recover in this
 - 22 case 60 percent of its allowed claims while other
 - 23 unsecured creditors will only recover, I think, 40
 - 24 percent.
- 09:30 25 And in this context, the court refused to

- 1 reduce the pension plans claim explaining that the joint
- 2 and several liability imposed by ERISA was designed to
- 3 achieve precisely that result. And I could read from
- 4 that case a few lines that reiterate that point.
- 09:30 5 THE COURT: Okay. But do you have any
 - 6 cases that say you can't confirm a plan if there's
 - 7 substantive consolidation because you have joint and
 - 8 several liability?
 - 9 MR. PFEUFFER: No, Your Honor, I don't
- 09:30 10 have any of those cases before me, but I do know that in
 - 11 order to prove that substantive consolidation is
 - 12 warranted the debtors need to make some showing.
 - 13 THE COURT: Right. Correct. All right.
 - 14 Thank you.
- 09:31 15 MR. PFEUFFER: Okay. And that final
 - 16 point, I'd like to just reiterate that both the debtors'
 - 17 plan -- or rather the debtors' Palco plan and the
 - 18 debtors' joint plan both call for substantive
 - 19 consolidation. PBGC believes that the debtor -- the
- 09:31 20 debtors haven't shown cause for either and that our
 - 21 rights would be greatly affected in either case if
 - 22 substantive consolidation were approved.
 - 23 THE COURT: All right. Thank you. Anyone
 - 24 else have any preliminary arguments?
- 09:31 25 All right. Are we now ready to start on

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- 1 the opening statements? Mendocino is going first for how
- 2 many minutes?
- 3 MR. NEIER: Your Honor, I'm splitting my
- 4 time with Mr. Brilliant who will speak on behalf of MRC.
- 09:31 $\,$ 5 $\,$ I don't know how long it will be, but --
 - 6 THE COURT: How much time are you

- 7 splitting?
- 8 SPEAKER: I think we get an hour.
- 9 MR. NEIER: I get an hour?
- 09:32 10 THE COURT: You get an hour. 40 minutes,
 - 11 I thought that was. All right. In this regard, if we
 - 12 can -- people can -- need to take -- if they have
 - 13 personal problems they need to take care of, they can
 - 14 leave the courtroom without permission to do that. All
- 09:32 15 right. Go ahead.
 - 16 MR. NEIER: I should insist that everybody
 - 17 stay here while I talk.
 - 18 THE COURT: All right. Go ahead.
 - 19 MR. NEIER: If we had begun on April 1st,
- 09:32 20 Your Honor, I would have announced a settlement among all
 - 21 the parties.
 - 22 THE COURT: Okay.
 - 23 MR. NEIER: Your Honor, David Neier on
 - 24 behalf of Marathon, Your Honor. The very last thing that
- 09:32 25 Marathon thought it would be doing is standing before you

- 1 as a plan proponent. For Marathon, this case really
- 2 began when the debtors sought rescue financing about six
- 3 months before the petition date in July 2006. As the
- 4 Court knows, the debtors filed in January of 2007 with no
- 09:32 $\,$ 5 $\,$ notice to Marathon and sought use of cash collateral on a
 - 6 contested basis. Nevertheless, Marathon did step up and
 - 7 did provide dip financing to support the debtors'
 - 8 reorganization efforts.
 - 9 However, it has become clear to Marathon,
- 09:33 10 as it has become clear to just about everybody in this
 - 11 courtroom and everybody involved in this matter, that the
 - 12 debtors and the noteholders are locked in a take no
 - 13 prisoners pitch battle that will never result, never
 - 14 result in a consensual resolution of these cases nor a
- $09:33\ 15$ consensual plan. Indeed we have learned that the fight

- 16 that exists between the noteholders and the debtors has
- 17 been going on since 2005 without any let up.
- 18 As a result of this conflagration between
- 19 the debtors and the noteholders, we're faced today with
- 09:33 20 two extreme positions. On the one hand we have the
 - 21 debtors who insist that equity is in the money, that this
 - 22 asset has high value, but generates little cash due to a
 - 23 snarl of litigation that has existed with the debtors
 - 24 regulators that prevents them from harvesting their
- 09:34 25 product and thereby generating cash.

- 1 They also look to the environmental
- 2 community as having caused them friction, and thereby
- 3 limiting the amount of wood that they can harvest from
- 4 the forest. What the debtors suggest to you now is that
- 09:34 5 by transforming the Redwood Forest into a vacation
 - 6 paradise for the wealthy, creditors can be paid in full
 - $7\,$ at some point in the future five to eight years from now.
 - 8 We think that's a rather radical position.
 - 9 On the other hand, we have the noteholders who have a
- $09:34\ 10$ similarly radical position. They want a liquidation of
 - 11 their collateral with little regard to the other debtors
 - 12 that are cases before Your Honor. That would imperil the
 - 13 employee of the mill. They cannot survive without -- the
 - 14 mill cannot survive without a long-term supply contract
- 09:34 15 from the forest. The residents of the town whose
 - 16 residence are -- because it is a company town, all
 - 17 employees of the debtors and their families. And many of
 - 18 these families can count multiple generations among them
 - 19 who have worked for this 130-year-old company.
- 09:35 20 Although Marathon developed a business
 - 21 plan and attempted to broker a settlement, it was unable
 - 22 to do so. In fact, it could basically be described as a
 - 23 non-starter as far as the debtors and noteholders were
 - $24\,$ concerned. The committee and other parties have all made

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- 1 cases, but to no avail. The result of that was that our
- 2 collateral was going to be severely imperiled by this
- 3 scorched earth battle that goes on.
- 4 Not only are the debtors' reorganization
- 09:35 5 efforts in peril by this, but Marathon's collateral, the
 - 6 town and the mill are obviously going to be severely
 - 7 impacted if there's not a reorganization of these cases.
 - 8 By teaming up with Mendocino Redwood
 - 9 Company, Marathon, though, has been able to put together
- 09:36 10 a plan that gives the other constituencies or mere
 - 11 bystanders to this controversy between the debtors and
 - 12 the noteholders another option, an option and a chance to
 - 13 be heard to achieve the reorganization that is so
 - 14 desperately needed in these cases.
- 09:36 15 The essential elements of the MRC/Marathon
 - 16 plan are as follows: Mendocino Redwood Company will
 - 17 contribute up to \$200 million in cash and Marathon will
 - 18 contribute up to \$25 million in cash to a newly formed
 - 19 entity. Contrary to the accusations of the noteholders,
- 09:36 20 Marathon is not receiving any consideration on account of
 - 21 its Palco claims, nor is it receiving any consideration
 - 22 on behalf of the Scopac equity that Palco has. That
 - 23 equity is worthless, as far as we know.
 - 24 At Palco, Marathon will convert
- $09:36\ 25$ approximately \$160 million of its senior prepetition and

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- 1 postpetition debt into equity in exchange for the Palco
- 2 assets. And Marathon will then, in addition to the \$25
- 3 million, contribute the mill to the newly formed entity,
- 4 thereby remerging and reintegrating the forest and the

- 09:37 5 mill. This is not substantive consolidation. All
 - 6 debtors are being treated separately, but post
 - 7 effectively the mill will then be reintegrated with the
 - 8 forest as it was before the SBE was formed for the
 - 9 forest
- 09:37 10 Marathon will also contribute the AR, or
 - 11 the accounts receivable, and the inventory, those famous
 - 12 law decks that you've heard a lot about, Your Honor, to
 - 13 Newco in exchange for a note that will be valued at
 - 14 the -- or be the market value of the AR and the
- 09:37 15 inventory, about \$20 to \$25 million is what we estimate.
 - 16 Mendocino and Marathon will bring in a new, experienced
 - 17 management team from Mendocino. Mendocino is in the
 - 18 nearby county. It runs an operation successfully with
 - 19 approximately the same number of acres that the debtors
- 09:37 20 have, about 200,000 acres. And getting that experienced
 - 21 management team into the debtors was a critical
 - 22 requirement for Marathon. And Mendocino amply fills that
 - 23 requirement.
 - 24 Your Honor, the commercial timberland and
- 09:38 25 sawmill operations will be reintegrated and there will be

- 1 a lumber distribution business that will be added to the
- 2 new -- to the newly formed entity. That lumber
- 3 distribution business will be -- will have an extensive
- 4 distribution market. Mendocino Redwood Company already
- 09:38 5 distributes 400 million board feet in that entity. And
 - 6 thereby, that is also a critical element of the
 - 7 reorganization efforts of these debtors because they lack
 - 8 a distribution and marketing system that is effective as
 - 9 Mendocino's in reaching the marketplace.
- 09:39 10 And I'm sorry, but I'm not very good at
 - 11 these projections here, so just give me a second where ${\tt I}$
 - 12 can catch up. And now it's gone. We'll ignore it.
 - 13 Your Honor, Newco will achieve some \$10

- 14 million annually in savings from tender fees that will be
- 09:39 15 realized as a result of the sharing of its management
 - 16 relationships and infrastructure with Newco. Newco will
 - 17 be run -- and this is also a critical and important
 - 18 aspect for us -- Newco will be run in a manner that is
 - 19 environmentally responsible. We have seen what the
- 09:39 20 debtors controversies with the environmental community
 - 21 and regulators has brought them. It has brought them a
 - 22 lack of being able to do business in California in a
 - 23 highly regulated market.
 - 24 By acting in an environmentally
- 09:39 25 responsible manner and by having a track record, a proven

- 1 track record of acting in an environmentally responsible
- 2 manner, we will be able to reorganize these companies and
- 3 successfully do business in this market. Mendocino will
- 4 seek forest stewardship council as part of its -- council
- $\tt 09:40 \ 5 \ certification$ as part of its assumption of the
 - 6 obligations and its environmental responsibilities going
 - 7 forward. And that, we believe, will go a long way to
 - 8 solving the various problems and all the controversies
 - 9 that exist between the debtors and their regulators. In
- 09:40 10 $\,$ addition, we will invest a total of \$7.5 million of new
 - 11 capital into the mill. And overall, because Marathon is
 - 12 wiping out its debt and because it's seeking --
 - 13 THE COURT: The noteholders had at one
 - 14 time 780 million. I don't know what the current balance
- 09:40 15 is.
 - MR. NEIER: You can say it's about that,
 - 17 Your Honor.
 - 18 THE COURT: You're going to give them 135
 - 19 in cash?
- 09:40 20 MR. NEIER: 175 in cash, Your Honor.
 - 21 THE COURT: 175 in cash. That will lower
 - 22 $\,$ it down to about 605 and you're going to write that down

23 to 300 and how much?

24 MR. NEIER: We're going to give them a new

09:41 25 note of \$325 million.

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- 1 THE COURT: \$325 million.
- 2 MR. NEIER: Secured by the same
- 3 collateral.
- 4 THE COURT: So you're writing down from
- 09:41 5 605 to 325, that would be \$280,000.
 - 6 MR. NEIER: \$280 million. And then we're
 - 7 also taking care of the \$160 million of debt. By
 - 8 equitizing that, we realize this company is completely
 - 9 overburdened by debt, so we're also equitizing all of
- $09:41\ 10$ the -- the dip loan and the term loan that exists at
 - 11 Palco for another \$160 million. That's the only way this
 - 12 case -- that's the only way these companies can be
 - 13 reorganized, Your Honor, is by eliminating the debt and
 - 14 the crushing burden of making those debt service payments
- $09:41\ 15$ that have existed for the debtors.
 - 16 You know, obviously Marathon, like any
 - 17 other creditor, wants to be paid in full in cash as of
 - 18 the effective date. And especially as a dip lender, I
 - 19 can assure you we would not have given a dip loan in any
- 09:42 20 other basis. However, that's not the position we are in.
 - 21 The debtors' operations have fallen off the chart and,
 - 22 you know, one can remember Mr. Zack Clement's famous
 - 23 chart of the continuing spiraling down of the loss of
 - 24 cash that's available at these companies. And when you
- $09:42\ 25$ look at that, you have to realize that going forward,

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1 especially in the challenging market that is facing these

2 companies today, there's no way that the company is going

- 3 to be able to service the current debt load that it has.
- 4 THE COURT: Well, you've got to convince
- 09:42 5 me to confirm your plan over the objection of the
 - 6 noteholders. You've got to convince me that they're
 - 7 under water \$280 million.
 - 8 MR. NEIER: That is correct, Your Honor.
 - 9 THE COURT: Okay. Are you going to do
- 09:42 10 that with expert testimony?
 - 11 MR. NEIER: That is correct, Your Honor.
 - 12 THE COURT: All right.
 - 13 MR. NEIER: Newco will also assume
 - 14 responsibility for the debtors' pension plan. The town
- $09:43\ 15$ of Scotia will be reorganized and residents will finally
 - 16 be offered the opportunity to purchase their homes. B of
 - 17 A, of course, and its participating lenders will be paid
 - 18 in full in cash as of the effective date. All allowed
 - 19 administrative expenses and claims will be paid in full
- 09:43 20 on the first distribution day.
 - 21 The various causes of action of the
 - 22 debtors, or at least some of those causes of action, will
 - 23 be put into a litigation trust for the benefit of all
 - 24 creditors that haven't been paid in full, except for
- 09:43 25 Marathon, of course. We think that is the outline for --

- 1 and that is the essential elements of the plan of
- 2 reorganization that has been solicited and put before you
- 3 for confirmation.
- 4 THE COURT: As a matter of law, if I don't
- 09:43 5 believe that the -- if I believe the value of the timber
 - 6 noteholders security is not \$280 million less than their
 - 7 note, I can't confirm your plan.
 - 8 MR. NEIER: That's correct, Your Honor.
 - 9 What we would have to do is we would have -- if you set a
- 09:44 10 value, if you determine the value of the collateral that
 - 11 the noteholders currently have, we would have to

- 12 essentially match that in order to confirm our plan.
- 13 now --
- 14 THE COURT: So are there provisions for
- 09:44 15 that in your plan or is that -- if I tell you what it is,
 - 16 you're going to tell me what you are going to need.
 - 17 MR. NEIER: That's correct, Your Honor. I
 - 18 mean, they have already rejected our plan and they're not
 - 19 going to accept our plan even if I, let's just say for
- 09:44 20 argument's sake, that the value was \$1 more than we put
 - 21 in our plan and we decided to put \$1 more, that doesn't
 - 22 turn a rejecting class into a consenting class. We have
 - 23 impaired consenting classes for all debtors, okay, so
 - 24 it's just a question of having fair and equitable
- 09:44 25 treatment, Your Honor deciding that we've given the

- 1 noteholders fair and equitable treatment, and then we can
- 2 confirm our plan. It doesn't require resolicitation, it
- 3 doesn't require another confirmation hearing.
- 4 THE COURT: Okay.
- 09:45 5 MR. NEIER: Your Honor, the MRC/Marathon
 - 6 plan has broad support and it is the only plan before you
 - 7 that has broad support. We are the only plan that has
 - 8 another major constituency before Your Honor that has
 - 9 accepted the plan, namely the unofficial committee of
- $09:45\ 10$ unsecured creditors. We also have the support of the
 - 11 California State Agencies, which includes the California
 - 12 Resources Agency, the California Department of Forestry
 - 13 and Fire Protection, Fish and Game, Wildlife Conservation
 - 14 Board, Water Quality Control Board, North Coast Region
- 09:45 15 and the State Water Resources Control Board and Governor
 - 16 Arnold Schwarzenegger. In other words, we have the
 - 17 support of everybody in California that regulates this
 - 18 business.
 - 19 We also have the support of the federal
- $09:46\ 20$ agencies that regulate the debtors' operations, including

- 21 the U.S. Fish and Wildlife Service, the Department of
- 22 Interior, the National Marine Fishery Service, the
- 23 Department of Commerce and Congressman Mike Thompson. We
- 24 have the support also of various environmental groups
- 09:46 25 including California Trout, Conservation International,

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- 1 Pacific Forest Trust, Rainforest Alliance, the
- 2 Sustainable Conservation, Trout Unlimited. We also have
- 3 the support of all of the local newspapers, the Eureka
- 4 Times-Standard, the North Coast Journal, the Eureka
- 09:46 5 Reporter, the San Francisco Chronicle. We also have the
 - 6 support of EPIC, the Environmental Protection Information
 - 7 Center. They're one of the largest creditors in this
 - 8 case with a \$6 million claim at Scopac and a couple
 - 9 hundred million dollar claim at Palco. And their support
- 09:46 10 is critical. They've been locked in their own
 - 11 controversy with the debtors for at least ten years.
 - 12 We also have the support of the greater
 - 13 Eureka Chamber of Commerce and the support of 25 families
 - 14 owning and managing over 400,000 acres that surround the
- 09:47 15 debtors' property and Mendocino's property.
 - 16 Your Honor, in terms of voting, 195 out of
 - 17 199 unsecured creditors at the Palco debtors supported
 - 18 our plan, and 26 out of 27 of the trade creditors at
 - 19 Scopac supported our plan. In terms of voting, obviously
- 09:47 20 we voted for our own plan. We like our own plan. But we
 - 21 have 99 percent of the trade creditors supporting our
 - 22 plan and no other plan. They have rejected all other
 - 23 plans. And obviously we also have Bank of America's
 - 24 support for our plan. So we have impaired consenting
- 09:47 25 classes for both the Palco debtors, multiple impaired

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- 1 consenting classes of Palco debtors and the Scopac
- 2 debtors, and we're the only plan that's before you that
- 3 has that kind of support.
- 4 Now, how does our plan stack up to the
- 09:48 5 other plans that are before you? The debtors -- the
 - 6 debtors have essentially two plans that don't have
 - 7 impaired consenting classes. They have their sort of
 - 8 plan for all debtors, which require everybody's consent.
 - 9 They don't have our consent. And they also have their
- 09:48 10 Palco alternative plan, which also does not have an
 - 11 impaired consenting class, so I don't think we need to
 - 12 spend a lot of time talking about those plans.
 - 13 But they have their one last plan, which
 - 14 is the Scopac alternative plan. The Scopac alternative
- 09:48 15 plan can hardly be seen to have a good deal of support.
 - 16 As far as the Scopac alternative plan is, they have one
 - 17 impaired consenting class which is made up of four votes,
 - 18 namely the Bank of America participating lenders. That's
 - 19 their only impaired consenting class. And while we like
- $09:48\ 20$ their support and we're glad that they voted for our plan
 - 21 as well, we hardly think that four votes from secured
 - 22 creditors constitutes broad support for your plan.
 - 23 As far as our plan is concerned compared
 - 24 to the other plans, we are putting in \$225 million in
- 09:49 25 cash in total in support of our plan. So \$50 million of

- 1 the money that we're putting in will go towards paying
- 2 administrative cases and ending these bankruptcy cases,
- 3 paying administrative claims and ending these bankruptcy
- 4 cases. Compared to the other plan, the noteholder plan,
- 09:49 5 they have offered \$10 million to pay admin and
 - 6 administrative expenses at the Scopac level only and they
 - 7 have offered the unsecured creditors \$1.45 million at the
 - 8 Scopac level only.
 - 9 With respect to the Scopac alternative

- 09:49 10 plan -- and the Court has heard a lot about Maxxam making
 - 11 contributions to the debtors -- was a \$10 million
 - 12 contribution, but I believe that's off the table at this
 - 13 point. In fact, Maxxam failed to file its 10K. It's
 - 14 scheduled for delisting by Amex and has a going concerned
- 09:50 15 opinion for DeLoyd, so I hardly think that they're in a
 - 16 position to help the debtors now in the debtors'
 - 17 reorganization efforts. They have pretty much left the
 - 18 scene.
 - 19 So what we're left with in terms of people
- 09:50 20 $\,$ putting in new values, it's not only important, Your $\,$
 - 21 Honor, to lower the debt of these companies, but people
 - 22 putting in real cash. We're putting in \$225 million, the
 - 23 noteholders are doing a Scopac only plan, and they're
 - 24 putting in up to \$10 million just for Scopac
- 09:50 25 administrative creditors and \$1.45 million, but only for

- 1 unsecured creditors of Scopac, none of the other
- 2 unsecured creditors. And under the Scopac alternative
- 3 plan by the debtors, there is nothing coming in. They're
- 4 on their own. They have their Kingdom Home development
- 09:50 5 project, that's the way they're going to raise money five
 - 6 to eight years from now.
 - 7 In terms of a timeline, our plan -- if
 - 8 Your Honor confirms our plan, we have to obtain the
 - 9 regulatory approval of the state and federal agencies
- 09:51 10 $\,$ that I mentioned earlier and then we're ready to close.
 - 11 We're ready to close. We have the management team, we
 - 12 have the capital committed, we don't have any financing,
 - 13 we're ready to close. Compared to the other plans, the
 - 14 debtors, they have to obtain not only regulatory approval
- 09:51 15 but some form of financing to get their plan out and then
 - 16 they've got a five to eight year window before they start
 - 17 paying various creditors in this case off their Kingdom
 - 18 Home development plan. With respect to -- I'm sorry, the

19 debtors

09:51 20 With respect to noteholders, the

- 21 noteholder, they're in the process of trying to sign up
- 22 with Stalking Horse bidder. They're going to then market
- 23 the assets. They're going to then seek court approval,
- 24 their bid procedures, they're going to then have an
- 09:51 25 action, they're going to let other parties do due

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- 1 diligence, and then they seek regulatory approval as to
- 2 whoever the buyer is. We don't know who that person will
- 3 be. And then they close the transaction. That's a five
- 4 to eight month window. Your Honor knows that Palco is
- 09:51 5 out of money and Scopac is running dry as well. Who is
 - 6 going to support these estates? Who's going to manage
 - 7 these estates while all of that is going on? And we
 - 8 don't even know if the end result will be somebody who
 - 9 can meet regulatory requirements or is an experienced
- $09:52\ 10$ operator in this area.
 - 11 With respect to the noteholders' plan,
 - 12 they have no impaired consenting class other than
 - 13 themselves. They are the only people supporting their
 - 14 own plan. While we voted also for our own plan, we think
- $\tt 09:52\ 15\$ that's a good thing, the fact of the matter is is you can
 - 16 hardly describe your own support as broad support among
 - 17 the creditors. You can claim that you've met the test
 - 18 over the bankruptcy code for impaired consenting class,
 - 19 but that's all you can claim. You've met the bare
- 09:52 20 minimum requirements.
 - Combined with the lengthy timeline and the
 - 22 management difficulties that may result from having
 - 23 whoever wins the auction win the auction and then not
 - 24 being able to operate the property or obtain regulatory
- 09:53 25 approval, we think we have the right timeline for these

- 1 cases because these cases are just about done.
- Now, the noteholders have made a bunch of
- 3 unsupported allegations in their -- in their various
- 4 objections to the Mendocino plan. They've claimed that
- 09:53 5 somehow Marathon doesn't have standing. Well, you know,
 - 6 I really don't understand that. The order that
 - 7 terminated exclusivity gave Marathon the right to file a
 - 8 plan in these cases. It wasn't appealed from. Nobody
 - 9 asked for reconsideration of that order. After we filed
- 09:53 10 our plan, this Court held a disclosure statement hearing.
 - 11 It approved the disclosure statement and sent out for
 - 12 solicitation the MRC/Marathon plan. That ruling wasn't
 - 13 appealed from nor was anybody asked for a
 - 14 reconsideration.
- 09:53 15 Clearly we have standing because it's
 - 16 already logged the case. The Court allowed us to
 - 17 solicit, we did solicit, we spent a great deal of time
 - 18 and expense putting the plan together and soliciting it
 - 19 and now the noteholders come in and say, oh, we don't
- $09:54\ 20$ think you have a standing. Of course we're one of the
 - 21 major creditor in these cases. Of course the Scopac
 - 22 equity is owned by Palco, so we think the argument is
 - 23 completely speechless.
 - 24 And, you know, why are we pursuing a plan
- 09:54 25 that reorganizes Scopac? Because it's in our best

- 1 interest. Our collateral is the town and the mill. As
- 2 Mr. Jordan has said in this courtroom, without the
- 3 forest, the mill and the town die.
- The indenture trustee claims that it has a
- 09:54 5 security interest in some of the litigation assets of
 - 6 these estates. And in fact, the debtors last night --
 - 7 THE COURT: When is the market -- I don't

- 8 know what's going to happen to the assets of all of these
- 9 entities as a result of this bankruptcy, but wouldn't
- 09:54 10 whoever ends up with -- I mean, it is true that the town
 - 11 may well die without the forest, but on the other hand,
 - 12 if you own the forest and you don't have a mill, won't
 - 13 someone -- I mean, whoever owns the forest have to make
 - 14 some sort of a deal with the mill?
- 09:55 15 MR. NEIER: Not really. They can just sit
 - 16 there and watch the mill starve or try to pick it up in a
 - 17 liquidation because your trees grow. Unlike every other
 - 18 case you've probably had, Your Honor, these assets don't
 - 19 depreciate, they appreciate. They continue to grow.
- 09:55 20 It's a biological return. So the forest grows, the mill
 - 21 dies and then they can do whatever they want.
 - 22 THE COURT: I see.
 - 23 MR. NEIER: They can seek other mill
 - 24 capacity not in the town of Scotia.
- 09:55 25 THE COURT: All right.

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- 1 MR. NEIER: The indenture trustee claims
- 3 litigation assets of Scopac. And in fact, the debtors, I
- 4 believe, filed an adversary proceeding last night

2 to have a security interest in some or all of the

- 09:55 5 claiming that there is no such link, so that is one of
 - 6 the things that is now before you.
 - 7 Whatever happens with that dispute, it
 - 8 seems to involve the Headwaters litigation, and that
 - 9 litigation, the Headwaters litigation, is being retained
- ${\tt 09:56\ 10}$ by the reorganized entities under our plan. And if the
 - 11 noteholders have a lien on the proceeds of that or
 - 12 recoveries from that litigation, they will get those
 - 13 proceeds. And if they don't have a lien, they won't get
 - 14 those proceeds, whatever they are. We are going to seek
- 09:56 15 $\,$ to resolve those cases definitely.
 - 16 The indenture trustee somehow claims that

- 17 they're disadvantaged by the fact that the remaining
- 18 unsecured claims also have a right to some of the
- 19 litigation trust assets. You know, there's probably some
- 09:56 20 \$500,000 of allowed -- this is the debtors' estimate of
 - 21 the amount of allowed unsecured claims that will be left
 - 22 standing at the Scopac level. So the noteholders could
 - 23 have under our plan potentially a \$300 million deficiency
 - 24 and they're worried about \$500 million sharing their
- 09:57 25 litigation trust. But in fact, they're benefitted

- 1 because the litigation trust is going to include the
- 2 Palco litigation assets in addition to the Scopac
- 3 litigation assets. The noteholders don't claim they have
- 4 a lien on the Scopac litigation asset -- on the Palco
- 09:57 5 litigation assets, they're getting those, without any
 - 6 consideration.
 - 7 And Palco has many more litigation claims
 - $\boldsymbol{8}$ $\,$ than Scopac has certainly, particularly with respect to
 - 9 parent company and director and officer liability claims.
- 09:57 10 $\,$ The fact of the matter is that by having one litigation
 - 11 trust instead of two litigation trustees, one at the
 - 12 Palco level, one at the Scopac level and ultimately
 - 13 they'll probably sue the same entity and then argue about
 - 14 who gets the money, that's just a completely inefficient
- 09:57 15 way for anybody to handle litigation trust claims. By
 - 16 combining the litigation trust claims of Palco and
 - 17 Scopac, nobody is disadvantaged, everybody is advantaged.
 - 18 THE COURT: Is anyone objecting to that
 - 19 other than the noteholders?
- 09:57 20 MR. NEIER: No. The noteholders also
 - 21 claim that somehow that they have a right to credit bid
 - 22 under our plan. That's completely contrary to law. This
 - 23 is a reorganization plan. It provides new value. We
 - 24 gave them their 1111(B) election rights, which they
- $09:58\ 25$ decline to elect. They don't have a right to credit bid

- 1 under our plan.
- The noteholders have also thrown other
- 3 things against the wall to see what sticks. They now
- 4 claim that there may be some kind of antitrust issue with
- 09:58 5 respect to Mendocino being in a similar business to the
 - 6 debtors. You know, Your Honor, that's a really
 - 7 speechless argument. If you recall, the first day
 - 8 affidavit that was submitted in this case said that one
 - 9 of the reasons that the debtors activities were in peril
- 09:58 10 is because of all of the competing products that have
 - 11 sprung up to compete with redwood for fencing and
 - 12 decking, which is the major operation.
 - 13 In fact, at this point with people with
 - 14 their Trex decks and their -- and the cedar and pressure
- 09:59 15 treated lumber and everything else they use, just five
 - 16 percent of the U.S. market for fencing and decking is
 - 17 redwood at this point. So there's no antitrust issue.
 - 18 They make some claims about classification
 - 19 in terms of, you know, that we've created an impaired
- $09:59\ 20$ class, but our impaired class are trade claims. And this
 - 21 is a small isolated area. And you need those trade
 - 22 creditors. Without those small mom and pop creditors who
 - 23 are just getting paid \$500,000, you really can't operate
 - 24 in that community. So we think we're absolutely correct
- 09:59 25 to create impaired consented class among the trade

- 1 creditors of Scopac. And I don't see why \$500,000 going
- 2 to those creditors should matter to them. Frankly, they
- 3 should support it.
- 4 They claim that there's artificial
- 09:59 5 impairment with respect to the B of A claim, but that's

- 6 just because they didn't win the support of B of A, which
- 7 the debtors and the Mendocino and Marathon both will.
- 8 They have a lot of arguments as opposed to value. And
- 9 I've gotten a note that my time is up and I'd like to
- 10:00 10 tell you about value, but the point is very simply that
 - 11 on September 7, 2007 in these cases, Christopher DiMauro
 - 12 from Houlihan, who leads the effort from Houlihan on
 - 13 behalf of the noteholders who's been working on this case
 - 14 since 2005, he came into your court and he said that
- 10:00 15 valuation of the debtors on a tax sufficient basis was
 - 16 \$375 to \$500 million with a midpoint of \$420 million.
 - 17 Well, now the noteholders are running away
 - 18 from that valuation and they're going to the valuations
 - 19 from Mr. Fleming and Mr. Daniel who both come in suddenly
- 10:00 20 at 600 million. And when you look at those valuations,
 - 21 what's happened between September and March? Okay. From
 - 22 September to March have the debtors operations gotten
 - 23 better or worse? Has the housing crisis -- you know,
 - 24 lumber is used for housing starts. Has housing starts
- 10:00 25 gone up or down? Has the credit crisis been somehow

- 1 abbreviated? No. Everything has gotten worse between
- 2 September and March, both with respect to the debtors and
- 3 the market that they operated in, and yet they come to
- 4 this court with an increase in value. And they're trying
- 10:01 5 to put a bid together from their single largest
 - 6 noteholder as a way -- as a method of establishing value
 - 7 of \$600 million in this case.
 - 8 But of course, if you're the single
 - 9 largest noteholder, it's not an arm's length transaction.
- 10:01 10 Fair market value is based on a willing buyer and a
 - 11 willing seller in an arm's length transaction. If your
 - 12 secured creditor bids on the assets, he's by definition
 - 13 an insider, okay? It doesn't establish value when he's
 - 14 able to pay a premium and put money in his own pocket,

- 10:01 15 okay. It's a round trip transaction as far as he's
 - 16 concerned. So that doesn't establish value either. The
 - 17 way to look at these cases is to look at where the
 - 18 noteholders have moved in their valuation, why they've
 - 19 been inconsistent, even though the debtors operations
- 10:01 20 have fallen off the table.
 - 21 And Your Honor, that concludes my remarks.
 - 22 THE COURT: All right.
 - 23 MR. BRILLIANT: Good morning, Your Honor.
 - 24 Alan Brilliant on behalf of Mendocino Redwoods Company.
- 10:02 25 Your Honor, I'm going to just tell you a little bit about

- 1 Mendocino and also about Mr. Alexander Dean, who will be
- 2 the first witness in the case. To make it simple, when ${\bf I}$
- 3 refer to Mendocino Redwoods or any of its affiliates, I'm
- 4 just going to call it MRC. Your Honor, MRC was formed in
- 10:02 5 June 19 --
 - 6 THE COURT: Can we get the Elmo on.
 - 7 MR. BRILLIANT: Okay. Thank you, Your
 - 8 Honor. Mendocino was -- MRC was formed in June 1998 to
 - 9 acquire the redwood timberlands owned by Louisiana
- 10:02 10 Pacific, Mendocino County, California. As Your Honor can
 - 11 see on the map, or at least I hope you can see on the
 - 12 map, but Mendocino is about, you know, halfway up on the
 - 13 map. It's north of San Francisco and it's basically one
 - 14 county south of Humboldt County where the debtors have
- 10:03 15 their timberlands and their mill.
 - 16 When Mendocino acquired their timberlands
 - 17 from Louisiana Pacific, they also acquired an associated
 - 18 sawmill and a lumber distribution business. Mendocino is
 - 19 primarily owned by the Fisher family of San Francisco,
- 10:03 20 California. The Fishers founded the Gap, Incorporated,
 - 21 you know, a large retail chain. I'm sure Your Honor is
 - 22 familiar with. And the Fisher family continues to own 30
 - 23 $\,$ percent of the -- of the equity interest in the Gap. And

24 the Gap has a total market cap, it's a publicly traded 10:03 25 company of about \$15 billion.

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	1	The first witness you're going to hear
	2	from today, Your Honor, is Alexander Dean. And as you
	3	heard earlier from the noteholders, everyone calls him
	4	Sandy. That's what his friends call him and pretty much
10:04	5	everybody calls him Sandy. And he's been with MRC since
	6	it was first founded. And in fact, he was the chief
	7	executive of the company. He was the president of the $% \left(1\right) =\left(1\right) \left(1\right)$
	8	company for the first two years after it was founded and
	9	he has been the chairman of the board of the company eve
10:04	10	since then. Mr. Dean holds an undergraduate degree from
	11	Duke, an MBA from Stanford. And prior to joining the
	12	Fishers, he worked at a number of investment management
	13	firms and at Goldman Sachs.
	14	Both MRC and the debtors have very
10:04	15	similar, you know, businesses. The they both have
	16	about 200,000 acres, they're both located in relatively
	17	similar parts of Northern California, and they both are
	18	subject to the same regulatory and other constraints.
	19	And in paragraph 21 of the proffer from Mr. Dean, we set
10:05	20	forth some of the similarities of both the redwoods
	21	themselves and the mill. And you can see, Your Honor,
	22	that they're very similar business operations.
	23	As we said earlier, in addition to owning
	24	the timberlands, MRC also owns a mill based in Ukiah,
10:05	25	California. But unlike Scopac, MRC also owns a highly

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- ${\tt 1} \quad {\tt successful} \ {\tt distribution} \ {\tt business} \ {\tt which} \ {\tt in} \ {\tt recent} \ {\tt years} \\$
- 2 has primarily served Home Depot, a large big box lumber
- 3 $\,$ retailer. And as Mr. Neier said, MRC sells about 400 $\,$

- 4 million board feet of lumber annually through its
- 10:05 5 distribution center. And in fact, last year MRC was Home
 - 6 Depot's lumber department vendor of the year; very strong
 - 7 relationship with, you know, the Home Depot, which as
 - 8 Your Honor knows, is one of the largest retailers of
 - 9 lumber in the country.
- 10:05 10 Now, MRC has some real strategic
 - 11 advantages here, Your Honor. As a family owned business
 - 12 that is well capitalized, MRC is not subject to having to
 - 13 make short-term business decisions in order to generate
 - 14 short-term cash flow. Instead, MRC is able to operate
- 10:06 15 its business and maximize the value of its timberlands,
 - 16 its sawmill and its distribution over the long-term. And
 - 17 that gives an advantage here that other parties don't
 - 18 have. We're very oriented towards short-term harvesting
 - 19 in order to generate short-term profits and cash flow.
- 10:06 20 Now, Mr. Dean is going to testify through
 - 21 his proffer that successful operators of redwood
 - 22 timberlands must operate a related sawmill and a related
 - 23 processing distribution business in order to maximize the
 - 24 long-term value of their lands. And in fact, Mr. Dean
- $10:06\ 25$ testifies in his proffer that of the four major redwood

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- 1 timberland owners in Northern California, all but one of
- 2 them own their own mill and the fourth one works through,
- 3 you know, a third-party mill; and that that entity, the
- 4 fourth entity, which doesn't have an integrated mill, has
- 10:07 5 been forced to rely upon sales of land in order to
 - 6 generate the type of cash flows it needs to operate
 - 7 its -- operate its business.
 - 8 I think Your Honor, you know, asked a very
 - 9 astute question about what would happen if the, you know,
- 10:07 10 the lands were separated from the mill. You know, we
 - 11 believe -- you'll hear, you know, from Mr. Dean in his
 - 12 proffer believes that it would hurt the value of the

- 13 timberlands. But more importantly than that, the
- 14 noteholders would have an opportunity to take their
- 10:07 15 business somewhere else. And currently, you know, the
 - 16 mill, even with 100 percent of the Palco capacity, loses
 - 17 money. With 40 percent or a lower amount of that, it
 - 18 won't be able to operate, you know, profitably. It just
 - 19 won't have the volume. The mill was designed, you know,
- 10:07 20 to process a very significant amount of harvest, and as
 - 21 the debtors harvest came down dramatically over the last
 - 22 ten years. It just hasn't been getting the capacity that
 - 23 it needs to, you know, to operate its business. And the
 - 24 MRC has the ability to solve that.
- 10:08 25 In addition, Mr. Dean testifies in his

- 1 proffer that timber operators must have a predictable and
- 2 sustainable harvest rate in order to be successful. Now,
- 3 when harvest rates, you know, vary the way they have, you
- 4 know, with the debtors, mostly coming down but also, you
- 10:08 5 know, varying from year to year, that creates problems
 - ${\bf 6}~$ because with your customers, they just need to have, you
 - 7 know, product.
 - 8 They need to know that when they buy from
 - 9 somebody, they have a relationship with somebody, they're
- 10:08 10 going to provide them with the product that they need.
 - 11 And when you get into regulatory disputes with the state
 - 12 or otherwise and you can't produce in a predictable and
 - 13 sustained fashion, you end up having problems with your
 - 14 customers and it hurts your relationships and it hurts
- 10:08 15 your long-term, you know, profitability.
 - 16 In addition, when you have a variable
 - 17 harvest rate, you're also put into a position where you
 - 18 can't plan on your mill. You can't plan on what kind of
 - 19 capacity you want to have, how many ships you want to
- $10:09\ 20$ operate and how much money you want to invest because you
 - 21 don't know from year to year, month to month what your

- 22 production is going to be. And therefore, not knowing
- 23 and not being able to predict your harvest rate, you
- 24 know, creates, you know, problems in generating long-term 10:09 25 profits.

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- Now, Mr. Dean testifies in his proffer,
- 2 you know, something that I think is obvious to everyone
- 3 in this courtroom at this point, which is that California
- 4 forest industry is very highly regulated. He testifies
- 10:09 5 in his proffer that, in fact, it's the most regulated of
 - 6 all the states and that California enforces its
 - 7 regulations extremely aggressively.
 - 8 And based on the heavy regulation and
 - 9 aggressive enforcement of such regulations in California,
- 10:09 10 operators are really forced to make a decision as to how
 - 11 they want to, you know, approach the regulation. They
 - 12 can decide to do the bare minimum of what's required, you
 - 13 know, by the state; or alternatively, they can try to
 - 14 exceed the minimums with the state, get the state to buy
- 10:10 15 into what they're doing with the hope that in the long
 - 16 run you have a better relationship with the state and
 - 17 that you'll have more predictability as to your harvest.
 - 18 Now, we know what approach, you know, the
 - 19 debtors have taken. And when Your Honor hears the expert
- 10:10 20 testimony, you're going to be hearing, you know, from
 - 21 parties based on paper appraisals and paper analysis of
 - 22 harvest and they're going to be telling Your Honor what
 - 23 they think if you comply with the bare minimum what the
 - 24 most wood that can be harvested would be in the shortest
- 10:10 25 period of time and what kind of cash flow that might

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- 2 come up with.
- Now, MRC, on the other hand, has chosen to
- 4 try to get public acceptance of their practices and
- 10:10 5 regulatory acceptance of the way they manage the mill.
 - 6 And why do they do this, Your Honor? They don't do it
 - 7 necessarily, you know, because they're nice people. They
 - 8 are. But that's not why they do it. They do it because
 - 9 it's good business. Because in the long run, in the
- 10:11 10 $\,$ acceptance from the regulators in California of how
 - 11 they're going to harvest the property gives them the
 - 12 predictability of what they're going to harvest in order
 - 13 to build the type of relationship they have built with
 - 14 Home Depot. And it gives them the ability to, in the
- 10:11 15 long-term, maximize the value, you know, of their
 - 16 business. Because again, they're not short-term, you
 - 17 know, oriented.
 - 18 And to that end, what MRC has done with
 - 19 its business, it has eliminated traditional clearcut
- 10:11 20 logging on its own lands. They just don't go into an
 - 21 area and just cut down every tree. They leave certain
 - 22 amounts of, you know, of trees.
 - 23 In addition, Mendocino has adopted a
 - 24 redwood policy and they don't cut down old growth
- 10:12 25 redwoods that date back past 1800 or earlier. In

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1 addition, MRC has invested money to prevent sediment from

- 2 fouling coastal streams running through its property.
- 3 And all of this, Your Honor, is contained in Mr. Dean's
- 4 proffer.
- 10:12 5 And because of these very exemplary forest
 - 6 management policies, as Mr. Neier said, Mendocino has
 - 7 been awarded the forest stewardship council certification
 - 8 for its forest management, which is, you know, the
 - 9 highest level of certification that you can get. And
- 10:12 10 again, why did they do this? They do it because it's

- 11 good business, it makes sense and it maximizes cash
- 12 flows, you know, in the long run. You know, not because
- 13 they're just nice guys.
- Now, since the beginning of 2004, MRC has
- 10:12 15 engaged in significant due diligence in connection with
 - 16 the -- you know, its analysis of this company and it has
 - 17 worked extensively with the -- you know, in analyzing,
 - 18 you know, the debtors business operations and its
 - 19 timberlands, and in particular what it believes, you
- 10:13 20 know, the debtors can harvest on a long-term basis with
 - 21 respect to these assets. They have looked at the
 - 22 regulatory constraints, they've looked at the operating
 - 23 constraints. And they have, you know, sought to
 - 24 determine what it is that, you know, can be done with
- 10:13 25 these lands.

- Your Honor, I'm being told that I'm
- 2 starting to -- that I have run out of time. I'm going to
- 3 try to wrap up very quickly.
- 4 THE COURT: All right.
- 10:13 5 MR. BRILLIANT: Your Honor, and, you know,
 - 6 they have a special ability to forecast for this property
 - 7 because they're right next door to these properties.
 - 8 They operate a similar timberland and forest right next
 - 9 door to these properties. So they have a pretty good
- 10:14 10 sense as to what needs to get done here and what is
 - 11 $\,$ achievable and what's obtainable with these properties.
 - 12 And the other thing is, unlike the experts
 - 13 here, Mendocino didn't try to just do a paper appraisal.
 - 14 And if you look at the Dean proffer, you'll see what they
- $10:14\ 15$ did is they started, you know, with the inventory and
 - 16 they did an on the ground, so to speak, appraisal. They
 - 17 looked at all the regulatory constraints and then they
 - 18 looked at all the on the ground constraints, because as
 - 19 the debtors have chewed up this forest, chewed up this

- 10:14 20 forest over the last few years with a desire to try to
 - 21 cut every tree they could in order to deal with their
 - 22 short-term, you know, cash needs. They have left slivers
 - 23 and other problems here which in the long run has made it
 - 24 uneconomic to harvest some of the timber.
- 10:14 25 So when Your Honor sits here and you're

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- 1 going to hear a lot about harvest rate because
- 2 ultimately, you know, the valuation of these timberlands
- 3 is going to come down to what can you harvest, how
- 4 quickly can you harvest and what price you're going to
- 10:15 5 get for, you know, the lot. So to some smaller extent
 - 6 it's going to involve cost as well.
 - 7 But with respect to the harvest rate, Your
 - 8 Honor, and when you listen to the experts, take in -- ask
 - 9 Your Honor to think about the practical constraints to
- 10:15 10 harvesting, both the regulatory constraints and the on
 - 11 the ground constraints which are laid out in the $\ensuremath{\mathsf{Dean}}$
 - 12 proffer so Your Honor can really test what Your Honor
 - 13 thinks is achievable, because at the end of the day I $\,$
 - 14 think Your Honor, you know, hit the nail on the head.
- 10:15 15 You know, leaving everything else aside,
 - 16 you know, there's really on one issue for Your Honor
 - 17 here, you know, during this hearing, and that's what's
 - 18 the value of the lenders' collateral. Now, Your Honor
 - 19 approached it by, you know, what is their potential
- 10:15 20 write-off. I don't think that necessarily that's the
 - 21 right way to look at it. Look at it from the other side
 - 22 of the coin. And, you know, the question here, Your
 - 23 Honor, is is what is being offered to them under the
 - 24 Marathon -- the MRC/Marathon plan, is it equal to the
- 10:16 25 value of their collateral? And we believe that the \$175

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- 1 million in cash and the notes are equal to the value of
- 2 their collateral; and, therefore, the plan should be
- 3 confirmed. It's clearly something, as Mr. Neier says,
- 4 quoted by the other parties, it's good for the employees,
- 10:16 5 it's good for the PBGC. You know, the state likes it, it
 - 6 resolves the whole case and it enables these companies to
 - 7 emerge from bankruptcy.
 - 8 We'll have to see, you know, about this
 - 9 bid from the other, you know, bond holder that we've
- 10:16 10 heard about, whether or not, you know, it's real or not.
 - 11 We'll hear about that over the next few days. But Your
 - 12 Honor, right now, you know, this is the only plan, you
 - 13 know, that does, you know, resolve the entire case. And
 - 14 even if the bond holders, you know, come up with
- 10:16 15 something, you know, in their desperation, it's not going
 - 16 to resolve things for Palco. This is the only plan
 - 17 that's going to save the employees' jobs and maximize
 - 18 value for everybody in the case.
 - 19 THE COURT: Thank you.
- 10:16 20 MR. BRILLIANT: Thank you, Your Honor.
 - 21 THE COURT: Are you next, Mr. Greendyke?
 - MR. GREENDYKE: Yes.
 - 23 THE COURT: Go right ahead.
 - 24 MR. GREENDYKE: Thank you, Judge. I'm
- 10:17 25 Bill Greendyke. And I, along with my partners at

- 1 Fulbright, represent the Bank of New York as the
- 2 indenture trustee for the timber noteholders. There are
- 3 a whole lot of folks in this room, more than we've had in
- 4 $\,$ most of the hearings in this case. There is one person
- 10:17 $\,$ 5 $\,$ who is not here that I want to bring to the Court's
 - 6 attention that's not here and explain to you a little
 - 7 bit.
 - 8 As you know, I previously told the Court

- 9 on the record that our designee as plan agent under the
- 10:17 10 indenture trustee's plan is former Governor Pete Wilson
 - 11 from the State of California. We were honored and
 - 12 delighted when he agreed to serve in this capacity upon
 - 13 confirmation of our plan. Unfortunately, Governor Wilson
 - 14 had prior commitments that made it impossible for him to
- 10:17 15 be here this week. He sends his apologies to the Court.
 - 16 Governor Wilson is the chairman of the national World War
 - 17 II museum and is actively involved in its development and
 - 18 its support.
 - 19 Months ago, prior to us contacting him and
- 10:17 20 dealing with him, he made plans to travel this week to
 - 21 Washington, D.C. and New York City to meet with
 - 22 Congressional leaders and former military leaders in an
 - 23 attempt to encourage support for the museum. While in
 - 24 New York, the Governor will also receive the Globe and
- 10:18 25 Anchor Award from the Marine Corps and Law Enforcement

- 1 Foundation because of the Governor's efforts to support
- 2 scholarships for children of fallen marines and law
- 3 enforcement officers. We wish he could be here and ${\tt I}$
- 4 know he does, too. I assure you his absence means no
- 10:18 5 disrespect to the Court nor does it indicate any lack of
 - 6 interest or commitment to this process or the indenture
 - 7 trustee's plan. He simply took his schedule as we found
 - 8 it because of our conviction that he was the right person
 - 9 for the job. We will continue to talk to and communicate
- 10:18 10 with the Governor and his staff to see if we can find a
 - 11 time when it's appropriate for him to introduce himself
 - 12 to the Court in open court on the record.
 - 13 Judge, as you've heard from Mr. Neier
 - 14 principally so far and from some of the other counsel for
- 10:18 15 Pension Benefit Guaranty Corporation and CNA, there are
 - 16 lots of legal issues in this case. We even got a new
 - 17 lawsuit last night disputing the amount of our claim for

- 18 the first time in the many, many months this case has
- 19 been pending. There are lots of briefs that have been
- 10:19 20 filed, lots of proffers have been filed, some very
 - 21 extensive proffers and a lot of objections to the various
 - 22 plans. My job today, hopefully, is to try and make some
 - 23 of this flurry of paperwork and argument somewhat simple.
 - Some of the issues have been worked out.
- 10:19 25 We continue to negotiate with the state and federal

- 1 agencies to try and work through the objections that they
- 2 might have. We think we're close, if not there. As you
- 3 heard from Mr. Pfeuffer, we've already made an agreement
- 4 with Pension Benefit Guaranty Corporation. They have
- 10:19 5 withdrawn their objection to our plan. We anticipate
 - 6 that more of these technical in nature objections will be
 - 7 worked out, but ultimately you're going to have to decide
 - 8 the answer to some of these objections.
 - 9 There are some concepts that I want you to
- 10:20 10 see and focus on as we go forward. Mr. Brilliant said
 - 11 this whole case is about value. Well, I think there's
 - 12 some other concepts that are just as important as value.
 - 13 And value is on my list, too, but there's some other
 - 14 things that I think that are going to transcend all the
- 10:20 15 legal, and at times emotional and political arguments
 - 16 that have been placed before you by the parties and the
 - 17 folks who are interested in the outcome of this case.
 - 18 We're well aware of value in our case.
 - 19 Mr. Neier showed you a chart that showed how the value
- 10:20 20 $\,$ terms out. We are also aware of the preferences
 - 21 expressed by the Governor of California, by Congressman
 - 22 Thompson, by the California State Agencies, and by the
 - $\ensuremath{\mathsf{23}}$ corresponding federal agencies with jurisdiction over the
 - 24 forest and the surrounding areas.
- 10:20 25 We're also aware of the Court's comments

- 1 on the record with regard to the importance of these
- 2 issues and how much the jobs and local economy weighs on
- 3 the Court's mind as it makes its decisions concerning
- 4 this case. Our client appreciates and respects both the
- 10:20 5 positions taken by the state, federal and local
 - 6 authorities as well as the Court's concerns as expressed
 - 7 in prior hearings.
 - 8 Interestingly, in the next to last
 - 9 paragraph of the statement filed by Governor
- 10:21 10 Schwarzenegger last Friday night where he expressed the
 - 11 State's position, the Governor says, and I quote, "I
 - 12 understand that the bankruptcy court must decide whether
 - 13 the MRC/Marathon plan meets the other confirmation
 - 14 requirements of the bankruptcy code." In that sentence,
- 10:21 15 he tells you that notwithstanding what he wants,
 - 16 notwithstanding what he's asked for, you still must do
 - 17 your job. You must still do the right thing. Your job
 - 18 is unique among trial judges.
 - 19 For over 20 years you've had a constant
- 10:21 20 parade of individuals and companies with financial
 - 21 trouble come into court and look to you for a way out.
 - 22 You know better than anybody in this room what it's like
 - 23 to tell somebody face-to-face that they will lose their
 - 24 home or their car or their job or their company. Each
- 10:22 25 time you have to do that, it takes a little bit out of

- 1 you. It pulls at your heart and you struggle between
- $\ensuremath{\mathsf{2}}$ what you want to do and what they want you to do and what
- 3 you have to do as a judge.
- 4 And you tell that person, I'm sorry, I
- 10:22 5 understand you, I sympathize with your situation and as a
 - 6 person, I wish I could help. But because of the oath

- 7 that you took on July 31st, 1987, you say, "I have to
- 8 apply the law, and the law says creditors have rights,
- 9 too. The bankruptcy code won't allow me to do what you
- 10:22 10 want me to do and I have to follow the law." It's that
 - 11 commitment to the law that the Governor acknowledged when
 - 12 he wrote you that letter and filed that pleading. And
 - 13 it's that commitment to the law that we ask you for
 - 14 today.
- 10:22 15 As I said, I think there's several things
 - 16 that get in the way of a court being able to give
 - 17 Marathon, Marathon supporters, including the State of
 - 18 California what they are asking for in this case. Those
 - 19 three things are separateness, value, and the mill. With
- 10:23 20 regard to separateness, the Marathon plan is trying to
 - 21 blend two separate and distinct cases, just as these two
 - 22 counsel tables here where David Neier sits and I sit are
 - 23 separate tables. They are not together. We talk to each
 - 24 other, we joke with each other. Those tables aren't
- 10:23 25 together; Mr. Neier and I aren't together. We have a

- 1 business relationship. We have a professional
- 2 relationship. We're not the same, we're not blended,
- 3 it's one not one table; it's two tables.
- 4 We say, as Mr. Neier alluded to you
- 10:23 5 earlier, that Marathon has no standing to that makes
 - 6 Scopac to stay. And then Mr. Neier says, well, we didn't
 - 7 object to the disclosure statement. Well, in the
 - 8 disclosure statement here he said, everything that
 - $9\,$ happens in the disclosure statement is without prejudice
- 10:23 10 to any confirmation objection that we might have. And
 - 11 our confirmation objection is they don't have standing to
 - 12 do what they want to do.
 - 13 Indeed the UCC, the Unsecured Creditors
 - 14 Committee in their brief, before Mr. Neier's admission
- $10:24\ 15$ this morning to the Court that they have no equity, the

- 16 committee pointed it out. Page 15, paragraph 31 in the
- 17 committee's brief they said, "because creditors (such as
- 18 the indenture trustee) are impaired under the
- 19 MRC/Marathon plan and receive only partial consideration
- 10:24 20 on account of their claims, there is no value remaining
 - 21 for debtors equity interest." The whole premise of the $\,$
 - 22 Marathon plan is that the timberlands, the commercial
 - 23 timberlands, are worth \$430 million.
 - 24 And as everybody talked about before me,
- 10:24 25 the claim of the noteholders are well over \$700 million,

- 1 no matter what the lawsuit says. If there's any value
- 2 left in the commercial timberlands above the \$430
- 3 million, it belongs to the noteholders as creditors of
- 4 the Scopac case and not to Palco as the equity --
- 10:24 5 potential equity holders and not to Palco's creditor
 - 6 Marathon. The attempt to force this Marathon plan on
 - 7 Scopac and the noteholders is contrary to the law for
 - 8 several reasons, contrary to the separateness principle
 - 9 for several reasons.
- 10:25 10 First, the absolute priority rule prevents
 - 11 that from happening. Nothing, not even control, should
 - 12 $\,$ go to equity if that's the claim that Marathon has as
 - 13 Palco creditors, unless the indenture trustee and the
 - 14 unsecured creditors in the Scopac case are paid in full.
- 10:25 15 Second, a plan orchestrates an illegal
 - 16 substantive consolidation. You know, as well as I do,
 - 17 and I think the Pension Benefit Guaranty Council tried to
 - 18 allude to it a little bit earlier, case law with regard
 - 19 to substantive consolidation is a lot different today
- 10:25 20 than it was in the '90s. In the '90s bankruptcy courts
 - 21 substantively consolidated joint venture cases all the
 - 22 time because that's what everybody wanted and no one
 - 23 objected. And then the Owens-Corning case came along and
 - 24 said, wait a minute, you have got to think about this.

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- 1 into this deal on the basis of separateness, you can't
- 2 always do it just willy-nilly. You have to think about
- $\ensuremath{\mathtt{3}}$ it and you have to carry every burden to show that
- 4 there's no prejudice. That line of thought is
- 10:26 5 underscored by the Fifth Circuit in the Wells Fargo
 - 6 versus Sommers case that came out in 2006. It came out
 - 7 of the Southern District of Texas from Judge Brown's
 - 8 court where she had found subject to consolidate a couple
 - 9 of cases before her. The cite is 444 Fed 3rd 690.
- 10:26 10 The third point is, and Mr. Neier has
 - 11 already beat me to the punch on this, we believe the plan
 - 12 deprives us of our right to credit bid. And yes, he's
 - 13 right, this is not a prepetition presale, but one aspect
 - 14 of 1129(B) is you can make this fit as the 3653(K) says
- $10:26\ 15$ where we would have our lien obtained and our right to
 - 16 credit bid.
 - 17 In the Marathon plan, there's only one
 - 18 bidder and there's only one price. And we don't have --
 - 19 we're deprived of our right to credit bid. Not only do
- 10:26 20 they not give us a fair value for the collateral that
 - 21 they're trying to buy from us, in effect, they're not
 - 22 giving us the ability to keep our liens on the remaining
 - 23 property, which is the Headwaters litigation. They're
 - 24 asking us to share whatever proceeds are with other
- 10:27 25 creditors. And it may be a small amount, but they are

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- 1 taking the lien away and they're taking our collateral
- 2 away. That's deprivation of the rights that we would
- 3 otherwise be entitled to as a secured creditor.
- Now I go back to value. This is the point

- 10:27 5 that Mr. Brilliant talked about. The committee says in
 - 6 their papers that we had our chance to propose a viable
 - 7 plan. Marathon says \$430 million is the value and that
 - 8 our experts have changed their opinion based upon the
 - 9 chart that he showed you with Mr. DiMauro's testimony,
- 10:27 10 even though prior testimony or opinions of value given by
 - 11 Mr. DiMauro were given arguably in the dark without the
 - 12 benefit of current meaningful information from the
 - 13 debtors that was available at the time.
 - 14 All the while, we've had continuing
- 10:27 15 expressions of interest. You recall the Nature
 - 16 Conservancy in this court many times watching these
 - 17 proceedings, and others, for amounts substantially in
 - 18 excess of the MRC value.
 - 19 If you look at what the witnesses are
- 10:28 20 going to tell you about value, the theoretical value the
 - 21 witnesses are going to tell you, the debtors at the high
 - 22 water mark at about \$943 million for the commercial
 - 23 timberlands. MRC is at the bottom line, the low-ball
 - 24 offer for \$430 million. Our experts, two of them, are in
- 10:28 25 the range of \$588 to \$622 million. As everybody has told

- 1 you, we no longer have to talk about theoretical values.
- 2 We no longer have to concern ourselves or focus on this
- 3 low-ball value MRC is giving you. We have a
- 4 noncontingent hard offer from Scotia Redwood Foundation,
- 10:28 5 Incorporated and affiliated with the financial
 - 6 corporation for \$603 million.
 - 7 And I can hardly believe what I heard
 - 8 Mr. Neier tell you, that for some reason that hard offer
 - 9 of \$603 million is not worth \$603 million because of
- 10:29 10 motive. Like the proposal of the plan by Marathon isn't
 - 11 predicated upon or driven by motive to recover the losses
 - 12 that they're going to incur because of a very poor
 - 13 business decision to make rescue lending to the Palco

- 14 debtor prepetition. The whole reason why they're here is
- 10:29 15 to recover the losses that they've incurred because of
 - 16 the bad business decision they made to get involved.
 - 17 And the only way to make their plan work
 - 18 is to reach over to our table and take value from our
 - 19 table and drag it across, just like you're dragging
- 10:29 20 something on a computer screen, to their table so that
 - 21 they can recover a long-term basis some of their losses.
 - 22 That's what's happening here.
 - We are bringing the Scopac estate \$173
 - 24 million more dollars than MRC is bringing to the court
- 10:29 25 and to the estate. The real value is telling you why

- 1 Marathon and MRC's \$430 million is not correct and why
- 2 you really don't even have to worry about all of this
- 3 theoretical stuff anymore because we have a hard offer
- 4 that's right in the middle.
- 10:30 $\,$ 5 $\,$ The third point I want to talk to you
 - ${\bf 6}$ $\,$ about is the mill. And the mill is really kind of an
 - 7 interesting topic. And I know it's very important to the
 - 8 Court and I know it's important to the estate. Marathon
 - 9 and MRC have marketed its plan and they showed you the
- 10:30 10 list of all the people in California, from Trout
 - 11 Unlimited to the Governor of California that are
 - 12 interested in their plan and favor their plan.
 - 13 And we've been talking to people in
 - 14 California, too. They have marketed their plan to the
- 10:30 15 world as the only confirmable plan that provides for the
 - 16 mill. They have conducted meetings in Humboldt County,
 - 17 they have talked to people in Sacramento, they have
 - 18 talked to the press, as we have, and they say that their
 - 19 plan saves the mill and that the indenture trustee's plan
- 10:30 20 does not. In their words, Marathon and MRC say that
 - 21 unless their plan is confirmed, the mill will shutdown
 - 22 and all the jobs will be lost. That's what they're

- 23 telling people.
- I woke up Sunday morning in Houston before
- 10:31 25 $\,$ I drove down here to get ready for trial and I read the

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- 1 Houston Chronicle. And in the editorial section of the
- 2 paper was a political cartoon and it had a picture of the
- 3 Democratic presidential candidate with that candidate's
- 4 arm around a mule. The candidate had a gun in his hand
- 10:31 5 pointing at the mule and in fact the caption said "unless
 - 6 I get my way, the mule gets shot." It's a joke, it's
 - 7 satire. This is not a joking matter and this is not
 - 8 satire and I don't mean to equate to it. But in effect,
 - 9 Marathon is living out this cartoon with all of us by
- 10:31 10 saying unless it gets its way, unless its plan gets
 - 11 confirmed it's going to kill the town and all those jobs.
 - 12 But the result of that is it's not in
 - 13 their best economic interest. The logic of an investor
 - 14 would be to do everything possible to preserve the value
- 10:31 15 of its investment, albeit a bad one, in the town and in
 - $16\,\,$ the mill so that if something happens like you confirm
 - 17 our plan, the indenture trustee's plan, we're not going
 - 18 to close the mill down because the most logical customer
 - $19\,\,$ for the forest is that mill that's right next-door.
- 10:32 20 $\,$ Because when the mill next-door buys logs from the forest
 - 21 next-door, there's not as much transportation cost, and
 - 22 the margin for profits are small.
 - 23 So it doesn't make any sense economically,
 - 24 financially for somebody to ship something way far off to
- 10:32 25 be milled into lumber and sold because the costs are low.

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- 1 So the almost symmetrical partners, logical partners are
- 2 the ones right together. So it makes sense for them to

- 3 keep the mill open and not let it go down in their own
- 4 economic interest.
- 10:32 5 We have every reason to believe that if
 - 6 you confirm our plan that MRC will participate in the
 - 7 sale process. The indenture trustee and noteholders
 - 8 would welcome MRC's participation in such a sales
 - 9 process. And assuming that a going concern lumber mill
- 10:33 10 is worth more than one that is shut down, why would the
 - 11 senior secured creditor, Marathon, not preserve the value
 - 12 of its investment. Neither the indenture trustee nor any
 - 13 of the noteholders has any claim at the Palco level. We
 - 14 have no standing to do anything in Palco.
- 10:33 15 So in the end, whatever happens to Palco
 - 16 is up to no one other than Marathon. They have complete
 - 17 economic control. As they've said, Maxxam has pretty
 - 18 much backed out. They have complete authority and
 - 19 complete responsibility to do whatever is necessary to
- 10:33 20 preserve the value of their investments and having to
 - 21 preserve those jobs and preserving that town. If the
 - 22 mill and town are shut down, it will always be Marathon's
 - 23 choice and not the noteholders' choice. And the Court
 - 24 should see this coercion for what it is.
- 10:33 25 Now let's talk a little bit more about

- some of the legal issues. I've already told you that
 Marathon's plan must be crammed down on the noteholders.
- 3 To do so, the plan must be fair and equitable and it must
- 4 give us the due equivalent of our claims. We think, as I
- 10:33 5 told you, the plan deprives us of a right to credit bid
 - 6 and is therefore not fair and equitable. It doesn't
 - 7 comply with 363 and it doesn't comply with 1129(B).
 - 8 The plan also deprives us of our liens on
 - 9 the Headwaters litigation primarily and it does not give
- 10:34 10 us sufficient value. They told you in answer to your
 - 11 questions they're going to give us some cash and some

- 12 notes. The notes have a negative amortization and a very
- 13 speculative conclusion in terms of whether or not we're
- 14 ever going to get to the end in terms of payments. And
- 10:34 15 we're also not real sure about what the starting point is
 - 16 going to be on the amount of the note based upon their
 - 17 ability to adjust the amount of the note for cash.
 - 18 Because of the negative amortization and the
 - 19 speculativeness, we think that the note and the plan that
- 10:34 20 proposes the note is not feasible.
 - 21 We also think the plan violates Graystone
 - 22 because it separately classifies our deficiency claim for
 - 23 general unsecured and then it treats us must worse than
 - 24 the general unsecured. It both discriminates unfairly of
- 10:34 25 a yes vote that they would not have gotten if we had been

- 1 lumped together with the general unsecured creditors.
- 2 Their purpose for the separate classification is
- 3 improper, particularly when you recall this is not a
- 4 debtor plan, this is an interlobular plan. And that
- 10:35 5 interlobular plan takes everything from my client, the
 - 6 indenture trustee and the noteholders' control, value and
 - 7 property rights to favor the creditors in the Palco
 - ${\tt 8}$ estate. The plan effectuates substantive consolidation.
 - 9 And another thing in regard to thinking
- 10:35 10 about what happens if you go forward with the Marathon
 - 11 plan, because of the substantive consolidation issue,
 - 12 because of the way these cases were structured and these
 - 13 investments were made, particularly with regard to the
 - 14 Scopac noteholders, a ruling in favor of Marathon could
- 10:35 15 impact the financial market's use towards granting credit
 - 16 in similar circumstances. The Court needs to consider
 - 17 the effect of such a ruling on the market.
 - 18 Finally, as they alluded to in their
 - 19 arguments, the plan risks violation of antitrust law.
- 10:35 20 $\,$ I'm not talking about lumber now and I'm not talking

- 21 about what somebody makes their redwood deck out of.
- 22 It's a feasibility objection, number one. And number
- 23 two, it's an objection with regard to 1129(A)1 as to
- 24 whether or not the plan as proposed applies with the law
- 10:36 25 or runs the risk of running afoul of the law which is

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- 1 distant second. We're talking about section 7, and the
- 2 reason why we raise this is because the combination of
- 3 Scopac and MRC, the forest, Scopac, MRC, would combine
- 4 the second and third largest owners of redwood in the
- 10:36 5 United States and evolve it into the largest holder of
 - 6 redwood forest in the United States. And we think that
 - 7 such a combination creates a substantial risk that the
 - 8 Federal Trade Commission and the Department of Justice
 - 9 will seek to enjoin such transfer. Those are the reasons
- 10:36 10 $\,$ why the Marathon plan is not confirmable and should not
 - 11 be confirmed over our objection.
 - 12 Let's talk about the debtors' plans for a
 - 13 little bit. We currently have pending before you a
 - 14 motion to deny confirmation of the joint plan because it
- 10:37 15 cannot be crammed out. It still cannot be crammed out.
 - 16 Nothing has changed, nothing is different. We've been
 - 17 waiting. Mr. Neier brought it up. We feel the same way.
 - 18 We agree.
 - 19 Our motion also asks that you deny
- 10:37 20 confirmation of the Palco alternative plan because it
 - 21 fails to satisfy 1129(B)10. They have not gotten the
 - 22 affirmative vote of any impaired class; and therefore it
 - $23\,$ cannot go forward for confirmation. We reurge our motion
 - 24 with regard to both of those plans at this time.
- 10:37 25 The remaining plan by the debtors is the

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- 1 Scopac alternative plan. In this plan they also have to
- 2 cram down the indenture trustee noteholders. This plan
- 3 proposed by the debtors is a partial dirt for debt plan.
- 4 As you know, partial dirt for debt cases indicate that
- 10:37 5 these situations deserve the utmost judicial scrutiny and
 - 6 discretion and caution based on the inherent risk of
 - 7 theoretically battling land for the purpose of
 - 8 transferring only part of the collateral incurred for the
 - 9 satisfaction of the entire debt.
- 10:38 10 All of these cases balance in whether --
 - 11 I'm talking about Scopac plan or whether I'm talking
 - 12 about Marathon's plan, you need to look as the judge at
 - 13 what the noteholders have now and the risks associated
 - 14 and the value associated with collection now. Contrasted
- 10:38 15 with what somebody wants to give you, whether it's a
 - 16 substitution of different collateral or whether it's part
 - 17 of the collateral or it's notes and cash, whatever it is,
 - 18 and that's the substitution part. And you need to weigh
 - 19 not only the value of what's being switched out, but what
- 10:38 20 the relative risk is of collection of what's being
 - 21 switched out.
 - 22 It doesn't take a lot of math to figure
 - 23 out that if somebody gives us arguably three quarters of
 - 24 what we are entitled to for the whole debt, that there's
- 10:38 25 a lot more risk associated with that than it would be if

- $1\,$ we had the whole thing.
- 2 By the same token, reflecting on
- 3 Marathon's plan, a speculatively repayable note is not
- 4 the whole value of the forest that we otherwise would
- 10:39 5 have had initially. Such a transfer -- going back to
 - 6 Scopac -- for a part of the collateral does not give the
 - 7 equivalence of rights the noteholders currently enjoy.
 - 8 For that reason, it's impermissible and the plan is not
 - 9 confirmable. My point is more clearly made by the spread

- 10:39 10 of values given by the parties that you'll hear from the
 - 11 witnesses, debtors 943, the low-ball value of 430 by MRC,
 - 12 and our value is in the middle and the hard bid made by
 - 13 the financial corporation affiliate.
 - 14 After all this time we have two hard
- 10:39 15 offers; one low one and one of 603 that just came in
 - 16 yesterday. And we're still \$350 million off of the
 - 17 debtors' theoretical value of what they think all of this
 - 18 property is worth. Why this incredibly high value being
 - 19 propounded by the debtors? We say, and have always told
- 10:39 20 you, that we think that they're breaching a fiduciary
 - 21 duty to us. We continue to believe that they're
 - 22 breaching their fiduciary duty to us.
 - 23 The value for the timberlands is off the
 - 24 chart and unreasonable. And we think it's clear evidence
- 10:40 25 that the real value of the forest is in the neighborhood,

- 1 furnished by our experts, somewhere around 600 and the
- 2 hard bid that's being brought to you by one of the
- 3 noteholders.
- 4 The risk inherent in the Scopac
- 10:40 5 alternative plan, it's too speculative for us and it
 - 6 should be too speculative for you. So we're down to
 - 7 three plans now, hopefully: The debtors' plan, the
 - 8 Marathon plan and our plan. The debtors' Scopac plan is
 - 9 predicated on these absurdly high values and offers
- 10:40 10 nothing, not even cooperation, not even a sales process
 - 11 $\,$ for purposes of trying to take care of the Palco mill.
 - $12\,$ Our plan offers timber to supply the mill and cooperation
 - 13 with regard to a sales process to the extent that MRC or
 - 14 Marathon or both want to participate in our sales
- 10:40 15 process.
 - 16 The Marathon plan inappropriately offers
 - 17 small value, but it does deal with Palco and at the cost
 - 18 of hundreds of millions of dollars to the noteholders.

- 19 And it has the added burden of legal impediments that 10:41 20 cannot be ignored and we say cannot be overcome. It's
 - 21 interesting to note that the Marathon brief describes the
 - 22 value which is with regard to the IT plan. I'm referring
 - 23 to page 69, paragraph 146 of their brief. Most of the
 - 24 things that they discuss have either been achieved or
- 10:41 25 within reach of being achieved. Number one, and I quote,

- 1 "indenture trustees proposed the auction process does not
- 2 require a league bidder." We have a bidder. We have a
- 3 hard bidder now that could be a league bidder in the end.
- 4 Number two, "the auction process does not set a price
- 10:41 5 beyond which the indenture trustee will agree to refrain
 - 6 from placing the credit in." The offer that you will see
 - 7 that we will place in evidence will say that that league
 - 8 bidder will agree not to exceed its bid, to stand pat on
 - 9 its cash bid and not credit its holders.
- 10:41 10 And third, "the IT plan has no provision
 - 11 for funding operations during market." I think our plan
 - 12 already says that. I think our plan has provision for
 - 13 the plan agent to borrow money with the help and
 - 14 assistance of several of the large noteholders to make it
- 10:42 15 through the gap here, whether it's to pay off priority
 - 16 creditors or administrative creditors or even Bank of
 - 17 America at some point.
 - 18 Clearly when you read that brief, you can
 - 19 sense from the way they speak about our plan that MRC
- 10:42 20 wants to participate in indenture trustee's sales process
 - 21 if their plan is not confirmed. We ask the Court to let
 - 22 this process happen under our plan because we believe
 - 23 that Marathon will keep its word to California and do the
 - 24 right thing to keep the mill open, even if its plan
- 10:42 25 doesn't get confirmed.

1 In conclusion, I thank the Court for its 2 time, for its attention. I'm going to turn the podium 3 over briefly now to my partner, Richard Krumholz, who 4 will briefly address the Court on our pending trustee 10:43 5 motion. Thank you, Judge. MR. KRUMHOLZ: Thank you, Your Honor. I 7 will try to keep this brief. THE COURT: Do you want us to turn off the 9 Elmo? 10:43 10 MR. KRUMHOLZ: Sure. Your Honor, as 11 Mr. Greendyke has told you, we believe that the only plan 12 that satisfies the confirmation -- that's been -- that 13 satisfies the standards for confirmation under section 14 1129 of the bankruptcy code is the one submitted by the 10:43 15 indenture trustee. We are confident that the evidence 16 that you will hear will lead to no other conclusion, 17 frankly. 18 Now, with that said, if the Court denies 19 confirmation, we believe that the evidence will 10:43 20 overwhelmingly establish that a trustee should appoint 21 pursuant to the indenture trustee's motion to appoint a 22 trustee. That's for two purposes obviously, to preserve 23 the value of the debtors' assets for the benefit of the

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1 collateral, a collateral interest in which only they

24 debtors' creditors and to prevent the continued
10:44 25 deterioration and impairment of the timber noteholders'

- 2 hold.
- Now, I mentioned a moment ago that the
- 4 evidence will be overwhelming. What have we done in that
- 10:44 5 regard over the last few weeks to develop this evidence?
 - 6 And this is important because if the Court chooses not to
 - 7 confirm any of the plans before you, despite obviously

- 8 our contention that the IT plan should be confirmed, then
- 9 it must know that the record will be replete for purposes
- 10:44 10 of appeal or otherwise, that a trustee was appropriate
 - 11 and proper in this circumstance.
 - 12 And I would suggest to you that this is
 - 13 exactly the kind of case that courts routinely refer to
 - 14 trustees. Why? Because the irreversible and undeniable
- 10:45 15 conflicts of interest that exist and because management
 - 16 has shown themselves, by their own admission, to be
 - 17 unqualified to monitor and manage the assets that are at
 - 18 issue in these cases.
 - 19 So what evidence am I talking about?
- 10:45 20 These Palco and Scopac have the same CEO, have the same
 - 21 CFO, have the same general counsel, and for the most
 - 22 relevant periods during this case, had the same vice
 - 23 president. Despite these conflicts, they had substantial
 - 24 transactions between the companies. Now, normally there
- 10:45 25 would be processes put into place to assure that those

- 1 kinds of conflicts do not lead to the very results that
- 2 we've seen here. But unfortunately, what we have learned
- 3 is that the independent managers that were supposedly the
- 4 back stop, so to speak, in connection with all of these
- 10:45 $\,$ 5 $\,$ conflicts of interest, were not provided the very basic
 - ${\bf 6}$ $\,$ and critical information that they needed in order to
 - $7\,$ make wise decisions on behalf of Scopac. As a result,
 - 8 and pursuant to the wealth of the case law that supports
 - 9 the appointment of trustee in these circumstances, that
- 10:46 10 $\,$ alone provides the Court with reason enough to appoint a
 - 11 trustee.
 - 12 Also, it doesn't stop there. As Mr. Neier
 - 13 indicated, there's no question, I don't believe, and it's
 - 14 certainly been admitted to in deposition that the
- 10:46 15 officers of Scopac and Palco have failed each and every
 - 16 week, each and every month, each and every quarter, to

- 17 provide meaningful projections of what those businesses
- 18 would do in terms of cash flow, in terms of revenue and
- 19 otherwise.
- 10:46 20 And as Mr. O'Brien, the CEO testified not
 - 21 long ago, the lack of reliable projections is a signal,
 - 22 it demonstrates the lack of control and the lack of
 - 23 understanding of the business on the part of management.
 - 24 And that's how you measure management according to
- 10:47 25 Mr. O'Brien, the CEO of both of these companies. So

- 1 under the case law, Judge, this is exactly the classic
- 2 situation in which a trustee should be appointed.
- 3 Now, at the pretrial, the Court was urged
- 4 to deny confirmation of the debtors' alternative plan.
- 10:47 5 Nothing has changed in terms of that plan. The evidence
 - ${\bf 6}$ $\,$ at this hearing will establish that none of the debtors
 - 7 plans is confirmable. But to the extent that none of
 - 8 those plans is confirmable, there's no question that at
 - $9\,\,$ this stage in the case, we must have the appointment of
- 10:47 10 the trustee.
 - 11 Now, one of counsel asked a question, how
 - 12 is this going to be paid for? And those -- the money has
 - 13 already been committed to in connection with the IT plan,
 - 14 and certainly that is something that is expected under
- 10:47 15 any sort of trustee motion.
 - 16 So with that context, Your Honor, in the
 - 17 alternative to confirming the IT plan, we would request
 - 18 that the motion for a trustee be granted in all respects.
 - 19 THE COURT: All right.
- 10:48 20 MR. DOREN: Good morning, Your Honor.
 - 21 Richard Doren on behalf of Scotia Pacific, L.L.C. In a
 - 22 letter dated to this Court last week, Governor Arnold
 - 23 Schwarzenegger wrote, "The California's majestic redwood
 - 24 forests are among its most precious natural assets.
- 10:48 25 Historian Kevin Starr once said that "the redwood tree

- 1 could almost stand alone as a symbol of California found
- 2 and lost, lost and found." And as someone born and
- 3 raised in Northern California, I can confirm the place in
- 4 the hearts of all Californians that these trees hold,
- 10:49 5 both because of their natural beauty and because of their
 - 6 place in the state's history and the state's economy.
 - 7 We are here today to determine the future
 - 8 of a rare asset, 210,000 acres of redwood timberland.
 - 9 The creditors do not just want the payment of their
- 10:49 10 debts, they want control of the timberlands. And that
 - 11 speaks volumes about the unique and precious asset we are
 - 12 discussing. The plans advanced by Marathon, the New York
 - 13 hedge fund and Mendocino Redwood Company, run by an
 - 14 investment banker, and the professional bond investors
- 10:49 15 who own the timber notes do exactly what you would expect
 - 16 such shrewd investors to do, they seek to make outside
 - 17 gains with as small an investment as possible. But they
 - 18 both do this by assigning tailored and unjustified low
 - 19 values to Scopac's assets.
- 10:50 20 Your Honor, this morning I would like to
 - 21 address the evidence from three perspectives. First, I
 - $\,$ 22 $\,$ would like to talk about the timberlands themselves and
 - 23 the history that brings us here today. Second, I will
 - 24 address the creditors' competing plans and the evidence
- 10:50 25 addressing their confirmability. And third, I will

- 1 discuss Scopac's plan and the evidence that establishes
- 2 its confirmability. And ultimately, the evidence will
- 3 show that while imperfect, it is Scopac's plan that
- 4 should be confirmed by this Court.
- 10:50 5 Now, before turning to the body of my

- 6 argument, I just want to take a moment to comment on
- 7 Mr. Krumholz's argument regarding the trustee motion. It
- 8 should be pointed out, Your Honor, that the independent
- 9 managers had 47 meetings in the year 2007, virtually
- 10:50 10 every week, sometimes twice a week, sometimes twice a
 - 11 day. They had the advice of counsel, counsel brought to
 - 12 the extent there were serious administrative or financial
 - 13 issues between Palco and Scopac. The evidence will show
 - 14 that they were brought to the independent managers. And
- 10:51 15 on a day-to-day basis it will be seen that the management
 - 16 teams of Scopac and Palco worked together to work through
 - 17 the operational issues between the two entities.
 - 18 At the end of the day, Your Honor, in the
 - 19 original indenture, the bond holders were well informed
- 10:51 20 and accepted the fact that people would be wearing two
 - 21 hats within Scopac and Palco, and the independence of the
 - 22 two entities has been respective. Let's turn now to
 - 23 point one.
 - 24 Pacific Lumber Company has been in
- 10:51 25 business continually since the 1860's. Until late in the

- 1 last century timber harvesting in California was
- 2 essentially unregulated. The historic photos of loggers
- 3 on giant stumps on denuded hillsides are from the earlier
- 4 era. Regulation began in 1972 and increased over the
- 10:52 $\,$ 5 $\,$ next several decades. And by the late 1980s, Palco was
 - 6 the only timber company left in Northern California with
 - 7 significant old growth redwood. And as a result, it
 - 8 became a target of environmental activists and regulators
 - 9 who sought to preserve the old redwood trees.
- 10:52 10 The evidence will show that by the 1990s
 - 11 Palco was so tied up in regulatory red tape that it was
 - 12 effectively barred from harvesting its own land,
 - 13 including the Headwaters forest. Because of this, Palco
 - $14\,$ had to sue the state and the federal governments to

- 10:52 15 regain its ability to do business. In 1996, Palco
 - 16 reached a global resolution with the state and federal
 - 17 governments through what we know as the Headwaters
 - 18 agreement. And the transactions set out in the
 - 19 Headwaters agreement were completed in March 1999.
- 10:52 20 Now, as part of the Headwaters agreement,
 - 21 the state and federal governments purchased several
 - 22 tracts of land from Palco. And Scopac agreed the
 - 23 concrete steps to protect the environment and to ensure
 - 24 the healthy, productive and sustainable uses of its
- 10:53 25 forests. Scopac agreed to a 50-year habitat conservation

- 1 plan. To this day it is the most comprehensive and far
- 2 reaching HCP in the timber industry.
- 3 It provides for environmental monitoring,
- 4 it provides for erosion control programs, and it sets
- 10:53 5 forth specific guidance for harvesting practices as well
 - 6 as protecting the habitats for rare and endangered
 - 7 species, species including the coho salmon, the northern
 - 8 spotted owls and the marbled murrelets the Court has
 - $9\,$ heard so much about over the last year and some months.
- 10:53 10 And Scopac has taken its obligations under the HCP to
 - 11 heart. The company has 65 employees, many of whom are
 - 12 scientists and other professionals who were drawn to
 - 13 Scopac specifically to be a part of implementing this
 - 14 historic agreement.
- 10:54 15 Now, as part of the HCP, Scopac agreed to
 - 16 protect about 66 -- or 6640 acres. On this map you can
 - 17 see them outlined in green. These acres contain
 - 18 thousands of acres of virgin and old growth redwood.
 - 19 These areas have become known as the Marbled Murrelet
- 10:54 20 Conservation Areas or MMCAs. Now, Scopac's harvesting
 - 21 methods today are made of thinnings, selective harvests
 - 22 and clearcuts. But the clearcuts are not like those at
 - 23 the turn of the century. They are smaller areas, they

24 are subject to strict environmental controls and the HCP

10:54 25 requires a variety of trees to be left in place for

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- 1 habitat and for regeneration.
- 2 These clearcuts qualify as variable
- 3 retention harvests under state regulations. Now, this is
- 4 not to say, Your Honor, that there have not been issues
- 10:55 5 since 1999. It took Scopac time to implement its
 - 6 processes under the HCP, and more fundamentally, as you
 - 7 will hear in the testimony, the Regional Water Quality
 - 8 Control Board has imposed restrictions over and above
 - 9 those in the Headwaters agreement. It is the position of
- 10:55 10 Scopac and Palco that those constitute breaches of the
 - 11 Headwaters agreement and they have brought suit against
 - 12 the state agencies to recover the damages that result
 - 13 from lost harvests.
 - 14 That is one of the assets of the Scopac
- 10:55 15 $\,$ estate. Nonetheless, Scopac continues to work with the
 - 16 Regional Quality -- Regional Water Quality Control Board
 - 17 on a day-to-day basis and has succeeded in freeing up
 - 18 thousands of additional acres through watershed analysis
 - 19 for harvest.
- 10:55 20 At the end of the day, the Headwaters
 - 21 agreement and the HCP should work from Scopac's
 - 22 perspective to actually improve the business and improve
 - 23 foreseeability. When properly implemented, the
 - 24 agreements benefit the company by providing a structure
- 10:56 25 to work within and a defined regulatory framework for

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- 1 decades to come.
- Now, where do the noteholders fit into
- 3 this sequence of events? Well, the noteholders took

- 4 their notes six months before the HCP closed in 1999,
- 10:56 5 fully understanding the completion of the HCP was
 - 6 imminent and that the terms were being finalized. And of
 - 7 course, many of those bonds have changed hands since with
 - 8 the investors knowing full well about these agreements
 - 9 involving the property.
- 10:56 10 Now, since the bonds were issued, Scopac
 - 11 has had to harvest enough timber to generate enough cash
 - 12 to make interest payments to the noteholders. This came
 - 13 to mean that Scopac had to harvest trees uneconomically,
 - 14 using expensive methods such as helicopter logging. And
- 10:57 15 by January 2007, Scopac could no longer cut enough trees
 - 16 to make the payments and it filed for bankruptcy
 - 17 protection.
 - 18 It has been said that crisis equals
 - 19 opportunity. And for Scopac, there is no doubt that this
- 10:57 20 is a crisis. It is also clear, though, that the
 - 21 noteholders in Marathon see it as an opportunity. So let
 - 22 me take a few minutes to turn to point two and discuss
 - 23 the competing plans. And let's start with the creditors,
 - 24 with Marathon's plan.
- 10:57 25 Marathon has no claim against Scopac but

- 1 it does have a plan to take the timberlands. And
- 2 Marathon and its co-plan proponent, Mendocino Redwood
- 3 Company, have done a nice job of building a public
- 4 relations tailwind behind their plan. And the Court has
- 10:57 5 received several statements in support of it, including
 - 6 that from Governor Schwarzenegger. The Court may even
 - 7 hear testimony this week from some Scopac employees
 - 8 saying that they too wish there could be a plan that kept
 - 9 the mill and the forest together.
- 10:58 10 And there is no doubt that in a perfect
 - 11 world, the mill and the timberlands would be kept
 - 12 together. And that's why Scopac and Palco put a joint

- 13 consensual plan before this Court that would do exactly
- 14 that. But just as Scopac's consensual plan cannot be
- 10:58 15 crammed down on creditors, neither can Marathon's plan be
 - 16 crammed down on Scopac, Palco or anyone else in this
 - 17 courtroom.
 - 18 The consideration proposed by Marathon for
 - 19 the sale of all assets of Scopac and Palco is not fair
- 10:58 20 and it is not reasonable. Marathon and MRC are paying at
 - 21 most, at most, \$387 million; \$225 million in cash and
 - 22 \$162 million in claims, which we heard Mr. Neier say
 - 23 today was actually \$135. In exchange, they receive a
 - 24 value well in excess of \$1 billion. Moreover, the \$1
- 10:59 25 billion in value does not include any of the items that

- 1 this Court has heard debated for the last six months. It
- 2 doesn't include the MMCAs, it doesn't include the Redwood
- 3 Preserve Community potential and it doesn't include the
- 4 Headwaters litigation.
- 10:59 5 Evidence will be presented that even if
 - 6 this Court were to set aside the possibility of \boldsymbol{a}
 - 7 preserve development, even if this Court were to leave
 - 8 out the MMCAs and even if this Court were to ignore the
 - 9 value of the lawsuit against the State of California, the
- 10:59 10 Scopac timberlands alone have a value of \$943 million.
 - 11 Add to that the value of the mill and the town assets,
 - 12 and as they stand in Scotia today, without further
 - 13 investment or modification, the assets of the debtors
 - 14 well exceed \$1 billion.
- 10:59 15 Now, Marathon cannot be permitted to walk
 - 16 away with that value for \$225 million in cash and \$135
 - 17 million in claims. Now, where does this \$1 billion
 - 18 valuation come from? You've already heard some
 - 19 discussion about it, so let's talk about it.
- 11:00 20 The debtors will present evidence from
 - 21 three experts, Dr. Iles, Dr. Reimer and Mr. Yerges from

- 22 KPMG. These three independent experts combine forces to
- 23 determine the fair market value of the Scopac
- 24 timberlands. Every valuation expert that takes the stand
- 11:00 25 will tell you that the cornerstone of an accurate

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- 1 valuation is an accurate timber inventory. Now, in 2001,
- 2 Scopac updated its inventory through timber cruisers at
- 3 12,000 different locations throughout the property. Each
- 4 year since it has updated its inventory based on harvest
- 11:00 5 and growth. Now, usually an appraiser will take that
 - 6 inventory and simply make their appraisal, as several did
 - 7 in this case.
 - 8 But Scopac went several steps further.
 - 9 Scopac brought in Dr. Iles, a renowned biometrician who
- 11:01 10 has performed and validated timber inventories all over
 - 11 the world. And Scopac asked him to design a process to
 - 12 check that inventory. The evidence will show that
 - 13 Dr. Iles designed a test to identify 96 statistically
 - 14 significant different sites throughout the property. He
- 11:01 15 sent timber cruisers out into the woods to take
 - 16 measurements in each of those areas. And then he sent a
 - 17 second group of check cruisers out to a subset of those
 - 18 areas to recheck the data.
 - 19 Still not satisfied, he then went back
- 11:01 20 into the woods with his team, cut down 250 trees and
 - 21 actually checked the trees themselves against the
 - $22\,$ measurements on the ground against the measurements that
 - 23 they took while the trees were standing. And Dr. Iles
 - 24 found that Scopac's timber inventory was not only
- 11:02 25 accurate, but conservative by 2.4 percent.

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- 2 Dr. Reimer has spent over 35 years modeling timber
- 3 harvests on hundreds of millions of acres throughout the
- 4 world. Over the last 24 years Dr. Reimer has developed
- 11:02 5 and refined a spacial deterministic model which is an
 - 6 important form model, Your Honor, that we're going to
 - 7 hear a lot about in this trial, that has been licensed by
 - 8 state agencies and some of the largest timber companies
 - 9 in the world for their work in projecting harvests.
- 11:02 10 And Dr. Reimer's model, above all, is
 - 11 unequally suited to Scopac's property because while most
 - 12 models involve what is called a linear mathematical
 - 13 process, Dr. Reimer's had the ability to examine the
 - 14 property spatially. In other words, Dr. Reimer's model
- 11:03 15 can evaluate the relationships between different plots,
 - 16 their ages, their species, the rate at which each plot is
 - 17 growing and the relevant cause of harvest for a
 - 18 particular plot given their grade or their age. And
 - 19 Dr. Reimer's model takes into account all of the
- 11:03 20 regulatory restrictions and constraints that you will
 - 21 hear about, including owl circles, including screen
 - 22 buffers and every other nuance of harvesting restriction,
 - 23 including the Regional Water Quality Control Board
 - 24 limitations.
- 11:03 25 And using that model and the validated

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- 2 harvest that maximizes net cash flow over the next 50

1 timber inventory, Dr. Iles projected a sustainable

- 3 years. And make no mistake, this is the test Dr. Reimer
- 4 used. He performed over 200 different scenarios to find
- 11:03 5 the right kind of combination of harvests to create a
 - 6 sustainable and profitable forest, one in which stands
 - 7 are harvested at times and with methods that are
 - 8 appropriate and that makes sense given the volume and the
 - $9\,\,$ value of the trees involved. And most importantly, at
- $11:04\ 10$ levels that will sustain the forest over the long-term.

- 11 Now, Mr. Yerges at KPMG coordinated
- 12 closely with Dr. Reimer as he did those harvest
- 13 calculations. Mr. Yerges is a valuation specialist who
- 14 has spent decades valuing the complex assets, including
- 11:04 15 timberlands. Mr. Yerges took Dr. Reimer's projections
 - 16 and performed a discounted cash flow analysis. Now, in
 - 17 doing so, Mr. Yerges sought out all potentially relevant
 - 18 information. The evidence will show that in
 - 19 establishing, for example, his discount rate, he
- 11:04 20 evaluated the weighted average cost of capital in forest
 - 21 product companies generally. He looked to the returns on
 - 22 timber rates. He looked to investor survey results from
 - 23 TEMO's and he looked at the internal rates of return on
 - 24 comparable transactions. And from that he established
- 11:05 25 his discount rate after taking into account the

- 1 particular circumstances of the property at issue.
- In evaluating pricing, he looked at
- 3 publicly available pricing data from the California State
- 4 Board of Equalization, the same price data that's used in
- 11:05 5 sales between transactions between Scopac and Palco. And
 - 6 that data shows that over the last 33 years, there has
 - 7 been average real growth in redwood pricing. In short,
 - 8 Mr. Yerges searched out each potentially relevant piece
 - 9 of data and plugged it into his formula. He also
- 11:05 10 $\,$ conducted a comparable sales analysis to double-check the
 - 11 validity of his discounted cash flow. And with all these
 - 12 factors in place, Mr. Yerges concluded that the
 - 13 timberlands as a whole, without the MMCAs and setting
 - 14 aside nothing for a potential preserved community are
- 11:05 15 worth \$943 million. And if 21,700 acres were set aside
 - 16 for a redwood preserved property, the value would still
 - 17 be \$856 million.
 - 18 Now, how does Marathon avoid this, the gap
 - 19 between their offer price and this valuation? Well, they

- 11:06 20 have an expert, too, named Mr. Lamont who runs his own
 - 21 calculation. He was asked to do that earlier this year
 - 22 and he generated in two months time what it took
 - 23 Mr. Yerges months to do. And Mr. Lamont came up with a
 - 24 value of \$430 million, less than half of the value of
- 11:06 25 Scopac's valuation team, and that included the MMCAs.

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- 1 Now, Mr. Lamont has been working as Marathon's consultant
- 2 in 2007. When Mendocino Redwoods came in in December
- 3 2007, they gave Mr. Lamont their model for valuation of
- 4 the Scopac lands.
- 11:06 5 In January 2008, Mr. Lamont changed hats
 - 6 and became an independent third-party expert, asked for
 - 7 the first time to value the property. And based on his
 - 8 valuation, Marathon and MRC would walk away, lock, stock
 - 9 and barrel, with all of Scopac and all of Palco for \$387
- 11:07 10 million. His value, by the way, is within a few million
 - 11 dollars of the value that Mr. Dean tells the Court it
 - 12 should apply the forest.
 - 13 So where does the difference come from in
 - 14 terms of means of calculation? Well, Mr. Lamont
- 11:07 15 concludes that a reasonable purchaser would harvest at a
 - 16 level substantially below what Dr. Reimer's conservative
 - 17 projections estimate. And in reaching that conclusion
 - 18 Mr. Lamont essentially adopted MRC's model and MRC's
 - 19 suggested harvest levels.
- 11:07 20 Next, he used depressed pricing data as
 - 21 his baseline for redwood pricing and then projected out
 - 22 zero growth into perpetuity, despite the fact that there
 - 23 has been actual real growth over the last 33 years.
 - 24 And finally, in establishing his discount
- 11:08 25 rate, he agreed that based on recent transactions in the

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- 1 northwest a rate of 6 percent may be appropriate, but
- 2 then he added a full percent to that because the property
- 3 is located in California. Again, as did Mr. Dean. Now,
- 4 the evidence will show that Marathon's valuation of the
- 11:08 5 timberlands is indefensibly low.
 - 6 Let's turn now to the noteholders' plan.
 - 7 The noteholders' plan addresses only Scopac and it does
 - 8 so by immediately putting all of Scopac's assets up for
 - 9 auction. The noteholders will credit bid the current
- 11:08 10 value of their notes, roughly \$800 million, and their
 - 11 intention is to take the forest. Now, what value did
 - 12 they attribute to the timberlands? Well, the evidence
 - 13 will show, Your Honor, that it depends on when you talk
 - 14 to them.
- 11:09 15 When this case was filed, the noteholders
 - 16 took the position that they were over secured. Last fall
 - 17 before Marathon and MRC had joined forces, Mr. DiMauro of
 - 18 Houlihan Lokey testified that the value of Scopac's
 - 19 productive timberlands was in a range of either \$290 to
- 11:09 20 $\,$ \$375 million or \$375 to \$460 million, depending on your
 - 21 assumptions.
 - Now, unfortunately, Mr. DiMauro is
 - 23 otherwise occupied and won't be joining us for trial, but
 - 24 we will be hearing some of his colleagues at Houlihan
- $11:09\ 25$ Lokey explain the difference between the position then

- 1 and the position now.
- Now, in January 2008 Marathon came forward
- 3 with its plan to pay the noteholders \$500 million; \$175
- 4 million in cash and notes with a face value of \$325
- 11:09 5 million. So in January, the noteholders announced that
 - 6 they had offer letters from three bidders that set a
 - 7 floor value for Scopac's assets of \$603 million. And of
 - 8 course, since that's an opening offer we can only assume

- 9 it's a floor and the price can only go up from there.
- 11:10 10 The noteholders then brought in
 - 11 Mr. Fleming to value the timberlands. Mr. Fleming has
 - 12 been valuing timberlands since the 1970's and he uses an
 - 13 Excel spreadsheet. He chooses to use a ten-year
 - 14 projection period rather than a 50-year projection period
- 11:10 15 that other experts in this case will use, and he applies
 - 16 a discount rate of some 9 percent. And at this point
 - 17 Mr. Fleming came forward with his opinion that the value
 - 18 of the timberlands was about \$605 million.
 - 19 And so today the noteholders present the
- 11:10 20 Court with a value that is higher than the amount offered
 - 21 them by Marathon but still low enough that they can
 - 22 capture the entire property through a credit bid with the
 - 23 value of their notes. It is the perfect Goldilocks
 - 24 valuation. The evidence will show that neither the value
- 11:11 25 offered by Marathon, nor the various values offered by

- 1 the noteholders is accurate or credible.
- 2 Let's turn now to Scopac's proposed plan
- 3 for reorganization. As the debtor with a fiduciary
- 4 responsibility to maximize value for both creditors and
- 11:11 5 equity, Scopac went out and hired independent experts and
 - 6 asked them to help the company maximize the value of its
 - 7 assets for all stakeholders. We've already talked about
 - 8 the team that valued the timberlands. There are three
 - 9 other elements of value that we should touch upon.
- 11:11 10 First, the MMCAs. Dr. Bill Mundy is an
 - 11 economist who has worked in and around timberlands and
 - 12 other rural properties for decades. Dr. Mundy assisted
 - 13 Scopac in two represents. First, he looked at the MMCAs,
 - 14 the marbled murrelet conservation areas, and offered
- 11:12 15 suggestions on the best way to obtain full value for
 - 16 those precious acres. The Court will recall that the
 - 17 MMCAs are made of six areas totalling 6640 acres. The

- 18 evidence will show that the these acres contain the
- 19 greatest remaining concentration of old growth redwood in
- 11:12 20 private ownership anywhere in the world.
 - 21 They're home to a variety of rare and
 - 22 endangered species and are protected from any significant
 - 23 commercial harvesting until the HCP expires in 42 years.
 - 24 Dr. Mundy equates them to the natural equivalent of a
- 11:12 25 Rembrandt or a Monet. And we know that the State of

- 1 California and Governor Arnold Schwarzenegger do as well.
- 2 Dr. Mundy has looked at significant preservation
- 3 purchases throughout the country and throughout
- 4 California. And you'll hear other witnesses testify that
- 11:12 5 there is a robust conservation market in California. And
 - 6 Dr. Mundy will testify that the MMCAs have significant
 - 7 value.
 - 8 Dr. Mundy reviewed other recent sales of
 - 9 California ancient and old growth redwood which, as you
- 11:13 10 would expect, several of which were part of the
 - 11 Headwaters transaction. And he concluded that as
 - 12 conservation properties, the MMCAs have a value of
 - 13 \$60,000 an acre, and that this price can likely be
 - 14 achieved within a few years with a sale to the state or
- 11:13 15 federal government, a foundation or wealthy individuals
 - 16 anxious to assure the preservation of these natural
 - 17 wonders.
 - 18 Now, neither the noteholders or Marathon
 - 19 attach any real value to the MMCAs. The noteholders
- 11:13 20 $\,$ value them as harvestable timber, just timber you can't
 - 21 harvest for 42 years. So in their projection, they
 - $\,$ 22 $\,$ assume they will be cutting them in 42 years. They
 - 23 discount it back and they assign a value to the entire
 - 24 6600 acres of about \$16 million. Mr. Lamont simply threw
- 11:13 25 them in to his harvest forecast, assigned them a no cut

- 1 designation and so they barely make a ripple.
- 2 Let's turn now to the redwood preserve,
- 3 the second element of value we haven't discussed. In
- 4 addition to the MMCAs, Dr. Mundy also suggested the
- 11:14 5 consideration of a preservation community. Your Honor
 - 6 may recall that the development of -- the possibility of
 - 7 a development was discussed in the first plan submission
 - 8 in September when in its roughest conceptual stage it was
 - 9 described as 160-acre ranches throughout a 21,000 acre
- 11:14 10 area of the property. That caused quite a stir in the
 - 11 county and we heard them.
 - 12 And Dr. Mundy brought in Keith Gurnee, a
 - 13 land planner who specializes in conservation
 - 14 developments. Mr. Gurnee has worked throughout
- 11:14 15 California, including in and around Humboldt County for
 - 16 over 30 years. He has completed many projects in
 - 17 Humboldt County including those involving rezoning of
 - 18 forest lands and he currently has projects ongoing for
 - 19 the city of Eureka.
- 11:15 20 Now, the light isn't great, but this is
 - 21 the concept that Mr. Gurnee and Dr. Mundy have developed.
 - 22 The idea would be that there could be two clusters of
 - 23 homes in two areas in the property that take up about 500
 - 24 of the 21,700 acres. The balance of the property would
- $11:15\ 25$ be left and managed -- in timber management for the

- 1 owners of these parcels. They would have an undivided
- 2 interest in the remaining property.
- In this way, something like 98 percent of
- 4 the property remains in timberlands, satisfying the
- 11:15 5 county's desire to have the lands of Humboldt County
 - 6 remain in timber management and to keep the fiber basket,

- 7 as they call it, in place, while still unlocking the
- 8 higher and better use and the greater value of these
- 9 areas on the edge of the properties adjacent to towns.
- 11:16 10 Now, obviously this is a concept and this
 - 11 project is still subject to much discussion with the
 - 12 county. It would require amendments to the HCP. But
 - 13 based on its decades of work in Humboldt County, and as
 - 14 many projects involving areas of endangered species
- 11:16 15 throughout the State of California, Mr. Gurnee believes
 - 16 that this project has a good chance of ultimately being
 - 17 approved and Dr. Mundy believes that such a project would
 - 18 have great value.
 - 19 Dr. Mundy believes that 133 home sites in
- 11:16 20 this rare environment could sell for \$5 million each. If
 - 21 one of the MMCAs were included, the price point would
 - 22 rise to \$6 million. The total net cash flow predicted by
 - 23 Dr. Mundy for these projects would be about \$970 million
 - 24 over the next nine years.
- 11:17 25 Here again, neither the noteholders nor

- 1 Marathon place much value, at least publicly, in the
- 2 possibility of this project. The noteholders offer
- 3 Mr. Kieser to tell us no one with \$5 million would want
- 4 to have a home amongst the redwoods. I believe he said
- 11:17 5 something about them being thrice cut, weed infested,
 - 6 steep slopes that no one would want to be near. Well,
 - 7 Mr. Kieser went out in a helicopter and looked over the
 - 8 entire timberland. Mr. Mundy took these photos from
 - 9 within the constraints and from the ground of what would
- 11:17 10 be the development land. You can see the Pacific Ocean
 - 11 out here and the Eel River coming out. Needless to say,
 - 12 both the noteholders and Marathon present plans which
 - 13 give them both the MMCAs and the 21,700 acres as part of
 - 14 the assets they take.
- 11:17 15 As we mentioned previously, there is

- 16 currently litigation pending between Scopac and various
- 17 state agencies related to the Headwaters agreement.
- 18 Mr. Lungston from FTI will present testimony estimating
- 19 the damages caused to Scopac and Palco jointly at over
- 11:18 20 \$600 million, and the damage to Scopac individually being
 - 21 in excess of \$300 million. Both the noteholders and
 - 22 Marathon want to take this litigation through their
 - 23 reorganization plans.
 - Your Honor, let's take a moment to touch
- 11:18 25 on the joint consensual plan proposed by debtors.

- 1 Included in the disclosure statement is the joint
- 2 consensual plan through which Scopac and Palco propose
- 3 that the noteholders share in the timberlands, the MMCAs,
- 4 the proposed development and the lawsuit through a 49
- 11:18 5 percent interest in a new jointly owned entity. The
 - 6 noteholders rejected this offer and instead asked this
 - 7 Court to confirm a plan that would give them all of
 - 8 Scopac's assets for an \$800 million credit bid.
 - 9 Scopac, however, has a fiduciary duty to
- 11:19 10 equity as well as its creditors and it cannot stand by
 - 11 and let its assets be taken in violation of the absolute
 - 12 priority rule. Therefore, Scopac proposes a plan which
 - 13 provides the noteholders with 90 percent of the
 - 14 timberland, which Mr. Yerges values at \$856 million, a
- 11:19 15 value that in and of itself provides the noteholders with
 - 16 a substantial equity cushion. Scopac's equity holders,
 - 17 in turn, would retain 21,700 acres, about 10 percent of
 - 18 the total acreage, as well as the MMCAs. Scopac then
 - 19 could try and realize the value that the noteholders have
- 11:19 20 been offered but rejected and that you'll hear the
 - 21 noteholders and Marathon mock through this proceeding.
 - 22 Scopac would also retain the Headwaters
 - 23 litigation, which in significant part, would permit it to
 - $24\,\,$ recapture some of the value that it has lost as a result

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1	short,	Your	Honor,	the	only	plan	that	allocates	assets

- 2 fairly and that can be confirmed is the plan proposed by
- 3 Scopac.
- 4 One last comment. We heard several asides
- 11:20 5 about how Maxxam has exited the scene. Well, as
 - 6 indicated in the disclosure statement, the debtors and
 - 7 Maxxam have pursued exit financing for the alternative
 - 8 plans. The debtors are pleased to represent that as of
 - 9 yesterday, they have received a promising written
- 11:20 10 proposal for \$150 million that will be subject to
 - 11 significant attention in the coming days in the hope that
 - 12 the proposal will become an exit financing commitment.
 - 13 And we will keep the Court apprised of our progress.
 - 14 Thank you for your time, Your Honor.
- 11:21 15 THE COURT: All right. Anybody else going
 - 16 to make -- Mr. Jordan.
 - 17 MR. JORDAN: And I believe the committee
 - 18 is going to also make one.
 - 19 THE COURT: All right.
- 11:21 20 MR. JORDAN: I don't know what order John
 - 21 prefers we go in.
 - MR. FIERO: Well, you're a plan proponent.
 - 23 THE COURT: He's just a plan supporter.
 - 24 MR. FIERO: He's just a plan supporter.
- 11:21 25 All right.

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- 1 MR. PASCUZZI: Your Honor, the California
- 2 State Agencies would have about a 15 minute opening.
- 3 MR. JONES: I also have a short opening.
- 4 THE COURT: Okay. Go right ahead.

11:21	5	MR. JORDAN: I'm not going to be very
	6	long. I'm certainly not going to repeat what because
	7	we are so closely aligned in most respects to Scopac, $\ensuremath{\mathrm{I'm}}$
	8	not going to repeat what Scopac counsel has clearly
	9	demonstrated in connection with what this case is truly
11:21	10	about.
	11	First of all, I will acknowledge that the
	12	Palco debtors plan, as we prior represented to this
	13	Court, is without an impaired consenting class. We also
	14	in that respect agreed that we will not address or argue
11:22	15	the confirmation aspects of any Palco plan, but I do want
	16	to address how we got there. I certainly want to address
	17	how it may be that a plan it may be that we do
	18	ultimately have a plan to discuss in connection with this
	19	entire case.
11:22	20	First of all, we will also acknowledge
	21	that we had throughout this case the entire inability to
	22	induce anyone to negotiate a plan term with Palco as \boldsymbol{a}
	23	debtor. The noteholders told you in March 2007 that they
	24	wanted the timber, they intended to foreclose and you did
11:22	25	get a glimpse of what they called was an offer in
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	1	September when they said substantial cash down and 90
	2	days to pay the balance or thereabouts. Maybe it was 120
	3	days. Likewise with Marathon, Marathon has done a good
	4	job of pursuing a loan to own strategy. That's clearly
11:22	5	what they've been doing. Marathon was a six month old
	6	lender when this case was filed because we couldn't work
	7	out the very first renewal of the Marathon loan. It took
	8	us seven months with Marathon to negotiate a dip, a dip
	9	which had very stringent, difficult terms and which will
11:23	10	have a serious impact on our ability to conclude a plan,
	11	except for as what was announced the potential for the

12 exit financing being put together prior to what I would

13 call closing time of this particular process.

- 14 Finally, with respect to the Unsecured
- 11:23 15 Creditors Committee, we never had a single negotiating
 - 16 session. Multiple lawyers on behalf of both debtors
 - 17 invited those sessions, they never came to be. And we
 - 18 told the Court that it was no surprise to us some time
 - 19 ago that we would likely not have a consenting class.
- 11:23 20 Your Honor, I will simply point out to the Court, I don't
 - 21 know that you've seen it, but this 350 or longer
 - 22 ten-point typed page document that was sent to the
 - 23 unsecured creditors was accompanied with a one page --
 - 24 appropriately a one-page comment by the creditors saying
- 11:24 25 "please vote against the Palco plan." I suspect, Your

- 1 Honor, that it should be no surprise to anyone that in
- 2 that process, we received no significant votes. Couple
- 3 that with what the Court found in this case, and that was
- 4 in a fight with its lenders in the beginning.
- 11:24 $\,$ 5 $\,$ Incidentally, we had paid interest plus principal down to
 - 6 \$715 or so million since 1998. There have been
 - 7 substantial payments made. But we found ourselves in an
 - 8 incredibly declining market, a market that was driven by
 - 9 both housing, complicated by many, many other factors.
- 11:24 10 And Your Honor, I will just point out
 - 11 this. We -- I believe one of the items in evidence that
 - 12 you'll see was an article that was in the Wall Street
 - 13 Journal, the impact of what is happening in the timber
 - 14 business has hit dairy farms and all of those types of
- 11:24 15 industries that use sawdust. Sawdust has now quadrupled
 - 16 in value because no one is cutting lumber. Sawdust is,
 - 17 as oil, now \$100 a ton when it was \$25 -- I'm sorry, \$250
 - 18 a ton prior. The type of market that we discovered was
 - 19 going to complicate this Chapter 11 is no one -- I can't
- 11:25 20 pick on the noteholders, I can't pick on Marathon or the
 - 21 committees with respect to that, but I can pick on
 - 22 someone else in this respect.

- 23 Part of the reason we got here, Your
- 24 Honor, is a twofold, I think events the Court should
- 11:25 25 observe. First is the Headwaters litigation. One of the

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- 1 reasons that cash flows are as they are is we have never
- 2 produced and we're continually prevented from producing
- 3 what the Headwaters agreement entitled us to produce.
- 4 Now, what did that result in? And this is what I think
- 11:25 5 is the --
 - 6 THE COURT: I mean, there are lots of
 - 7 bankruptcies that have litigation that they want to
 - 8 preserve for -- as an asset and don't want to get
 - 9 foreclosed on while they're doing that. I mean, isn't
- 11:25 10 that pretty much -- I mean, this is a big case, but lots
 - 11 of little cases have that situation, so you just propose
 - 12 a plan that adequately protects the secured debtor and
 - 13 then you go on about doing your litigation.
 - 14 MR. JORDAN: Well, yes. If that were my
- 11:26 15 point, I guess I would agree that I've seen debtors come
 - 16 in saying, Judge, I have a great lawsuit, give me time to
 - 17 sue them and I'll prove to you that I can take care of
 - 18 the problem. That certainly is not my point. In fact,
 - 19 you might note that --
- 11:26 20 THE COURT: No, I don't think that you can
 - 21 reasonably expect that you're going to get time to sue
 - 22 them and prove up that that's the value in your company.
 - 23 But if you -- as long as you adequately protect the
 - 24 creditors, you can propose and confirm a plan that does
- 11:26 25 that if you have the money to do that. I mean, the

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- 1 $\,$ question is whether or not you've got to come up with the
- 2 money to support the adequate protection while you're

- 3 suing.
- 4 MR. JORDAN: Yes.
- 11:26 5 THE COURT: Or can you wait until the end
 - 6 of the lawsuit.
 - 7 MR. JORDAN: Well, and if I get to the
 - 8 point that I can argue about the Palco ultimate plan and
 - 9 I can represent to the Court that we have those
- 11:26 10 ingredients that might make that plan a doable plan, Your
 - 11 Honor, and I'm going to get there very quickly so you can
 - 12 hear where I'm going.
 - 13 THE COURT: Go ahead.
 - 14 MR. JORDAN: Let me readdress the
- 11:27 15 Headwaters litigation. I didn't mean to suggest to you
 - 16 that the Headwaters litigation is something the Court
 - 17 should take into context -- I think into consideration of
 - 18 the context of value, but I say it for this reason.
 - 19 Number one is we haven't produced like the Headwaters
- 11:27 20 said we were supposed to produce. So what resulted?
 - 21 What resulted was, of course, litigation. But what
 - 22 resulted from that? Most strikingly in this case there
 - 23 are no environmental claims against my client Palco or my
 - 24 debtors who we are effectively joined at the hip because
- 11:27 25 they own the timber, Scopac. We are good stewards of the

- 1 environment. No matter what these -- the political
- 2 statements that have been made to the Court, no matter
- 3 how it is spun, the term environmentally responsible
- 4 manner. Those claims don't exist.
- 11:27 5 And I promise you if they were there, you
 - 6 would have heard about them over and over and over again,
 - 7 and you haven't because we are good stewards. We are in
 - 8 litigation, we are in a bad market, we are in
 - 9 circumstances that caused these problems to become
- 11:28 10 exaggerated, but it wasn't because we weren't stewards.
 - 11 Those pictures you saw are actual animals that we have

- 12 preserved, actual forests that we have preserved, all
- 13 complying with what is importantly, Your Honor, a matter
- $14\,\,$ that in the future someone else is going to need to prove
- 11:28 15 to you that they can do so.
 - I made the comment, though, Your Honor,
 - 17 that in respect to these proceedings, how we have gotten
 - 18 here seldom is a confirmation hearing, first of all, ever
 - 19 this contested. If three plans with three people who are
- 11:28 20 excluding each other, and by the way, just think about
 - 21 this. The noteholders say the Marathon plant can't be
 - 22 confirmed. Marathon says the noteholders plan can't be
 - 23 confirmed. The noteholders and Marathon says the Scopac
 - 24 plan can't be confirmed. MRC says the Palco plan can't
- 11:28 25 be confirmed. Palco says that MRC and noteholders can't

- 1 be confirmed. And Scopac finally says MRC noteholders
- 2 can't be confirmed. Can't be confirmed, not that it's a
- 3 bad idea but that the valuations and the method by which
- ${\tt 4}$ they are attempting to convince this Court, evaluations
- 11:29 5 will not meet the restrictions of the code and that it
 - 6 can't be confirmed.
 - I say that for two observations. One is
 - $\ensuremath{\mathbf{8}}$ that seldom will these type of proceedings ever result in
 - 9 a fully contested proceeding to judgment because they're,
- 11:29 10 first of all, very seldom brought. They are usually
 - 11 announced that today we typically would be announcing
 - 12 them in the hard fought battles we have reached
 - 13 conclusions so that we don't do this. Secondly is there
 - $14\,$ have been major cases started, very few of them ever
- 11:29 15 result in a judgment because in the process that is
 - 16 implemented, which is where we are, compromise comes.
 - 17 An finally, Your Honor, that's why I
 - 18 suggest that it is not closing time. We might be ugly
 - 19 now, but when we get to the point of closing time, we may
- 11:29 20 be a lot prettier than people are assuming for a number

- 21 of reasons. That was a country and western song or ${\tt I}$
- 22 don't remember what that is, Your Honor. But it brings
- 23 me to this conclusion, and that is to ask the Court to
- 24 invoke the California rule. You have told these parties
- 11:30 25 several times in the last few months, you have said,

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- 1 there is a rule in California, new rule, and I have just
- 2 learned in a seminar, and those judges out there get to
- 3 tell the parties what they are thinking. We ask, on
- 4 behalf of Palco, that that occur in this case. At the
- 11:30 5 appropriate time you will call that shot at the
 - 6 appropriate time because I want to, I guess, quickly jump
 - 7 to this issue of value and valuation.
 - 8 Your Honor, value drives this case; value
 - 9 of the timberlands, value of the timberlands development
- 11:30 10 for timber production, value of the timberlands as a
 - 11 business model for a new business model, the value of
 - 12 Palco's assets which we are tied at the hip to those
 - 13 redwood trees because we won't function without it and
 - 14 Palco's assets which are the town we have developed and
- $11:30\ 15$ steward and live in to continue the process of all of the
 - 16 productions of both of these assets, all tied to this
 - 17 issue of value. The debtors' responsibility is tied to
 - 18 the value.
 - 19 If there's equity in these assets, and we
- 11:31 20 have plenty of evidence that there's equity, the lawyers
 - 21 of the debtors, and you have commented in the past that
 - 22 what does the debtors lawyer do when we have real experts
 - 23 saying there's equity, who do we pursue? Well, the only
 - 24 thing I can tell the Court that we have done is we have
- 11:31 25 represented as the only fiduciary to the estate.

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- 1 Creditors have a fiduciary to its constituency. The
- 2 noteholders are fiduciaries to no one and Marathon is a
- 3 fiduciary to no one, even though we have paid all those
- 4 constituencies to prosecute their competing plans. We
- 11:31 5 are fiduciaries to the administrative claimants, the
 - 6 secured claimants, the unsecured claimants, the estate
 - 7 and equity interest if there's equity.
 - 8 If you would tell us later that there is
 - 9 no equity, just assuming that were the case, that does do
- 11:31 10 one thing, it carves out interest holder or equity from
 - 11 that fiduciary obligation and we can pursue that process
 - 12 as that goes forward. We don't think you're going to get
 - 13 there because I think when you look at the merits of the
 - 14 valuation testimony, you're going to discover that having
- 11:32 15 one of the unique assets located in the world is
 - 16 something that has a -- the task is difficult, but it has
 - 17 a method by which the Court appropriately can get to the
 - 18 actual valuation.
 - 19 So I want to very briefly give the
- 11:32 20 Court -- I have copies for counsel, but I know they know
 - 21 the case as well -- two cases, and I've marked them --
 - 22 I've marked the Bank of America La Salle case at page
 - 23 1423. And I've marked the Protective Committee case,
 - 24 both Supreme Court cases, at 1174 and 1177. And I want
- 11:32 25 to discuss very quickly, Your Honor, where I think the

- 1 Court is duty bound to go. Because the parties are going
- 2 to give you this basic evidence, I'd like to first
- 3 address Protective Committee. Everyone knows Protective
- 4 Committee as the case that defines settlement, yet there
- 11:32 5 are two parts of the case. The first part of the case,
 - 6 the most significant and as it relates to this particular
 - 7 case, although it does say that if a -- well, more
 - 8 important to the merits of Protective Committee on the
 - 9 non-settlement aspect, that is how do you settle a case

- 11:33 10 in bankruptcy, is the merits of the case.
 - 11 In Protective Committee, very quickly,
 - 12 there was a company that more or less invented a method
 - 13 of shuttling containers of cargo between Florida and
 - 14 Puerto Rico quickly because of the method they had
- 11:33 15 employed, had not patented, competition took over, they
 - 16 were very successful but then very quickly unsuccessful.
 - 17 They had to come back into bankruptcy court with a new
 - 18 business plan and a new business model that actually
 - 19 modified their equipment, modified the roots, modified
- 11:33 20 the place. In other words, changed the way business
 - 21 could be done in order to survive.
 - 22 The bankruptcy court, over their
 - 23 objection, confirmed the plan of the secured creditor
 - 24 and, I believe, of the trustee. This was a Chapter Roman
- 11:34 25 11 case. But at page 1174, the Court makes two

- 1 observations. The first observation the Court talks
- 2 about the fact that "against this backdrop we must
- 3 examine the information that the trial court had
- 4 accessing the future prospects of TMT," and I won't read
- 11:34 5 the entire quote that I have marked at 1174. I'll allow
 - 6 the Court to go there when it gets time. But I do want
 - 7 to make this observation. Now on page 1177, "it was
 - 8 evident that certain specific and predictable alterations
 - 9 would have to be made in the equipment and operations of
- $11:34\ 10$ the company in order to meet foreseeable operations in
 - 11 the market. The trial court shut its eyes to these
 - 12 important developments and in so doing ignored the
 - 13 cardial principle of proper evaluation."
 - 14 The Supreme Court goes on to hold at the
- 11:34 15 bottom of the page, "because only past earnings were
 - 16 relied upon in this case in determining the value of the
 - 17 debtor as of one concern, we reverse and remand the Court
 - 18 of Appeals with directions to remand the district court

- 19 to hold new hearings without in any way prejudicing the
- 11:35 20 issue. It is possible that when the compromise discussed
 - 21 in part 2," and that's their own opinion about how do you
 - 22 comprise a case, which everyone cites this case for, "of
 - 23 this opinion are reconsidered. And when the company is
 - 24 properly valued by taking into account its future
- 11:35 25 prospects, the company will be found not to be insolvent.

- 1 Such a finding would permit stockholders to participate."
- 2 So this case talks about the first method that the Court
- $\ensuremath{\mathtt{3}}$ has to deal with, and that is, you have to understand
- 4 that the debtor you have is not one of historical
- 11:35 5 proportions, but of where it's going to go otherwise,
 - 6 which is a significant part of the value, completely
 - 7 ignored by both the noteholders or totally discounted by
 - 8 the noteholders and by the Marathon plan.
 - 9 The second observation I want to make to
- 11:35 10 Your Honor is the Bank of La Salle opinion, which I have
 - 11 marked at page 1423. Your Honor, that talks about so you
 - 12 take expert testimony, what else do you do? And La Salle
 - 13 is often quoted for the idea that a market test is
 - 14 required, and that's true. But I want to be certain the
- 11:36 15 Court had the benefit of those, of the quotes on 1423 and
 - 16 1424 because what you have in this case are several
 - 17 things that I think benefit the Court in this respect.
 - 18 You do have a market test because La Salle
 - 19 said that it is not necessarily preferable for a market
- 11:36 20 test to be in auction because exclusivity is, in fact, in
 - 21 $\,$ a sense, an auction. But what I want to point out to the
 - 22 Court when you get to the values, you have now expert
 - 23 testimony and then you, in fact, lifted exclusivity to
 - 24 test the market and look what you got. You got from 400
- 11:36 25 minus million to 1.2 billion from the exclusivity testing

- 1 of the market. And then you got, most interestingly,
- 2 today in the hearing we find out that in order to get
- 3 Stalking Horse, the noteholders have brought in their
- 4 majority bond holder, the bond holder that owns most of
- 11:37 5 the bonds, I don't believe it's a majority. But the bond
 - 6 holder that owns most of the bonds who now has made, as
 - $7\,$ it was described by Marathon, a pocket to pocket offer.
 - 8 And so, Your Honor, it is -- it is going
 - 9 to be a difficult task. It was a difficult task for us
- 11:37 10 to come to grips with where we were in value, it's going
 - 11 to be a difficult task because you've given all the
 - 12 players a very fair opportunity to tell me what the real
 - 13 value is by lifting exclusivity and allowing all the
 - 14 market matters to come to bear. And you have Marathon
- 11:37 15 trying to low-ball at \$400 million, \$500 million,
 - 16 whatever it actually comes out to when you determine what
 - 17 it is when you see how the long-term notes they want to
 - 18 attribute value to.
 - 19 You have the noteholders suggesting they
- 11:37 20 just sort of happened to get an offer right at where the
 - 21 value of what they now claim, not what they claimed when
 - 22 they wanted exclusivity lifted, which was \$442 million
 - 23 average, but what they now claim it is, and you have us
 - 24 with a dollar amount which we have always said is what we
- 11:37 25 believe to be the correct dollar amount.

- 1 All of this to come down to this
- 2 conclusion, Your Honor, and I'll sit down. In order for
- 3 the parties to know where these plans can result, in
- 4 order for us to know where if we obtain the extra
- 11:38 5 financing that we are aggressively seeking can be applied
 - 6 in the context of what obviously would have to be a
 - 7 compromise or a compromise and revote so that we have the

- 8 affirmative votes of the parties involved, however that
- 9 comes down, we believe the Court should not be influenced
- 11:38 10 by the practical and political arguments. It just
 - 11 surprises me that we have the noteholders went out and
 - 12 hired the past Governor because Marathon has a letter
 - 13 from the current Governor of who wants what.
 - 14 The politics setting aside, you have an
- 11:38 15 asset whose value is going to be determined in this
 - 16 hearing in some fashion. You have two cases that tell
 - 17 you how you get there. And although I believe that you
 - 18 have done everything that you could do to give all of us
 - 19 the opportunity to prove value, all of us should come to
- 11:39 20 you with a legitimate basis by which value is to be
 - 21 determined. We have offered you effectively nothing.
 - 22 You have between \$400 million and \$1.2 billion to decide.
 - 23 I will suggest that it will fall within
 - 24 that range. My client truly believes, but we are tried
- 11:39 25 to the hip of the valuation of the timber. And without

- 1 that, and I'll close with this comment on two things.
- 2 Without the ability to assure continued operations, and ${\tt I}$
- 3 wanted to suggest this, the noteholders said, well, of
- 4 course, we would consider the mill and the employees and
- 11:39 $\,$ 5 $\,$ those issues, Judge, we have the timber and we need a
 - 6 mill.
 - 7 Well, the facts are that there are other
 - 8 mills available. The facts are that if the noteholders
 - 9 really were sensitive to that issue, they would have
- 11:39 10 resolved that by providing it in their plan. And the
 - 11 facts are the truth is that all you have to do as a
 - 12 timber holder is watch your timber grow and just tell the
 - 13 mill or whoever might want to buy that mill, if it's not
 - 14 you at a cheap price, we're not really going to sell you
- 11:40 15 our lumber because we own it and we're not interested in
 - 16 selling it to you. So the mill is not just at risk, it

- 17 will have no chance of success if the noteholders divide
- 18 up that process and there's no arrangement with respect
- 19 to the mill.
- 11:40 20 But then I flip to the other side because
 - 21 $\,$ I can pick on the noteholders for a minute, but then I
 - 22 look at what Marathon has done. Just look at the
 - 23 litigation trust at what they have provided. In the
 - 24 litigation trust, first of all, they say that the
- 11:40 25 noteholders, who is this massive deficiency claim of

- 1 hundreds of millions of dollars, we're going to
- 2 separately classify you and then we're going to carve out
- 3 of the litigation trust the Headwaters agreement. Well,
- 4 it's not odd to me that the State of California is here
- 11:40 5 saying we love Marathon because Marathon has said we're
 - 6 going to settle it quickly and cheaply.
 - 7 Well, that does accomplish a lot of
 - 8 political purposes. But the noteholders then who are --
 - 9 would be otherwise, if not separately classified, be 99.9
- 11:41 10 percent of the unsecured debt, they're now not
 - 11 represented on a litigation trust, they're all three
 - 12 unsecured creditors. And although they are apparently in
 - 13 some form a beneficiary of that, they carve out what we
 - 14 believe is the most significant aspect of the case and
- 11:41 15 preserve it for Marathon and its use, attributing
 - 16 effectively no value to it.
 - 17 Each aspect of each one of these cases
 - 18 have such dramatic self dealing that the Court, I think,
 - 19 will never get to the point of being able to sort out
- 11:41 20 these problems and the multiple -- the exponential
 - 21 defects that exists in just these two plans, who by the
 - 22 way, are telling you neither are confirmable. So I mean,
 - 23 there's certainly no consensus that confirmation is for
 - 24 anybody's plan.
- 11:41 25 In that same vain, Your Honor, I'll

- 1 conclude simply by saying that the Palco debtors believe
- 2 that progress can be made. I'll remind the Court that we
- 3 tried to get you to take the bait in January and you
- 4 didn't. And likely, it was -- it was a process that had
- 11:42 5 to develop where we are. We believe this case will not
 - 6 compromise ever without an indication of value.
 - 7 We also believe that it could be, and we
 - 8 suggest to the Court to please consider invoking the
 - 9 California rule. And at the point that it might be
- 11:42 10 appropriate for the Court to give an indication of where
 - 11 it's going to avoid what we said back in January, it's,
 - 12 Judge, the worst circumstance for all of us. And the
 - 13 one -- only one of the players survive with is we all
 - 14 show up with non-confirmable plans.
- 11:42 15 Everybody says that's true today. You
 - 16 don't have any consensus that anybody has a confirmable
 - 17 plan. And if all parties show up with a non-confirmable
 - 18 plan, because the Court is not authorized to draft its
 - 19 own, the Court may have limited, which is disastrous
- 11:43 20 results for everyone in the process except potential
 - 21 noteholders who simply want their timber. So I would ask
 - 22 the Court to keep in mind when you -- as this process
 - $\,$ 23 $\,$ develops, as possibly we get prettier, that you let us
 - 24 know, the parties know, what you are considering in
- 11:43 25 connection with the value and valuation testimony.

- 1 And I'm going to conclude with this, that
- 2 it looks to me that we would not be finished this week,
- 3 so I'm not suggesting to the Court that this week is the
- 4 answer, but at the place where you feel comfortable that
- 11:43 5 you have -- you have circumstances about value in mind,

- 6 we would certainly welcome the Court's comments from the
- 7 bench. Thank you, Your Honor.
- 8 THE COURT: All right. The committee is
- 9 next
- 11:43 10 MR. FIERO: Good morning, Your Honor.
 - 11 John Fiero for the committee. For more than 20 years the
 - 12 people of Humboldt County have been mired in the conflict
 - 13 that the partisans and press have often referred to as
 - 14 the timber wars. These wars have pitted the Pacific
- 11:44 15 Lumber Company against a broad spectrum of environmental
 - 16 concerns and the State of California. The environmental
 - 17 concerns found themselves fighting against Palco and the
 - 18 State. Finally the State found itself defending against
 - 19 claims brought by Palco and lawsuit claims from
- 11:44 20 environmentalists seeking to ensure that the State's
 - 21 logging laws were enforced.
 - 22 Many of the people in businesses
 - 23 represented by committee were caught in the crossfire of
 - 24 the timber wars. Tied to the company for their
- 11:44 25 livelihood and fearful of any perceived threat to their

- 1 jobs and economic well-being, the company preyed on their
- 2 fears and used them to generate public support for the
- 3 company.
- 4 I'm sure the Court remembers how Pacific
- 11:44 5 Lumber used the company's purchasing department to obtain
 - $\,\,$ 66 joinders in support of the debtor's opposition to the
 - 7 venue motion. This was an opposition that wasn't on file
 - ${\bf 8}$ $\,$ and that none of the 66 joining parties had even read.
 - 9 I'm sure the Court also remembers how George O'Brien told
- $11:45\ 10$ the Court from a conference room in Scotia at the
 - 11 company's offices that he had more than 30 interested
 - 12 parties with him listening to the venue proceedings by
 - 13 speakerphone. This was the power of the company at the
 - 14 height of the timber wars when its propaganda machines

- 11:45 15 still worked and the prospect of a new beginning was too
 - 16 remote to even hope for.
 - 17 The events of the last 15 months have made
 - 18 some things clear to all but the hardiest of the
 - 19 partisans in the timber wars. First, Palco cannot
- 11:45 20 continue under its current leadership and ownership
 - 21 because those groups clearly do not know how to make a
 - 22 profit from the sawmill. Palco and Maxxam can talk all
 - 23 they want about the funds they have invested in the mill,
 - 24 but that doesn't change the fact that Palco and Maxxam
- 11:45 25 have proven incapable of operating it profitably. The

- 1 losses of Palco are staggering and none of the lay-offs
- 2 or other tricks, such as the creation of the Scopac log
- 3 deck, have been able to mask this. Second, despite of
- 4 having a team of almost 65 foresters and scientists, many
- 11:46 5 of them with advanced and college degrees, the current
 - $\,$ 6 $\,$ operations of Scopac show that there is only so much
 - 7 timber that can legally and economically be removed from
 - 8 the forest each year. And that amount of timber is well,
 - 9 well below the amount needed to service the timber note's
- 11:46 10 \$714 million principal amount.
 - 11 Now, for the first time since the
 - 12 Headwaters agreement's overblown promise of 50 years of
 - 13 stability for Humboldt County, there has been a paradigm
 - 14 shift that marks at least a ceasefire in the timber wars.
- 11:46 15 For the first time in a very long time, and due in no
 - 16 small part to the decision of the United States trustee
 - 17 to form a committee that included the interest of both
 - 18 loggers and environmentalists, there is a new paradigm of
 - 19 interest focused on a new beginning for Humboldt County,
- 11:46 20 a reorganization of Pacific Lumber and Scopac supported
 - 21 wholeheartedly by a realignment of former combatants.
 - 22 Specifically, Mendocino Redwood Company
 - 23 and Marathon Structured Finance have joined together to

24 propose a plan that would reorganize these businesses in 11:47 25 a way that makes sense to the overwhelming majority of

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- 1 unsecured creditors, environmentalists, other redwood
- 2 timberland owners, county, state and federal officials
- 3 and both major local newspapers in Eureka, California.
- 4 This alliance is unprecedented, Your Honor.
- 11:47 5 The MRC/Marathon plan is not some term
 - 6 sheet or unilateral letter of intent or preliminary
 - 7 expression of interest. It is a detailed viable strategy
 - 8 for operating an integrated redwood forest and mill
 - 9 company in the most highly regulated county in the nation
- 11:47 10 at a time when Douglas Fir prices make that species
 - 11 uneconomic to log and redwood prices are down
 - 12 significantly from those seen just six months ago when
 - 13 the noteholders own witness, Chris DiMauro of Houlihan
 - 14 Lokey, told the Court that the forest was worth between
- 11:47 15 \$375 million and \$460 million.
 - The MRC/Marathon plan is backed by cash,
 - 17 \$225 million of it to be invested overall and \$175
 - 18 million of it to be paid over to the indentured trustee
 - 19 on the plan's effective date. The MRC/Marathon plan is
- 11:48 20 not subject to due diligence or other conditions.
 - 21 The MRC/Marathon plan is not speculative
 - 22 like some crazy notion that celebrities and the super
 - $\,$ 23 $\,$ rich are going to spend as much as \$10 million or more to
 - 24 buy a home site and then build a home in the middle of a
- 11:48 25 working forest with its dirt roads and lack of nearby

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- 1 amenities. The MRC/Marathon plan is also rational. With
- 2 its focus on cooperation with regulators and adherence to
- 3 the responsible principals required of those earning the

- 4 certification of the forest stewardship council.
- 11:48 5 Finally, these newly aligned groups see
 - 6 the MRC/Marathon plan as fair. With a reasonable
 - 7 aggregate cash payout to unsecured creditors of \$10.6
 - 8 $\,$ million, plus an interest in a litigation trust with a
 - 9 pre-funding of its expenses.
- 11:49 10 Lastly, and perhaps most importantly, the
 - 11 MRC/Marathon plan comes with an assumption of the
 - 12 company's pension liabilities which could total as much
 - 13 as \$29 million, according to the PBGC. Preventing the
 - 14 diluted effect of this potentially huge unsecured claim
- 11:49 15 was something that the committee valued highly. The
 - 16 degree of support by unsecured creditors for the
 - 17 MRC/Marathon plan is almost impossible to overstate.
 - 18 Among the unsecured creditors of Palco, the votes were
 - 19 195 to 4. Among non-deficiency unsecured claimants of
- 11:49 20 Scopac, the votes were 26 to 1.
 - 21 The committee recognizes, Your Honor, that
 - 22 this isn't just a popularity contest. In order to
 - 23 confirm the MRC/Marathon plan, the Court will have to
 - 24 find as a an evidentiary matter that the values put
- $11:49\ 25$ forward by MRC and Marathon are the most convincing.

- 1 The committee is already engaged in this
- 2 analysis with the help of its timber valuation
- 3 consultants. Based upon a complete review of the
- 4 appraisals, attendance at every valuation witness's
- 11:50 5 deposition and a review of the proffers, the committee
 - ${\bf 6}\,\,$ puts no faith in the valuation proposed by the debtors
 - 7 and Maxxam. The debtors have adopted a building block
 - 8 approach to their valuation.
 - 9 This sounds logical, but if the underlying
- 11:50 10 blocks are unfirm, then the structure will collapse, and
 - 11 that is what will happen here. The ground floor of the
 - 12 debtor's valuation work is built on the work of Dr. Ken

- 13 Iles, a Canadian biometrician with no special redwood
- 14 background who sought to test the accuracy of Scopac's
- 11:50 15 existing timber inventory.
 - 16 Dr. Iles determined that within a 67
 - 17 percent degree of confidence and a plus or minus 13
 - 18 percent margin of error he could say that the Scopac
 - 19 timber inventory was accurate. During his deposition,
- 11:50 20 Dr. Iles admitted that these broad swings of possible
 - 21 error were not industry standard which requires a margin
 - 22 of error of five percent and a 95 percent degree of
 - 23 confidence.
 - 24 The evidence will also show that
- 11:51 25 Dr. Donald Reimer, another Canadian with no particular

- 1 redwood experience, then took the Scopac inventory and
- 2 adjusted it upward by 2 percent, even though Dr. Iles did
- ${\tt 3}$ not recommend that the inventory be adjusted upwards.
- 4 From this newly inflated base, Dr. Reimer sought to
- 11:51 5 project the growth of the forest over the next 50 years
 - 6 along with the amounts that would be available for
 - 7 cutting in those years. The tool that Dr. Reimer used to
 - 8 make these projections was a software program of his own
 - 9 making called Options. The evidence will show that
- 11:51 10 Dr. Reimer had to run 200 different scenarios on Options
 - 11 before concluding that he had arrived at the one that
 - 12 adequately maximized Scopac's cash flow.
 - 13 The evidence will also show that Scopac
 - 14 has been the licensee of the Options program for some
- $11:51\ 15$ period of years prior to the bankruptcy but had not seen
 - 16 fit to use it for its own harvest. Scopac chose instead
 - 17 to rely on the human beings on Jeff Barrett's staff to
 - 18 determine what to cut and when.
 - 19 Finally, the evidence will show that even
- 11:52 20 if Options is not exactly akin to a black box, it is not
 - $21\,$ a reliable forest harvesting scheduler because it has no

- 22 way to optimize the output to prevent, for instance, the
- 23 software from selecting parcels for harvesting which are
- 24 too small, too scattered or otherwise too expensive to

11:52 25 harvest.

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- The debtors then passed this information
- 2 on to James Yerges of the accounting firm KPMG.
- 3 Mr. Yerges is neither a forester nor a licensed real
- 4 estate appraiser and he does not follow the uniform
- 11:52 5 standards of professional appraisal practice which all
 - 6 licensed appraisers must follow. Moreover, he is utterly
 - 7 inactive in the practice of commercial timberland
 - 8 appraisal for active timberland investors. He's from
 - 9 Washington State and he has no redwood experience to
- 11:52 10 speak of.
 - 11 The evidence will show that his appraisal
 - 12 contains the following cardinal errors. Mr. Yerges
 - 13 blindly accepts scores of assumptions and information
 - 14 provided by the debtor with no background against which
- 11:53 15 to test their reasonableness. For instance, he bases his
 - 16 cash flow projections on a harvesting model that is
 - 17 optimistic and unrealistic, one which anticipates
 - 18 wholesale conversion of the forest for a redwood mono
 - 19 culture and which projects a management scenario that
- 11:53 20 requires an utter suspension of disbelief when tested
 - 21 against the current management practices of Scopac and
 - 22 its peers in the industry.
 - 23 Mr. Yerges projects optimistic increases
 - $24\,$ in redwood prices to occur forever into the future when
- 11:53 25 in fact prices have fallen in recent years. Mr. Yerges

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- 2 discount rate that is unrealistically low. That does not
- 3 account for the acute regulatory risk that any astute
- 4 investor would recognize in cultural California, risks
- 11:53 5 that the debtor acknowledges in their suit, claiming that
 - 6 the regulators have caused their business to fail.
 - 7 Mr. Yerges attempts to use comparable
 - 8 sales from other timberlands to arrive at an independent
 - 9 value estimate, but he uses sales of properties in other
- 11:54 10 states with different species and much more lenient
 - 11 regulatory environments. And some of these are not even
 - 12 sales, but just listings. Some are as small as 449
 - 13 acres. Only two are over 100,000 acres, and the largest
 - 14 since 2000 is just one-third the size of Scopac's, more
- 11:54 15 than 200,000 acres.
 - 16 Mr. Yerges commits multiple errors in his
 - 17 report, errors which he admits to but which further
 - 18 impugn the credibility of his work. Mr. Yerges concludes
 - 19 with a value that in per acre terms would constitute the
- 11:54 20 highest value timberland sale in the history of North
 - 21 America for a property its size, which is patently absurd
 - 22 given the economic, regulatory and social context of the
 - 23 Scopac timberlands.
 - 24 Mr. Yerges, by committing these errors,
- 11:54 25 has demonstrated that his taking on of this assignment

- 1 for the debtor constitutes a violation of the competency
- 2 provision of the uniform standards of professional
- 3 appraisal practice and its further provisions prohibiting
- 4 appraisers from issuing misleading appraisals.
- 11:55 5 The debtors add to their mountain of
 - ${\bf 6}$ dubious expert opinion evidence the testimony of Dr. Bill
 - 7 Mundy and Keith Gurnee. It is the responsibility of
 - 8 these two gentlemen to convince the Court that the super
 - 9 rich want to buy home sites in the middle of active
- 11:55 10 logging operations 250 miles north of San Francisco, even

- 11 though neither Eureka nor Scotia nor Fortuna nor Ferndale
- 12 nor Garberville or any other town in Humboldt County is
- 13 currently known as a destination on par with Carmel,
- 14 Vale, Aspen, Sun Valley, Big Sky or Jackson Hole.
- 11:55 15 We also are to believe that private
 - 16 residential development in the midst of a commercial
 - 17 timberland operation is a compatible use and would be
 - 18 desirable by both residential users and the owners of the
 - 19 commercial timberlands. The committee is not convinced,
- 11:55 20 Your Honor, and the Court should not be convinced either
 - 21 as this evidence is so speculative as to be implausible.
 - 22 Finally, the debtors will present the
 - 23 evidence of yet another accounting professional, Thomas
 - 24 Lungston, to describe the damages that Scopac and Palco
- 11:56 25 could claim in their suit against the State of California

- 1 pending in Fresno.
- Mr. Lungston will not attempt to assess
- 3 the merits nor will he offer any evidence of the
- 4 likelihood that the debtors will prevail in this action.
- 11:56 5 Because such evidence will not come before the Court and
 - 6 reasonably could not be relied upon even if it were
 - 7 offered, no value at all can be attributed to this
 - 8 lottery ticket.
 - 9 Consider also the evidence to be presented
- 11:56 10 by the indenture trustee on the question of the value of
 - 11 the forest. James Fleming, the indenture trustee's
 - 12 appraiser, will testify that he used an Excel spreadsheet
 - 13 to arrive at his value based upon his determination that
 - 14 the Scopac timberlands can support cutting at the rate of
- 11:56 15 $\,$ 81 million board feet over the next ten years and then
 - 16 jump to 100 million in the terminal year which results in
 - 17 a corresponding EBIDTA increase from \$46 million per year
 - 18 to \$60 million per year in perpetuity. Yet he will also
 - 19 admit that his projection of available timber is not

- 11:57 20 based on any rational economic model for the management
 - 21 of the forest and contains no effort to assess whether
 - 22 the proposed cut level would be the most profitable way
 - 23 to extract value from the forest.
 - 24 Finally, he will admit that despite the
- 11:57 25 many protestations of the indenture trustee regarding the

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- 1 need for access to the debtors GIS database, Mr. Fleming
- 2 did not use any GIS database information whatsoever in
- 3 his attempt to present an informed opinion to the Court.
- 4 I know you remember, Your Honor, the
- 11:57 5 repeated hearings we had about access to that GIS
 - 6 database and the debtors -- and the indenture trustee's
 - 7 assurance that this was key information. Mr. Fleming did
 - 8 not use it at all.
 - 9 Mr. Fleming makes no attempt to apply
- 11:58 10 comparable sales analysis to the appraisal problem, yet
 - 11 this is generally the most widely accepted method in
 - 12 existence. The result is an unsubstantiated estimate
 - 13 that overstates the market value of the debtors
 - 14 timberland. Fleming's overly simplistic and optimistic
- 11:58 15 harvest projections are at the heart of the indenture
 - 16 trustee's valuation evidence.
 - 17 Glenn Daniel of Houlihan Lokey, the
 - 18 indenture trustee's other valuation expert, is not an
 - 19 independent timber professional. He has not valued
- $11:58\ 20$ timberlands in the last 20 years. He has never even
 - 21 visited Scotia. He knows almost nothing about Scopac's
 - 22 timber inventories, harvest projections or regulatory
 - 23 limitations except what Mr. Fleming and the other
 - 24 consultants working for the indenture trustee have told
- 11:58 25 him.

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- 1 Perhaps most concerning, though, Your
- 2 Honor, is that he blindly relied on Fleming's harvest
- 3 projects and thereby incorporated their flaws. As noted
- 4 by others, Daniel also did not have time to come to the
- 11:59 5 valid independent valuation conclusion that this Court
 - 6 would expect. He only had two weeks to do the job and he
 - 7 was pressured into it by Chris DiMauro and senior
 - 8 executives at Houlihan who dropped a draft report in his
 - 9 lap, prepared by the same people who were working as
- 11:59 10 financial advisors to the indenture trustee and were
 - 11 involved in the prior DiMauro valuation.
 - 12 Mr. Daniel then relied on these same
 - 13 people as his team to prepare his report. Under these
 - 14 circumstances, Mr. Daniel's valuation is simply not
- 11:59 15 credible. And the people who prepared it clearly had a
 - 16 target in mind. Not surprisingly, they hit it.
 - 17 The indenture trustee has also advised the
 - 18 Court that it expects to present a purported stalking
 - 19 horse bid to the Court during this confirmation hearing.
- 11:59 20 The committee now knows that it would be an affiliate of
 - 21 Biel Bank, which is believed to be the largest holder of
 - $\ensuremath{\mathsf{22}}$ the timber notes that will step forward. This is nothing
 - 23 more than a disguised credit bid by a noteholder, and the
 - 24 Court should recognize it as such. Because a credit bid
- $12:00\ 25$ need not bear any relationship to the real value of the

- 1 forest and does not promote reorganization, the Court
- 2 need not rely on any such offer when determining the
- 3 value of the forest.
- 4 This brings us, Your Honor, to the value
- 12:00 5 that Marathon and MRC attribute to the forest in their
 - 6 plan. This valuation strikes the committee as the most
 - 7 credible because there is nothing theoretical about it.
 - 8 This makes it very different from the debtors valued

- 9 conclusions built on the opinions of Canadian and
- 12:00 10 Washington based experts who are not experienced in
 - 11 redwood or expert in California's unique regulatory
 - 12 environment. This also makes it different from the
 - 13 opinion of Mr. Fleming who chose not to consider the
 - 14 information contained in the company's GIS database and
- 12:00 15 who built his model without the benefit of this crucial
 - 16 information. Unlike the opinion of Mr. Fleming, the
 - 17 MRC/Marathon plan is based on a real offer, backed with
 - 18 cash and not subject to contingencies beyond the
 - 19 confirmation of the MRC/Marathon plan.
- 12:01 20 Notably, and as it was shown to you
 - 21 before, the value dovetails with that put forward by
 - 22 Mr. DiMauro back in September. What could destroy this
 - 23 new paradigm of aligned interests and rekindle the dying
 - 24 embers of the timber wars? Only two things, Your Honor.
- 12:01 25 The first would be Maxxam retaining a stake in the

- 1 ownership or management of these debtors. Let there be
- 2 no mistake, it was the opportunity to rid the county of
- 3 its most notorious corporate citizen that helped bring
- 4 this unprecedented alliance together.
- 12:01 5 The other risk would be uncertainty. And
 - 6 that is what the indenture trustee's plan offers because
 - 7 it is not a plan at all. It is a roadmap to a sale. At
 - 8 that sale, no one knows what will happen or who will buy.
 - 9 Under the indenture trustee's plan, the sale process will
- 12:01 10 be run by Houlihan, its own financial advisor.
 - ${\tt 11}$ Mr. DiMauro of Houlihan testified in his deposition in
 - 12 advance of this confirmation hearing that he believed the
 - 13 indenture trustee's sale process would take from five to
 - 14 seven months from beginning to end.
- 12:02 15 And what is to happen to the employees of
 - 16 Palco and the residents of Scopac -- or I'm sorry, of
 - 17 Scotia during this interim? Is it reasonable to expect

- 18 that Marathon will blindly fund the losses at the mill
- 19 and town to preserve their livelihoods and way of life?
- 12:02 20 And what if the worse happens? What if five to seven
 - 21 months pass and the indenture trustee's sale ends up
 - 22 being nothing more than a foreclosure sale? What if Biel
 - 23 Bank, in effect, credit bids their lien interest and
 - 24 takes over the forest? This would be the worse possible
- 12:02 25 outcome because it would just compound the uncertainty

- 1 for the county and its inhabitants.
- 2 Surely Biel Bank would not be a long-term
- 3 holder of the forest. We believe they said as much in
- 4 their depositions speaking about their uncertain timing
- 12:02 5 for exit. Biel Bank has no special forest background or
 - 6 expertise. If Biel Bank were to become the owner, no one
 - 7 who works in the redwood business in Humboldt County
 - 8 would have any way of predicting the future. How could
 - 9 they invest in their businesses? How could the residents
- $12:03\ 10$ of Scotia decide whether or not they should buy their
 - 11 homes?
 - 12 This is not what reorganization is
 - 13 supposed to accomplish. And this is a primary reason why
 - 14 the unsecured trade creditors of Scopac rejected the
- 12:03 15 indenture trustee's plan by a vote of 28 to 2, even
 - 16 though it purported to pay them 100 cents on the dollar.
 - 17 In contrast, the MRC/Marathon plan got 195 accepting
 - 18 votes from Palco's unsecured creditors. By dollar
 - 19 amount, 99.95 percent of all of Palco's non-insider or
- 12:03 20 unsecured creditors accepted the MRC/Marathon plan. And
 - 21 Scopac by dollar amount, 99.55 percent of the Scopac
 - 22 trade claimants accepted the MRC/Marathon plan.
 - 23 And what, Your Honor, of the 66 creditors
 - 24 for whom the debtors filed joinders in opposition to the
- 12:04 25 motion 13 months ago, how did they vote on the plans that

- 1 are now on file? Well, Your Honor, 28 of the 66 voted on
- 2 the debtors' plan and 26 of them voted to reject it. 6
- 3 of them voted on the indenture trustee plan and all six
- 4 of them voted to reject it. 31 of them voted on the
- 12:04 5 MRC/Marathon plan and 30 of them voted to accept it. 21
 - 6 of them voted on the Palco alternative plan and all 21 of
 - 7 those joining parties voted to reject it. 6 of them
 - 8 voted on the Scopac alternative plan and all 6 of them
 - 9 voted to reject it.
- 12:04 10 For all of these reasons, Your Honor, the
 - 11 committee is proud to recommend to the Court that it find
 - 12 the MRC/Marathon plan to be the best solution to a
 - 13 problem that has vexed Humboldt County for more than 20
 - 14 years and vexed this Court for more than a year.
- 12:05 15 THE COURT: Thank you. The State of
 - 16 California is next.
 - 17 MR. PASCUZZI: Thank you, Your Honor.
 - 18 Your Honor, we're here to urge the Court to confirm the
 - 19 MRC/Marathon plan. You heard a lot about Friday
- 12:05 20 afternoon the Governor filing a statement in support of
 - 21 the MRC/Marathon plan on behalf of the State of
 - 22 California. We also filed a brief on behalf of our
 - 23 agencies, or our clients, the California State Agencies,
 - 24 that supports the MRC/Marathon plan and discusses the
- 12:05 25 legal framework of the environmental regulation of the

- 1 debtors' operations. That brief points out some of the
- 2 feasibility problems with the debtors alternate plans and
- 3 the inherent risks we believe that the indenture trustee
- 4 plan presents. Your Honor, I want to make a couple of
- 12:05 5 what I believe are crucial points for the Court in the
 - 6 confirmation trial.

	7	A couple issues you're going to be dealing
	8	with, you've heard, are value and environmental
	9	compliance. Your Honor, as you know, we've been active
12:05	10	in the case to make sure that the environmental laws of
	11	the State of California come out unscathed. And we were
	12	very concerned at the beginning of the case that the
	13	debtors filed it here to perhaps try and find a court
	14	that might be less sympathetic to our interest in
12:06	15	upholding the environmental laws.
	16	But this Court has never wavered in ruling
	17	that bankruptcy was not going to restructure the
	18	environmental laws of California or the United States.
	19	We believe that's a correct statement of the law. So in
12:06	20	looking at the plans before the Court, there's one plan
	21	that not only says it's going to uphold the laws of
	22	the the environmental laws, it also demonstrates how
	23	it will do so with a track record of making a profit, and
	24	that is the MRC/Marathon plan.
12:06	25	Your Honor, California Public Resources
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	1	Code section 4513(B) talks about legal timber harvesting
	2	levels, which is going to be a key component in the
	3	valuations. And it says, quote, "The goal of maximum
	4	sustained production of high quality timber products is
12:06	5	achieved while giving consideration to values relating to
	6	recreation, watershed, wildlife, range and forage,
	7	fisheries, regional economic vitality, employment and
	8	aesthetic enjoyment."
	9	As you've heard, the debtors of the
12:07	10	noteholders argue that the MRC/Marathon plan undervalues

11 the property, low-ball. We want you to know that we do
12 not believe that is the case. We believe that the
13 evidence will show that the MRC/Marathon plan and their
14 group has complied with California law, the section I
12:07 15 just read to you, and considered not just how much timber

- 16 they can get off the property in the short-term, but the
- 17 long-term sustainability of the timberlands taken into
- 18 consideration the growth of the forest, the effect of
- 19 harvesting on the watershed, the effective harvesting on
- 12:07 20 endangered species and employment and the economic
 - 21 vitality of the region. That's what the law says you
 - 22 have to do. And we think the evidence will show that the
 - 23 others have valued the land without considering the
 - 24 entire environmental picture but focusing on maximum
- 12:08 25 harvesting in the short-term.

- 1 The other plan proponents might suggest
- 2 that if the regulators had their way, there would be no
- 3 logging at all or the least amount possible, but that's
- 4 not the case. The law says in the section I just
- 12:08 5 mentioned to you, you have to take into consideration
 - 6 employment and the economic vitality of the region.
 - 7 Your Honor, the Court asked at the
 - 8 beginning when Mr. Neier was up here on behalf of
 - 9 Marathon what's the difference between the noteholders
- 12:08 10 $\,$ claim and the value of the collateral that the Marathon
 - 11 plan is talking about? And I believe the number \$280
 - 12 million was put. But the way I see it, I'm not sure the
 - 13 $\,$ gap is so large. The MRC/Marathon plan gives the
 - 14 noteholders \$500 million. The noteholders say the value
- 12:08 15 of their collateral is \$600 million and they have
 - 16 letters, expressions of interest in the 500, mid 500
 - 17 ranges. So the difference really is not \$280 million,
 - 18 it's more like \$50 to \$100 million.
 - 19 I want to respond to one comment made by
- 12:09 20 counsel for Palco. He implied or insinuated that we're
 - 21 here to support the MRC/Marathon plan because there have
 - 22 been promises from them that they'll dispose of or get
 - 23 rid of the so-called Headwaters or Fresno litigation. I
 - $24\,\,$ want to assure the Court that there have been no

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- 1 no representations other than they will take a fair and
- 2 reasonable look at it. That is not why we're here
- 3 supporting the MRC/Marathon plan.
- 4 Your Honor, in our brief we identify a
- 12:09 5 couple of issues with the Marathon/MRC plan based on the
 - 6 jurisdictional provisions that we have problems with.
 - 7 Actually, all the plans have overbroad retention of
 - 8 jurisdiction provisions. The point is that the plans
 - 9 cannot create jurisdiction in the bankruptcy court where
- 12:09 10 none exists otherwise. So the environmental matters,
 - 11 including the Fresno or Headwaters litigation should be
 - 12 resolved in the appropriate non-bankruptcy forum and the
 - 13 confirmation order should provide.
 - 14 We think the confirmation order should
- 12:10 15 also have some language to make sure everyone is clear
 - 16 about the prior approvals by the state and federal
 - 17 regulators. I think the federal agencies are asking for
 - 18 the same thing. I think we can deal with those issues
 - 19 with counsel, and if not, we'll raise them at closing.
- 12:10 20 Moving on to the indenture trustee plan,
 - 21 Your Honor, it has two inherent risks that cause us
 - 22 concern. As you've heard, there's no long-term solution
 - 23 for the mill. You've heard some temporary solutions,
 - 24 some possibilities, some speculation but nothing certain.
- 12:10 25 Second, we don't know who the buyer will be. You've

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- 1 heard identified potential purchasers like the nature
- 2 conservancy. And the nature conservancy could be a
- 3 favorable buyer to the State, but there is a risk that a
- 4 financially driven buyer comes in looking to get as much

- 12:10 5 timber off the property in the short-term as possible,
 - 6 and that gets back to environmental law compliance. And
 - 7 while the indenture trustee plan said they will comply
 - 8 with the law and a buyer will have to comply with the
 - 9 law, the reality is if you have a buyer that is
- 12:11 10 inexperienced in the California timber industry, and
 - 11 primarily a financial buyer looking for short-term
 - 12 profits instead of long-term sustainability, we won't
 - 13 have environmental compliance in the long-term.
 - 14 That won't be something this Court will
- 12:11 15 have to deal with, but it will be something the state and
 - 16 federal regulators will have to deal with in the future.
 - 17 And when there's an alternative with the Marathon/MRC
 - 18 group that understand these long-term sustainability
 - 19 concepts, we prefer that.
- 12:11 20 Your Honor, turning to the debtors' plans,
 - 21 I think the only plans on the table are the alternate
 - 22 plans. These plans transfer all the assets to the banks
 - 23 and the noteholders except for the preserved project
 - 24 lands and the Fresno or Headwaters litigation.
- 12:11 25 Regardless of what happens to the timberlands and the

- 1 mills, we have the same issue as under the indenture
- 2 trustee plan. Who knows who will own the timberlands,
- 3 who knows what will happen with the mill.
- 4 The preserve project, Your Honor, is
- 12:12 5 mentioned in our brief. We have serious concerns about
 - $\ensuremath{\mathsf{6}}$ the feasibility of that project and we don't think the
 - $7\,$ debtors will put on sufficient evidence to meet the
 - 8 feasibility standard of 1129 that the preserve project
 - $9\,$ has a reasonable probability of success. And the
- 12:12 10 debtors' experts don't show there's a reasonable
 - 11 probability of success. What they do is talk about it as
 - 12 a concept. And I think counsel for Scopac actually used
 - 13 that word in his opening.

They might be able to do it, and if they

12:12 15 do do it, there might be the values that they say are

16 there. That's best described as a visionary scheme that

17 doesn't meet the feasibility standard of 1129.

18 In getting back to environmental

19 compliance, again, their plan says they will comply with

12:12 20 environmental laws, they'll get all the approvals they

21 need, but what they're really talking about is an

22 admitted change in the regulatory scheme. Our brief

23 shows that the habitat conservation plan and related

24 environmental permits were all designed with one common

12:12 25 owner of all of the lands and primarily timber harvesting

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- 1 activities in mind, not multiple owners with residential
- 2 housing. So we're talking about major changes to the
- 3 existing regulatory scheme, admittedly amendments to the
- 4 HCP that will require years of scientific study,
- 12:13 5 environmental impact reports, public hearings, probably
 - 6 some lawsuits from environmental groups along the way and
 - 7 millions of dollars spent not only by the debtors, but
 - 8 also by the taxpayers of the State of California.
 - 9 And we believe, Your Honor, when there is
- 12:13 10 $\,$ a much more feasible alternative like the Marathon/MRC
 - 11 plan that also meets the goals of Chapter 11, that's the
 - 12 way the Court should go.
 - 13 In conclusion, Your Honor, we believe the
 - 14 evidence will show that the MRC/Marathon plan
- 12:13 15 appropriately values the assets given the legal
 - 16 requirements to comply with environmental laws which
 - $17\,$ includes harvest levels that meet the critical goal of
 - 18 ensuring sustainable high quality timber production over
 - $19\,\,$ the long-term while protecting the watershed and wildlife
- 12:13 20 and economic vitality of the region. Thank you.
 - 21 THE COURT: Thank you. Yes, sir. I think
 - 22 this is the last opening statement.

23 MR. TENEBAUM: Your Honor, I have a very

24 short one.

12:14 25 THE COURT: We'll let you go next then,

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- 1 Mr. Tenebaum. Go ahead.
- MR. JONES: Thank you, Your Honor. Evan
- 3 Jones on behalf of Bank of America. Your Honor, we're
- 4 not here to urge the Court to confirm a particular plan.
- 12:14 5 We have negotiated with all of the constituencies or all
 - 6 the proponents and all of them treat our clients
 - 7 reasonably well. Your Honor, I would note that Corpus
 - 8 Christi is a much more exciting town than I realized when
 - 9 I first started coming here. You can wake up on any
- 12:14 10 given morning and see you've got ten or 12 pleadings
 - 11 relating to the hearing that day.
 - 12 And I did learn last night that apparently
 - 13 the noteholders believe that they don't need to pay us
 - 14 our default interest. They rely on the Entz-White case,
- 12:15 15 which at an appropriate time, Your Honor, we'll suggest
 - 16 is based on an old version of the definition of
 - 17 impairment was changed by the legislation specifically in
 - 18 reaction to that and that there are a lot of post 1988
 - 19 cases that say we do get our default interest. But Your
- 12:15 20 Honor, that's not before the Court today. I think even
 - 21 the noteholders would acknowledge that the Marathon plan
 - 22 which they say artificially impairs us because it
 - 23 proposes to pay us our default interest does have other
 - 24 impaired classes voting for it, and so we'll deal with
- 12:15 25 that issue at another day, if we need to. We support

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- 1 each of the proponents here and we'll deal with that
- 2 another time.

- 3 Your Honor, what we really want to urge
- 4 the Court, though, is what we mentioned on a number of
- 12:15 5 occasions, that it's time to get this case resolved.
 - 6 Your Honor, I would suggest that it's going to be a
 - 7 disaster for everyone in this room, and I use that phrase
 - 8 advisedly, if we walk away from here without a confirmed
 - 9 plan.
- 12:16 10 We do have a motion pending for a Chapter
 - 11 11 trustee. Your Honor, I respectfully suggest that if
 - 12 we don't get a plan confirmed, frankly we may be looking
 - 13 at a Chapter 7 for one or more of these cases. I learned
 - 14 today I'm a minor party, I don't get a chair at the table
- 12:16 15 and there's only one lawyer in the room for my client,
 - 16 but this case is burning value quickly. And so, Your
 - 17 Honor, I'd like to second comments that were essentially
 - 18 made by both Mr. Neier and Mr. Jordan.
 - 19 Mr. Neier, he didn't put it in exactly
- 12:16 20 these words, but he essentially said, Your Honor, if you
 - 21 tell us the value is something different than what our
 - 22 plans says, we're going to have to try to and fix it. He
 - 23 hasn't given you a blank check, but he's made it clear
 - 24 that his client is looking to this Court for guidance.
- 12:16 25 Your Honor, Mr. Jordan says the same thing. He describes

- 1 $% \left(1\right) =\left(1\right) \left(1\right) +\left(1\right)$
- 2 talking about in California a lot of the judges are
- 3 prepared to give tentative rulings on motions.
- 4 THE COURT: Right.
- 12:17 5 MR. JONES: Your Honor, as a California
 - 6 lawyer, I note that that's often helpful, but the most
 - 7 effective use that I've seen by a Court was when I was in
 - 8 Ohio in a case. I put my case on the in morning, the
 - 9 Judge called us in to chambers at lunch and he turned to
- 12:17 10 my opponent and said, you can put your case on this
 - 11 afternoon but he's going to win, you may want to think

- 12 about negotiating over lunch. And Your Honor, believe it
- 13 or not, we got it done.
- 14 Now, Your Honor, again, I don't care which
- 12:17 15 plan it is. And I'm not going to say, but I suspect the
 - 16 Court may conclude that there are some things about each
 - 17 of these plans that need to be moved around, changed,
 - 18 cleaned up a little to confirm any of them. What I'm
 - 19 here for, Your Honor, is to very strongly urge the Court
- 12:17 20 to use that power, box these people about the ears, get
 - 21 them to fix their plans in whatever way the Court finds
 - 22 so at the end of these hearings -- and it's clear to me
 - 23 we should be finished by tomorrow given the time we've
 - 24 taken on openings -- but whenever we finish them, I sure
- 12:18 25 would like us to walk out of here with a confirmed plan.

- 1 And if the Court needs to take people into chambers and
- 2 help them get there, I would strongly urge the Court to
- 3 do that. Thank you, Your Honor.
- 4 THE COURT: Mr. Tenebaum.
- 12:18 5 MR. TENEBAUM: Thank you, Your Honor. We
 - 6 filed some comments and limited objections on the various
 - 7 plans on behalf of the federal wildlife agencies and the
 - ${\bf 8}$ $\,$ Department of Interior and Department of Commerce.
 - 9 First, as to the comments, the federal wildlife agencies
- 12:18 10 have reviewed the various plans and we also had
 - 11 presentations on the plans in California from each of the
 - 12 plan sponsors and proponents, and we do thank them very
 - 13 much for making a trip out there. It was very helpful.
 - 14 Based on the review of the plans and the
- 12:18 15 presentation, the federal wildlife agencies do believe
 - 16 that the Mendocino/Marathon plan is the one that is most
 - 17 consistent with the existing habitat conservation plan.
 - 18 The other plans, as has already been noted by the State,
 - 19 have various uncertainties as to whether they will end up
- 12:19 20 being consistent with the habitat conservation plan. I'm

- 21 sure Your Honor will be hearing more about that during
- 22 the course of the proceeding.
- Now, while this comment of the federal
- 24 wildlife agencies is not -- it's not a general objection
- $12:19\ 25$ to the other plans, we are making the comment to the

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- 1 extent that the Court determines that it's relevant to
- 2 the Court's analysis to some of the issues before it such
- 3 as valuation, feasibility, and the public interest and
- 4 compliance with non-bankruptcy law.
- 12:19 5 Let me turn then very quickly, briefly to
 - 6 the limited objection, the limited legal objections that
 - 7 we stated in our filing. Most -- all of these are really
 - 8 requests for clarification of all the plans. They apply
 - 9 to all of them, and our statement about the Mendocino
- 12:20 10 Marathon plan is conditioned on modification of that plan
 - 11 to incorporate the suggestion for clarification that we
 - 12 did make in our filing.
 - 13 And we don't believe that these should be
 - 14 controversial in any way. I'm just -- they're all
- 12:20 15 $\,$ designed to make sure that as the plans are not forbidden
 - 16 by non-bankruptcy law and thus would be in violation of
 - 17 1123 -- 1129(A)3 of the bankruptcy code which requires
 - 18 that debtors may not propose plans that are quote
 - 19 "forbidden by law."
- 12:20 20 I'm just going to mention two of the
 - 21 requests for clarification, two of the most important
 - 22 ones of those. The first is that we think the plans all
 - 23 need to be clarified so there's no misunderstanding that
 - 24 nothing in the plans authorize any transfer of land
- 12:21 25 covered by the HCP or any of the permits prior to

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- 1 obtaining any applicable regulatory approval for such
- 2 transfer. And the other clarification that's
- 3 particularly important that I wanted to mention up front
- 4 is that for any of these plans that any disputes
- 12:21 5 involving the environmental obligations or regulatory
 - 6 approval for transfer of properties or the amendment or
 - 7 issuance of permits, that those should be resolved in the
 - 8 applicable non-bankruptcy forum.
 - 9 I'll refer the Court to our filing for the
- 12:21 10 others. I think there's three other request filings that
 - 11 we have in there. And we'll ask that they be addressed
 - 12 as appropriate at the end of the hearing. Thank you very
 - 13 much.
 - 14 THE COURT: All right. Anyone else? All
- 12:22 15 right. We're going to now break for lunch. And it's now
 - 16 11:21 so we'll say 1:30, 1:30. Is that reasonable?
 - 17 SPEAKER: It's 12:20.
 - 18 THE COURT: It's 12:20, so 1:30, that
 - 19 gives you an hour and ten minutes. Hopefully that will
- 12:22 20 work. Thank you. We'll leave the telephone on.
 - 21 (A recess was taken for lunch.)
 - 22 MR. JORDAN: Your Honor, we're still
 - 23 stocking the courtroom.
 - 24 THE COURT: Okay.
- 01:30 25 SPEAKER: There's a big line at security.

- 1 Judge, I want to let the Court know that we've been told
- 2 that Mr. Dean is the first witness; is that correct?
- 3 THE COURT: And you have an objection to
- 4 his proffer?
- 01:30 5 SPEAKER: We have an objection to --
 - 6 that's right, to his proffer.
 - 7 THE COURT: Okay. We'll start with that.
 - 8 SPEAKER: Mr. Dean and his counsel are, I
 - 9 believe, downstairs at security.

01:31 10 THE COURT: Can we start arguing about 11 who's going to make the argument about the admissibility 12 of Mr. Dean's proffer? MR. KRUMHOLZ: I am for the indenture 14 trustee, Your Honor. 01:31 15 SPEAKER: Your Honor, if you would wait 16 until Mendocino counsel is here. 17 THE COURT: Mendocino is not here yet? SPEAKER: Well, they're on the security 18 19 line. It's a long, long line. 01:31 20 MR. KRUMHOLZ: Judge, while we're waiting, 21 we can get kind of a housecleaning issue. THE COURT: It doesn't involve anybody 23 else but yourself? 24 SPEAKER: We're here. Your Honor, we're 01:32 25 here. AK/RET REPORTING, RECORDS & VIDEO, INC. 154 THE COURT: Well, we still don't have part 2 of the debtors that are not here. They're getting here. 3 They're coming in the door. MR. KRUMHOLZ: The only issue is a copying 4 01:32 5 issue. THE COURT: A copying issue? 6 MR. KRUMHOLZ: A copying issue with 8 respect to the hard copy. THE COURT: If you have a question about 01:32 10 the hard copies and the disc copies, what? MR. KRUMHOLZ: We have discs, CDs ready to 12 go. The problem was when they were sent out yesterday to 13 the copy center that was recommended by Pitney Bowes, 14 they came back and the quality is so poor we're not 01:32 15 comfortable giving them to anybody, including using them 16 ourselves, so we're having to redo those. 17 THE COURT: Okay. 18 MR. KRUMHOLZ: And we're bringing in

- 19 multiple copies so we can get through it as quickly as we 01:32 20 can. It shouldn't delay anything but I wanted to apprise 21 the Court of what's going on. THE COURT: Okay. Not a problem. All
 - 23 right. I think we have enough of everyone here that we
- 24 can at least go ahead with the issue about the proffer of 01:33 25 Mr. Dean. Go ahead.

- MR. KRUMHOLZ: Thank you, Your Honor. 1
- 2 Richard Krumholz on behalf of the indenture trustee.
- 3 Last night and this morning I was trying to figure out
- 4 how I can best communicate to the Court the situation
- 01:34 5 they're in and the importance of the motion that we have
 - 6 now filed and set this morning. At 2:30 a.m. on Saturday
 - 7 morning we received for the first time an expert report,
 - 8 in essence, that was provided as a proffer of Mr. Dean.
 - 9 Mr. Dean, of course, is the chairman of Mendocino and has
- 01:34 10 been involved in evaluating the plan and obviously a
 - 11 co-proponent of the Marathon plan and has gone to great
 - 12 lengths to tell us how much he knows about Scopac and
 - 13 Palco because he's been involved since 2004 in doing
 - 14 various due diligence in 2006 and later now in January
- 01:34 15 2008.
 - 16 And what's striking about this expert
 - 17 report is how comprehensive it is with respect to just
 - 18 about every expert opinion you can possibly imagine that
 - 19 could be at issue in this case. So for the first time
- 01:35 20 we're going to see what is, in essence, an expert report
 - 21 contending the most comprehensive set of opinions that we
 - 22 have seen as to every issue the Saturday before we start
 - 23 trial on Tuesday, and well after the deposition of a
 - 24 supposed simply fact witness that we took long ago.
- 01:35 25 Now, as you read through this 64-page

- 1 proffer, what you quickly realize, as Mr. Brilliant
- 2 pointed out today, that he provides us with a number of
- 3 very substantive opinions as to value. The maximization
- 4 of the value of the timberlands, supposedly how the
- 01:35 5 benefits of what he plans to do will benefit the
 - 6 timberlands, the environmental regulations and opinions
 - 7 regarding those environmental regulations, the supposed
 - 8 probable future market prices for timber to support those
 - 9 valuation opinions, the supposed costs associated with
- 01:36 10 harvesting and selling timber to support the value
 - 11 opinions.
 - 12 And then he continues with his contention
 - 13 regarding profitability, both long-term, short-term and
 - 14 whether it's important and why. And then of course he,
- ${\tt 01:36\ 15}$ as Mr. Brilliant says, comes forward with an appraisal,
 - $16\,\,$ an appraisal that they consider to be somehow more
 - 17 believable or credible given his knowledge of the area.
 - 18 All of these opinions, without a report at
 - 19 all for us to look at without any documents that he
- 01:36 20 supposedly reviewed or relied upon to look at and review.
 - 21 Now, it wouldn't be so bad if, you know, we were just
 - 22 trying our best and willy-nilly trying to get to a trial
 - 23 without a discovery plan. But what is particularly
 - 24 egregious in this circumstance is that Mr. Lamb and I in
- 01:37 25 February of this year, pursuant to your particular orders

- $1\,$ when we first showed up in this case, negotiated at
- 2 length an agreement that we proposed to all of the
- 3 parties that are sitting here today proposing a plan.
- 4 And that agreement has been attached to
- 01:37 $\,$ 5 our motion as Exhibit A and Exhibit B. And Jamie, can
 - 6 you go ahead and put the discovery agreement on the7 monitor. If you can highlight that first sentence,

- 8 Jamie, and call it out so we can actually see it.
- 9 It says -- and this, by the way, is from
- 01:37 10 David Neier, counsel for Marathon and it's to Craig
 - 11 Druehl, of course, who I understand is the counsel for
 - 12 Mendocino. And what you see in the very first sentence,
 - 13 it says "the indenture trustee, committee, Mendocino and
 - 14 Marathon are in general agreement with the e-mail of
- 01:38 15 Richard Krumholz," that's me, "that is attached hereto."
 - 16 And you see that little proposed discovery plan envelope
 - 17 in the top left-hand corner, that's the attachment. And
 - 18 so if we can go to Exhibit B of that document, which is
 - 19 the actual agreement.
- 01:38 20 This is what was agreed to and what
 - 21 everybody was supposedly living by. "On March 14, the
 - 22 designation of all experts in exchange of reports
 - 23 containing a fair summary of their opinions, all opinions
 - 24 and the basis for saying." We never received that for
- 01:38 25 this witness on March 14. We didn't receive it the next

- 1 week, the next week, the next week. We finally received
- 2 a proffer, and we have had no ability to cross-examine
- 3 this witness on any of the issues that he's -- that he
- 4 now has opinions about. We have had no ability to review
- 01:38 5 any of the mountains of evidence that he supposedly has
 - 6 that support these contentions.
 - 7 In fact, last night I had to spend, while
 - 8 we were preparing for trial, a list of references to
 - 9 documents he supposedly has reviewed and relied upon.
- 01:39 10 $\,$ And this is just what I could get through by the end of
 - 11 last night. And none of that have I seen. And to be
 - 12 honest with you, even if I did, we would need experts to
 - 13 go back and look at these and tell me why -- what the
 - 14 opinions mean and what the bases mean so we could have an
- ${\tt 01:39\ 15}$ $\,$ intelligent cross-examination of this gentleman.
 - 16 So the reality is that I have never seen a

- 17 more egregious abuse of the discovery process in the
- 18 context of a case like this. It's trial by ambush, it's
- 19 trial at the 11th hour and it's the most comprehensive
- 01:39 20 set of opinions and testimony of any witness in this
 - 21 whole courtroom that you'll hear the entire week, the
 - 22 entire week. Now --
 - 23 THE COURT: Is Mr. Dean being offered as
 - 24 an expert witness?
- 01:40 25 MR. HALE: Your Honor, he's being offered

- 1 to testify about the value that he did, the facts that he
- 2 did, his experience with his -- with his company, what he
- 3 did to model, what he did to value the timberlands. He's
- 4 being offered to testify in the basis of his experience,
- 01:40 5 Your Honor.
 - 6 MR. KRUMHOLZ: I think that's a yes.
 - 7 MR. HALE: He's testifying as a plan
 - 8 proponent in this case, Your Honor. It is not an opinion
 - 9 in this case. He has an offer on the table to invest
- 01:40 10 hundreds of millions of dollars into the business. It's
 - 11 not a hypothetical appraisal, it's not some theoretical
 - 12 model. He's testifying about what he did, the facts of
 - 13 what he did, what's appropriate in what he did and why
 - 14 what he did is accurate.
- 01:40 15 THE COURT: When did you identify him as a
 - 16 witness?
 - 17 MR. HALE: Your Honor, he's been
 - 18 identified a long time ago. He was deposed on March the
 - 19 12th. And in fact, in his deposition he referenced the
- 01:40 20 valuation models, he talked about the models, they were
 - 21 produced shortly thereafter, within two or three days is
 - 22 when they were scheduled to be produced. The indenture
 - 23 trustee didn't sign a protective order, so they weren't
 - 24 produced for a while but there's over 25 valuation models
- 01:41 25 that were produced.

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	1	THE COURT: All right. Finish your
	2	argument.
	3	MR. KRUMHOLZ: Your Honor, the bottom line
	4	is you can't just say he is offered as an expert or not.
01:41	5	If he has opinion testimony, he is to testify as an
	6	expert witness in every court that I know of in the
	7	United States, federal, state or otherwise. Throughout
	8	his proffer there are opinions about all the issues that
	9	I described a few moments ago and about every issue. And
01:41	10	these are not just quote "facts," these are absolute
	11	opinions. And yes, there can be lay witnesses who have
	12	opinions about which they are qualified to render, that
	13	they are testifying experts and they have to comply with
	14	deadlines like these.
01:41	15	And it's clear what happened here. This
	16	is a gentleman who has been involved long before March
	17	14. They had a choice then and there to have him provide
	18	us with their expert opinions. They should not be
	19	rewarded for that strategy and his opinions should be
01:41	20	struck. If he wants to talk about facts like what we do
	21	as Mendocino, like he does in his first half of his
	22	report, why they're qualified to run this thing, his
	23	knowledge of environmental regulations, his compliance
	24	with them, the awards that he said he has gotten in that
01:42	25	regard, all of those things are facts.
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What's not a fact -- what are not facts

rate, the best

harvest rate. What are not facts is whether or not

integration is the best way to do that. None of those

01:42 5 are facts, those are opinion evidence about which no

- 6 layperson -- I certainly wouldn't know one way or the
- 7 other, and that's the definition under 702 of an expert,
- 8 is it helpful to a layperson in providing -- or is it
- 9 common knowledge.
- 01:42 10 This is not that sort of thing. This is a
 - 11 maybe a fact witness, but he certainly has been offered
 - 12 as an expert with expert opinions and you just can't
 - 13 label him a fact witness and then somehow bootstrap a
 - 14 bunch of opinions at the last minute. It is truly trial
- 01:43 15 by ambush. And if you had gone through the process by
 - 16 which Mr. Lamb and I negotiated it --
 - 17 THE COURT: Let's take the -- where is the
 - 18 most egregious statement in the proffer that you're
 - 19 considering to be expert testimony?
- 01:43 20 MR. KRUMHOLZ: The values, the 55 billion.
 - 21 THE COURT: What page?
 - 22 MR. KRUMHOLZ: We can go through it if
 - 23 you'd like, Your Honor.
 - 24 THE COURT: Just pick out the worst one.
- 01:43 25 $\,$ MR. KRUMHOLZ: One of the worst ones is

- 1 that he's come up with this 55 million -- I mean, 55
- 2 million --
- 3 THE COURT: Where is it?
- 4 MR. KRUMHOLZ: That is the harvest rate
- 01:43 5 that he wants to apply.
 - 6 THE COURT: Where is that?
 - 7 MR. KRUMHOLZ: I'll try to find it
 - 8 quickly, Your Honor. And which was referenced in the ${\mathord{\text{--}}}$
 - 9 it's on paragraph 75 on page 31.
- 01:43 10 THE COURT: All right. On page 31.
 - 11 MR. KRUMHOLZ: That's one of them.
 - THE COURT: Okay. Page 31, paragraph 75.
 - 13 What -- "further capturing these and other constraints
 - 14 led us to acreage based analysis described above. So it

- 01:44 15 is our understanding of the effective constraints that
 - 16 limit the harvest of 55 million feet for the first ten
 - 17 years."
 - 18 MR. KRUMHOLZ: It says "the bottom line is
 - 19 that under Palco, ten million can be operated at higher
- $01:44\ 20$ than 55 million working for a short amount of time. A
 - 21 higher rate is not sustainable and will not maximize
 - 22 long-term profits." There are four or fine opinions in
 - 23 that one statement.
 - 24 MR. HALE: Your Honor, while we're on that
- 01:44 25 subject, I'll just respond. That's in the disclosure

- 1 statement. And secondly, he was specifically asked about
- 2 the 55 million board feet was specifically discussed at
- 3 Mr. Dean's deposition. Page 115: "What harvest level
- 4 does the model assume?" Talking about Mr. Dean's model
- 01:44 5 valuation. "In what period?"
 - 6 Question: "In the near term."
 - 7 Answer: "55 million feet."
 - 8 Question: "And how did you arrive at that
 - 9 number?"
- 01:44 10 THE COURT: I'm not sure exactly how we --
 - 11 $\,$ I understand your enthusiasm to respond and I'm going to
 - 12 give you a chance to respond, but I don't think it's fair
 - 13 to just jump up right when he's talking and say, okay, we
 - 14 questioned him on this.
- 01:45 15 MR. HALE: Fair enough.
 - 16 THE COURT: So do you have another one?
 - 17 MR. KRUMHOLZ: Well, yeah. There are
 - 18 literally dozens in this proffer, Your Honor. And what I
 - 19 would request is instead of taking this gentleman first,
- 01:45 20 I would suggest that they call someone else and that you
 - 21 have an opportunity to read it and see what I'm talking
 - 22 about because for me to go page by page and show you
 - 23 every single --

24 THE COURT: I read this last night,

01:45 25 actually, so I've had the chance to read it. I mean, he

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- 1 is obviously the plan proponent and he's the gentleman
- 2 that's most qualified to testify about what Mendocino
- 3 thinks it can do with this acreage.
- 4 MR. KRUMHOLZ: He did say what their plans
- 01:45 5 are. There's a difference between saying we're going to
 - 6 harvest 55 million board feet and saying that that's all
 - 7 you can do optimally and that's the only thing that's
 - 8 sustainable or that will lead to a long-term profit.
 - 9 Those things are opinion, it just is.
- 01:46 10 THE COURT: They're opinions, but that is
 - 11 not the kind of an opinion that -- first of all, he runs
 - 12 a redwood company, so I can't imagine that you didn't
 - 13 expect that they weren't going to ask him how much he
 - 14 thought they could get off of the acreage. I mean,
- 01:46 15 whether it's binding or not, I don't know that it's
 - 16 opinion evidence like an expert, but I think there are
 - 17 independent reasons why they have to have this guy say
 - 18 what he thinks he's going to do, etcetera.
 - 19 MR. KRUMHOLZ: Well, that's a fair point.
- 01:46 20 So in the deposition my partner asked him: "Has MRC had
 - 21 a valuation done of Scopac timbers?" And the answer was
 - 22 no. I mean, we can only do so much. He was not offered
 - 23 as an expert at the time of his deposition. He was
 - 24 offered under the laundry list of 1129(A).
- 01:46 25 THE COURT: Well, I'm not going to

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- 1 consider him as an expert today. I'm going to consider
- 2 him as the chairman of the board of that company
- 3 testifying what he believes his plan provides.

- 4 MR. KRUMHOLZ: Well, you can say he's an
- 01:47 5 expert or not and what we call him and label him, he
 - 6 cannot provide these opinions. That's under the federal
 - 7 rules. And Your Honor, frankly, I believe that under
 - 8 those rules it would be reversible to do so.
 - 9 THE COURT: You know, there are opinions
- 01:47 10 that can -- you know, opinions of value, for instance.
 - 11 Well, you know, the debtor somehow gets to give their
 - 12 opinion of value in a bankruptcy case. Other than that,
 - 13 experts are supposed to give opinions as to that. Now,
 - 14 this is not the day. Although I mean, I'm not sure -- I
- 01:47 15 mean, you have also an objection to their standing to
 - 16 even present this plan on your portion of it. And I'm
 - 17 not certain if they believe their standing is based on
 - 18 their fact that they have a security interest in the
 - 19 stock or the height, the nature of these two businesses
- 01:48 20 being tied together or what it is, but -- I don't know.
 - 21 I don't know how that relates.
 - 22 MR. KRUMHOLZ: The truth is if you live
 - 23 through this process, Judge, what you know is they hid
 - 24 behind the law. And the real question is are you going
- $01:48\ 25$ to allow them to do it? That's really what it comes down

- 1 to because they have known for a very long time that they
- 2 were going to call this guy with these opinions. And you
- 3 saw the other expert reports. This report is more
- 4 comprehensive in terms of those opinions at issue in this
- 01:48 5 case than any others. And under the federal rules, it
 - ${\bf 6}$ has absolutely been prejudiced. There's no excuse. And
 - 7 under -- and at 1488, the Fifth Circuit has spoken on
 - 8 these issues.
 - 9 THE COURT: All right. Now, your
- 01:48 10 response.
 - MR. HALE: Your Honor, we understand that
 - 12 he's being offered as a fact witness for exactly what you

- 13 said.
- 14 THE COURT: The microphones that are near
- 01:49 15 you can also pick you up, but you're right, that normally
 - 16 you'd come to the microphone.
 - 17 MR. HALE: Your Honor, I'm Bryan Hale from
 - 18 Goodwin Procter representing the Mendocino Redwood
 - 19 Company. First, we appreciate what Your Honor has said,
- ${\tt 01:49~20}$ he is being offered as a fact witness for exactly what
 - 21 you said, which was testifying about his analysis, how he
 - 22 runs the company and what he intends to do with the plan
 - 23 $\,$ if he buys the operations. He's being offered as a plan
 - 24 proponent, and Your Honor is correct for seeing that.
- 01:49 25 As to Mr. Krumholz's statement that at his

- 1 deposition he somehow testified incorrectly or misled the
- 2 witnesses, they have selectively quoted a portion of the
- 3 deposition in which Mr. Dean was talking about a meeting
- 4 that he had had back in December or early January. And
- 01:49 5 if you read the entire transcript, which I have a copy
 - 6 of, Your Honor, that confusion is further flushed out.
 - $7\,$ And in fact, we tell the debtors and the indenture
 - 8 trustee that the valuation models are coming. Later in
 - 9 his deposition there is a direct question on page 108 $\,$
- 01:50 10 line 5.
 - 11 "So is there somewhere inside MRC, is
 - 12 there a valuation analysis that establishes a value from
 - 13 which you relied in proposing the plan?"
 - 14 Answer: "Yes."
- 01:50 15 Mr. Lamb: "Is that the model we talked
 - 16 about earlier?"
 - 17 Counsel, Mr. Brilliant: "Yes, the model
 - 18 we talked about earlier that's coming."
 - 19 The answer: "More than one model but,
- 01:50 20 yeah, there's lots of modeling that's been done, yes."
 - 21 All of that modeling was produced. We had

- 22 25 valuation models that was produced, we never heard
- 23 another word out of the indenture trustee or the debtor
- 24 about another deposition. They were free to ask him
- 01:50 25 about his model. They pointed out earlier, they talked

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- 1 about harvest levels and harvest level inputs into the
- 2 model. And further, they want to argue it was all trial
- 3 by ambush, it's all in the disclosure statement, 55
- 4 million board feet was covered in the disclosure
- 01:50 5 statement. All of these business plans were talked about
 - 6 in the disclosure statement. So Your Honor, you can
 - 7 correctly perceive --
 - 8 THE COURT: Do you-all have an expert that
 - 9 also testifies as to 55 million board feet or whatever?
- 01:50 10 MR. HALE: Well, there is an valuation
 - 11 expert that Mr. Lamont is going to testify about, but his
 - 12 hypothetical valuation was based on a series of schedules
 - 13 and harvest plans and things like that, which is a
 - 14 different -- which is a different number than Mr. Dean's
- 01:51 15 number.
 - MR. KRUMHOLZ: Not only that, just so
 - 17 we're on the same page here, when you're taking a fact
 - 18 witness deposition after the deadline to designate an
 - 19 expert, you're not interested necessarily in opinions he
- 01:51 20 may or may not have regarding value, what you're trying
 - 21 to find out is what he's proffered for, which is the 1129
 - 22 list. We shouldn't be guessing at experts. That's why
 - 23 rule 26 is very clear on these issues and that's why we
 - 24 entered into this agreement.
- 01:51 25 THE COURT: I don't know why you wouldn't

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1 be interested in his opinion of value just because he's a

- 2 fact witness. I suspect that -- I mean, the absurdity of
- 3 that position is if he had said that he believed the
- 4 forests were worth \$700 million, there's no way we can
- 01:51 5 confirm this plan; isn't that true? If he's trying to
 - 6 bring it in through Dean they didn't think it's worth
 - 7 that.
 - 8 MR. KRUMHOLZ: Judge, what I'm suggesting
 - $9\,\,$ to you is this, that the whole idea behind rule 26 and
- 01:52 10 behind these types of agreements that we have reached is
 - 11 so that we have an understanding of what a witness is
 - 12 going to say or not. And we had a very short period of
 - 13 time to prepare for this trial obviously. And in doing
 - 14 so, we should have been given the opportunity to see the
- 01:52 15 opinions and to cross-examine fully on those opinions if
 - 16 that was where they were going with this witness.
 - 17 When I have -- and to your point as to the
 - 18 debtors. There is a long line of cases that we're all
 - 19 familiar with inside and outside of bankruptcy that you
- 01:52 20 can testify to the value of your own property. If I own
 - 21 $\,$ a car, I can testify about that value whether I'm $\,$
 - $\,$ 22 $\,$ qualified or not. That's just the truth of the matter.
 - 23 THE COURT: Right.
 - 24 MR. KRUMHOLZ: Daubert doesn't even apply.
- 01:52 25 That is a far cry from this situation.

- 1 MR. HALE: Your Honor, Mr. Dean is
- 2 testifying about the plans that he put together, his
- 3 valuation, the assumptions, why his harvest schedule is
- 4 right, why his methodology is correct and why that's the
- 01:52 5 best thing to do and that's what he's done.
 - 6 THE COURT: And I don't know that these --
 - 7 his testimony will be sufficient to convince me that
 - 8 there's proper evidence as to expert opinions that he's
 - 9 attempting to give. I don't know what opinions he's
- 01:53 10 planning to give. And we can argue about what that --

- 11 those opinions are at a later date, whether they have
- 12 satisfied their burden. But I think that -- I mean, I
- 13 didn't find anything -- I mean, in looking through this
- 14 declaration, I didn't find anything offensive from the
- 01:53 15 standpoint of the kinds of things that a plan proponent
 - 16 would always testify to.
 - 17 MR. NEIER: Your Honor, David Neier on
 - 18 behalf of Marathon. We are going to put on expert
 - 19 testimony as to valuation from Mr. Lamont. We have other
- 01:53 20 experts on valuation that will testify in rebuttal.
 - 21 THE COURT: So I'm going to overrule the
 - 22 objection in any event. And -- but on the other hand, ${\bf I}$
 - 23 agree with you that this is not an expert witness, so ${\tt I}$
 - 24 won't consider his opinion as an expert witness opinion.
- 01:53 25 MR. KRUMHOLZ: Now, the only other request

- 1 I have in light of Your Honor's ruling is that we want a
- 2 chance to depose him on these issues and we would ask
- 3 that he -- his testimony --
- 4 THE COURT: You can do that tomorrow
- 01:54 5 morning, if you want to. I won't be here if you want to
 - 6 do that. But you're not ready to cross-examine him, is
 - 7 that what you're saying?
 - 8 MR. HALE: Your Honor, all these documents
 - 9 were --
- 01:54 10 MR. KRUMHOLZ: Absolutely, that's what
 - 11 we're saying. We have been ambushed and we're prejudiced
 - 12 by it and we would like to have the opportunity to at
 - 13 least depose him during trial tonight and then if they
 - 14 want to put him on tomorrow, fine.
- 01:54 15 MR. HALE: Your Honor, the valuation
 - 16 models have been produced and in their hands, over 25
 - 17 different models.
 - 18 THE COURT: Do you have another witness?
 - 19 MR. NEIER: The plan proponents have to go

- 01:54 20 first, Your Honor. I mean, talk about ambush.
 - 21 MR. HALE: They know that we've been going
 - 22 first and they have had the Dean proffer --
 - MR. NEIER: Your Honor, if they want to
 - 24 call their witnesses, we'll have them call their
- 01:54 25 witnesses.

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- 1 THE COURT: Hold on. His proffer is now
- 2 admitted. Okay. Now, the question is when are we going
- 3 to cross-examine him? Is anyone here ready to
- 4 cross-examine him other than the timber noteholders?
- 01:54 5 MR. HALE: And surely Your Honor --
 - 6 THE COURT: Was the debtor going to
 - 7 cross-examine Mr. Dean?
 - 8 MR. LAMB: Yes, we are.
 - 9 THE COURT: All right. Let's start there.
- 01:55 10 MR. LAMB: We are prepared in part to
 - 11 cross-examine him, but I have to agree, the deposition
 - 12 that's been taken of this witness was not taken of a
 - 13 proposed expert witness.
 - 14 THE COURT: Well, he is not an expert
- 01:55 15 witness.
 - 16 MR. LAMB: I understand that. And we can
 - 17 proceed under that understanding.
 - 18 MR. HALE: Your Honor, all the statements
 - 19 are in the disclosure statement. They've had the
- $01:55\ 20$ document production for a month. They never mentioned
 - 21 another peep. They knew he would be a witness. We don't
 - 22 take another deposition. There's just not any basis for
 - 23 it.
 - 24 MR. KRUMHOLZ: I can respond.
- 01:55 25 THE COURT: I don't think that the harm in

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- 1 calling him for cross-examination tomorrow is that great,
- 2 so if -- I mean, if there is a problem with that,
- 3 somebody needs to tell me right now what harm that would
- 4 be. Was Mr. Dean planning on staying here tomorrow? Can
- 01:55 5 he stay here tomorrow?
 - 6 MR. HALE: He is, Your Honor.
 - 7 THE COURT: All right. So is the debtor
 - 8 prepared to cross-examine him today?
 - 9 MR. JORDAN: Your Honor, if he's going to
- 01:55 10 be deposed, I don't want to be --
 - 11 THE COURT: Do we have any other
 - 12 witnesses?
 - MR. HALE: Your Honor, they've had their
 - 14 opportunity to depose him. He has already been deposed
- 01:56 15 once.
 - MR. KRUMHOLZ: He has not been deposed on
 - 17 that issue.
 - 18 MR. HALE: We talked about harvest models.
 - 19 We've talked about harvest scheduling. We've talked
- $01:56\ 20$ about valuation models in his deposition.
 - 21 THE COURT: I understand that. They think
 - 22 they need to depose him. We've got a morning tomorrow $\,$
 - 23 they could depose him if they want to. Do we have other
 - 24 witnesses that you can present at this time? Don't you
- $01:56\ 25$ have other expert witnesses that you can go forward with?

- MR. NEIER: Your Honor, our next witness
- 2 will be Matt Breckenridge.
- 3 THE COURT: All right.
- 4 SPEAKER: Your Honor, there are other
- 01:56 5 housekeeping matters to attend to. My partner Ken Brown
 - 6 will address the Court now on --
 - 7 THE COURT: All right.
 - 8 MR. JORDAN: May I also suggest this

- 9 unless someone has a different suggestion. We can do the
- 01:56 10 deposition in our offices tomorrow, but I need to know
 - 11 start times and --
 - MR. KRUMHOLZ: How about tonight?
 - 13 THE COURT: Or you can start it tonight.
 - 14 I don't have a problem with that.
- 01:56 15 MR. KRUMHOLZ: Starting at 8 o'clock and
 - 16 we'll go as late as we need to, absolutely.
 - 17 THE COURT: You can go over and start that
 - 18 deposition.
 - 19 MR. JORDAN: Okay.
- 01:57 20 THE COURT: That's probably not true.
 - 21 What is your housekeeping then?
 - 22 MR. BROWN: Good afternoon, Your Honor.
 - 23 This is Ken Brown for the committee. You've heard a
 - 24 couple of times in the opening statements a reference to
- 01:57 25 a bid, a stalking horse bid that's been made by Biel,

- 1 which is, from what we understand, one of the
- 2 noteholders. In fact, we think it's the noteholder that
- $\ensuremath{\mathtt{3}}$ holds the largest share of the notes. And we got the
- 4 $\,$ quote "bid" last night at around 11 p.m. for the first
- 01:57 $\,$ 5 $\,$ time and have just now today had a chance to review it.
 - 6 We -- I believe I speak for MRC, Marathon and the debtors
 - 7 along with the committee when I say that we all want to
 - 8 depose Mr. Biel. And I believe there is not a
 - 9 controversy over our right to depose him.
- 01:57 10 During the lunch break I approached
 - 11 Mr. Gerber for the noteholders and asked if Mr. Biel
 - 12 could be brought to Corpus Christi in light of the fact
 - 13 that all the lawyers were here and we could have a chance
 - 14 to depose him tomorrow. And Mr. Gerber said, no, he
- 01:58 15 would be made available in Dallas but not in Corpus
 - 16 Christi. It just seems to me given the time pressures
 - 17 that we're all under here and the dramatically greater

- 18 expense to the estate of flying a bunch of lawyers out to
- 19 Dallas tomorrow to take this guy's deposition, that it
- 01:58 20 $\,$ makes a whole lot more sense to bring Mr. Biel here for a
 - 21 few hours of deposition. And we respectfully ask you to
 - 22 exercise some of your powers to get Mr. Biel here rather
 - 23 than force everybody to Dallas.
 - 24 MR. GERBER: Your Honor, Toby Gerber for
- 01:58 25 the indenture trustee. I don't represent the bidder.

- 1 The bidder's actual name, I believe, Your Honor, is
- 2 Scotia Redwood Foundation, Inc. It's an affiliate of the
- 3 Biel Bank family. The witness who will be produced at
- 4 the request -- we received a request in the middle of the
- 01:59 5 night last night for his deposition, is Mr. Jacob
 - 6 Cherner. He's available in Dallas or Plano tomorrow
 - 7 morning. He's available in Dallas or Plano the rest of
 - 8 the week at the convenience of the parties. But I don't
 - 9 represent him. I don't know that you can force a
- $01:59\ 10$ third-party witness to come down to Corpus to have the
 - 11 deposition taken. If the Court would like me to request
 - 12 that be the case, I'll be glad to request it.
 - 13 THE COURT: Well, would you request it.
 - 14 MR. GERBER: Certainly, Your Honor.
- 01:59 15 THE COURT: I'm not going to force him to
 - 16 come down. I don't think we can do that. But if you
 - 17 would request it, it certainly would make sense to do it
 - 18 while we're here.
 - 19 MR. GERBER: I don't disagree with that,
- 01:59 20 Judge, I just don't have the power to force anybody to
 - 21 show up.
 - 22 THE COURT: We can schedule it around the
 - 23 Southwest flights.
 - 24 MR. GERBER: Okay. Thank you, Your Honor.
- 02:00 25 MR. BROWN: Your Honor, just one other

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- 1 thing. The individual who signed the bid letter is
- 2 Andrew Biel, it's not Cherner, so I think everybody wants
- 3 to talk to Andrew Biel, not Mr. Cherner. Mr. Cherner, I
- 4 believe, has already been deposed and Andrew Biel is the
- 02:00 5 signatory to the letter and it's important that he --
 - 6 MR. GERBER: No, Mr. Biel is not the
 - 7 signatory to the letter, Your Honor. The signatory to
 - 8 the letter is Scotia Redwood Foundation, Inc. The
 - 9 president of that company is D. Andrew Biel. If they
- 02:00 10 want to find the best witness and not simply harass
 - 11 Mr. Biel, they will ask for -- it's Mr. Cherner who
 - 12 Scotia Redwood would produce.
 - 13 MR. BROWN: Well, there's also the other
 - 14 thing --
- 02:00 15 THE COURT: Hang on. Who is the person
 - 16 that's the most knowledgeable at the foundation to answer
 - 17 questions about the bid?
 - 18 MR. GERBER: Mr. Cherner, Your Honor.
 - 19 THE COURT: Okay. Well, I think they can
- 02:00 20 designate whoever they want, if that's what you want.
 - 21 But then if you wanted to depose Mr. Biel, I mean, that
 - 22 could be done, but I suspect that what we're trying to do
 - 23 is find out the most information about the bid, then the
- 24 person they designate probably would be the appropriate
- 02:01 25 person.

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- 1 MR. BROWN: I guess the other thing we're
- 2 kind of mystified about, we did a country wide search for
- 3 this entity, Scotia Redwood Foundation and didn't find
- 4 anything.
- 02:01 5 MR. GERBER: I'm sorry. If Mr. -- if
 - 6 counsel is testifying about some search he did, I don't

- 7 know.
- 8 THE COURT: No, I just -- but if there
- 9 is --
- 02:01 10 MR. BROWN: Is there such an entity?
 - 11 THE COURT: I don't know if it's important
 - 12 or not. If it's important how this was developed, then
 - 13 maybe you can get some information.
 - 14 MR. GERBER: I'm sure we can give them
- 02:01 15 that information without the necessity of a deposition.
 - 16 Is that all you need?
 - 17 THE COURT: I think they want to depose
 - 18 the author.
 - 19 MR. BROWN: The only comment I would have,
- 02:01 20 Your Honor, and this is a bid, I think it's important
 - 21 from everybody's standpoint, I think the noteholders are
 - 22 going to rely on it heavily in their presentation in
 - 23 terms of the real world value, purported real world value
 - 24 before us. I think Your Honor can exert some pressure
- 02:02 25 if -- to have the individual come here by just precluding

- 1 evidence unless he comes and allows himself to be
- 2 deposed.
- 3 THE COURT: Well, they haven't offered any
- 4 evidence.
- 02:02 5 MR. BROWN: They have offered the bid.
 - 6 MR. GERBER: No.
 - 7 THE COURT: I don't have their documents
 - 8 yet.
 - 9 MR. BROWN: Well, they referred to it in
- 02:02 10 their opening statement. It would be improper for them
 - 11 to refer to it in their opening statement if they weren't
 - 12 going to offer it into evidence.
 - THE COURT: I understand that. We have
 - 14 also referred to any number of officials who have
- 02:02 15 $\,$ supported one particular plan or another and I don't know

- 16 how we get those in unless everybody agrees to it. They
- 17 are statements of support, they are not a party of
- 18 interest in this case, they're just statements. They're
- 19 not evidence in this case until somebody takes the stand
- 02:02 20 or until it's been offered and admitted.
 - 21 So I mean, there are a lot of stuff that
 - 22 we talk about in bankruptcy cases, and I don't know that
 - 23 we're getting anywhere right now. So I think that if you
 - 24 want me to meaningfully consider the Biel Bank offer, or
- 02:03 25 whatever it is, then you need to make the people

- 1 available for a reasonable deposition and get that done,
- 2 and whatever other information there might well be. I
- 3 mean, obviously I'm not giving them a carte blanche to
- 4 ask for anything they want, but if the makeup of the
- 02:03 5 organization that is making the offer is an important,
 - 6 well, then perhaps you can give them some information
 - 7 about that, too.
 - 8 MR. GERBER: Your Honor, counsel has asked
 - 9 for a few items in addition and no one has objected to
- 02:03 10 that. And we have agreed to -- I have contacted
 - 11 Mr. Cherner, he's available in Dallas. You've asked me
 - 12 to contact him to bring him to Corpus Christi. I will
 - 13 make that contact and recommend that he come.
 - 14 THE COURT: All right.
- 02:03 15 MR. BROWN: One other point, Your Honor.
 - 16 When we initially deposed Mr. Cherner, there were several
 - $17\,\,$ questions asked of him concerning Biel's holdings and
 - 18 what percentage or what amount of notes they held. At
 - 19 each instance, those questions were refused to be
- $02:04\ 20$ answered under some theory of confidentiality, which I
 - 21 didn't understand at the time. We think, again, if the
 - 22 Biel offer is going to be admitted in evidence and
 - 23 considered by the Court, that Biel needs to tell
 - $24\,\,$ everybody and tell the Court, tell all the parties in

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- 1 are and it shouldn't be permitted to rely on some
- 2 confidentiality notions to disable us from ascertaining
- 3 that information.
- 4 MR. GERBER: Your Honor, if this is a
- 02:04 5 motion to compel, I think we at least need to have Biel
 - 6 and Biel's counsel present to respond to it.
 - 7 THE COURT: I won't be available tomorrow
 - 8 morning. I'll be in a conference, I won't be available
 - 9 to rule on specific deposition inquiries. But here we
- 02:04 10 are at the trial, we've got some issues. This should not
 - 11 be destroying the trial of this matter. Go figure out
 - 12 how to get that worked out. I mean, just as the -- I
 - 13 mean, we had some reluctance from the people at nature
 - 14 conservancy to be deposed and, you know, that certainly
- $02:05\ 15$ goes to what weight I'm going to their potential offer.
 - 16 $\,$ I mean, I don't know what Biel is going to do. I don't
 - 17 know what they're going to do, but all that has impact.
 - 18 Now, go out and make it work.
 - 19 MR. GERBER: We will, Your Honor.
- 02:05 20 THE COURT: All right. Now, who is the
 - 21 next witness?
 - 22 MR. HALE: Your Honor, one final point.
 - 23 We will offer Mr. Dean for deposition tomorrow morning
 - 24 and we suggest some sort of limit on the hours that he's
- 02:05 25 made available and specifically --

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- 1 THE COURT: You-all have got to be here
- 2 when I'm ready to go to trial, so get it done before I
- 3 get here. And I suspect it's going to be close to 2
- 4 o'clock when we start.

- 02:05 5 MR. KRUMHOLZ: Your Honor, we would
 - 6 request that it begin tonight in light of the
 - 7 circumstances. We need more time than that. We're going
 - 8 to need to be in trial here and I don't know how we're
 - 9 going to get it all done if we don't start tonight.
- 02:05 10 MR. HALE: We're certainly not going to go
 - 11 real late in the night tonight. Mr. Dean is supposed to
 - 12 testify tomorrow. Your Honor, we will offer him at 9
 - 13 o'clock tomorrow morning, somewhere in the hotel or
 - 14 somewhere around there. I can't imagine they can't get
- 02:05 15 it done in three hours.
 - MR. KRUMHOLZ: Well, you're wrong. It's
 - 17 going to take a long longer. You know, the disclosure
 - 18 statement, let's just be real clear, you keep on talking
 - 19 about, it's a paragraph, Your Honor, this much. That's
- 02:06 20 what he's talking about. Not even the business plan,
 - 21 it's a description of the business plan that long. And
 - 22 it has nothing to do --
 - 23 THE COURT: Well, we'll see whether we can
 - 24 start tonight by the time we finish. And all we've
- 02:06 25 $\,$ got -- I mean, it's reasonable start at 9 o'clock and I $\,$

- 1 suspect it's reasonable to finish by 12:00. But if you
- 2 need more than that, we'll see about that, whether we
- $\ensuremath{\mathtt{3}}$ have more time than that when we finish tonight.
- 4 MR. KRUMHOLZ: Thank you, Your Honor.
- 02:06 5 THE COURT: So let's move on. Now, who
 - 6 are we calling?
 - 7 MR. NEIER: Your Honor, we're calling
 - 8 Mr. Matthew Breckenridge who is a fact witness.
 - 9 THE COURT: Okay. Mr. Breckenridge. This
- 02:06 10 is proffer number 1 in my book.
 - MR. NEIER: Yes, Your Honor. Do you
 - 12 already have a copy?
 - 13 THE COURT: I do.

- 02:06 15 having been first duly sworn, testified as follows:
 - MR. NEIER: Your Honor, if you'll recall
 - 17 our agreement, our agreement was that we would just rely
 - 18 on the proffers and for expert witness we'll have a
 - 19 little introductory stuff but not for the fact witnesses.
- 02:07 20 DIRECT EXAMINATION
 - 21 BY MR. NEIER:
 - Q. So I would simply ask Mr. Breckenridge and show
 - 23 him what's been previously marked as MMX 2, ask him to
 - 24 take a look at it and see if he recognizes it.
- 02:07 25 A. I do.

- 1 Q. And what do you recognize it to be?
- 2 A. This is my proffer.
- 3 Q. And is it true and correct?
- 4 A. It is.
- 02:07 5 MR. NEIER: Your Honor, I have no further
 - 6 questions.
 - 7 THE COURT: All right.
 - 8 MR. NEIER: And I'd ask that if I need
 - 9 formerly to ask, I ask that the proffer be admitted.
- 02:07 10 THE COURT: Okay. I guess normally there
 - 11 are a number of exhibits from -- are there objections to
 - 12 those exhibits? Is there anyone here prepared to object
 - 13 to any of the exhibits?
 - 14 MR. HALE: Your Honor, we have a bunch of
- 02:07 15 objections to the indenture trustee's exhibits. We just
 - 16 got the exhibits list yesterday.
 - 17 THE COURT: They're not here yet. I'm not
 - 18 asking about him. First I'm asking about yours. Do you
 - 19 have any objections to them? Have you decided? You're
- 02:08 20 not prepared right now?
 - 21 MR. KRUMHOLZ: Well, there haven't been
 - 22 any exhibits admitted as to Mr. Breckenridge, I don't

- 23 think.
- 24 THE COURT: Okay. Well, it is admitted.
- 02:08 25 Go ahead. It's your witness.

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- 1 CROSS-EXAMINATION
- 2 BY MR. KRUMHOLZ:
- 3 Q. Hello, Mr. Breckenridge, how are you doing
- 4 today?
- 02:08 5 A. Very well.
 - Q. You work for Marathon Structured Finance Fund,
 - 7 LP; is that right?
 - 8 A. That's not correct. I work for Marathon Asset
 - 9 Management, the investment manager to the Marathon funds,
- 02:08 10 of which Marathon Structured Finance is one.
 - 11 Q. And how long have you been employed by that
 - 12 entity?
 - 13 A. Five and a half years.
 - 14 Q. I'm going to refer to the Marathon family's
- 02:08 15 $\,$ entities as just Marathon. Will you understand what I
 - 16 mean by that term?
 - 17 A. Yes.
 - 18 Q. I'm also going to be referring to Scopac as
 - 19 Scotia Pacific Company, LLC. Do you understand that?
- 02:09 20 A. Do you mean the opposite?
 - 21 THE COURT: You're going to say the whole
 - 22 word or are you just going to say Scopac?
 - 23 MR. KRUMHOLZ: I'm going to refer to
 - 24 Scotia Pacific, LLC as Scopac.
- 02:09 25 THE COURT: Okay.

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- 1 A. Okay.
- 2 Q. So you'll understand what entity I'm talking

- 3 about in that regard?
- A. Yes.
- 02:09 5 Q. And I'm going to refer to the Pacific Lumber
 - 6 Company as Palco. Do you understand that?
 - A. Yes.
 - 8 Q. I'm going to refer to Maxxam, Inc. and all of
 - 9 its related entities that directly or indirectly own
- 02:09 10 Scopac and Palco as Maxxam. Do you understand that?
 - 11 A. Yes.
 - 12 Q. I'm going to refer to the current holders of
 - 13 the timber notes as the noteholders, okay?
 - 14 A. Okay.
- 02:09 15 Q. I'm going to refer to the Bank of New York
 - 16 Trust Company as indenture trustee for the timber notes
 - 17 as the indenture trustee, all right?
 - 18 A. Okay.
 - 19 Q. And I'm going to refer to Mendocino Redwood
- 02:09 20 Company as MRC, okay?
 - 21 A. Okay.
 - 22 Q. Now, Marathon and MRC have proposed a plan.
 - 23 We've been talking about that today, correct?
 - 24 A. Correct.
- 02:10 25 Q. Were you here for the opening statements?

- 1 A. I was.
- Q. I hate to -- I don't mean to fuss at you at
- 3 all, but if you could speak up just a little bit.
- 4 A. I was.
- 02:10 5 Q. Thank you. And now, MRC is a competitor of
 - 6 Scopac, right?
 - 7 A. I believe that MRC is a customer of Scopac.
 - 8 Q. And a competitor of Scopac, right?
 - 9 A. I'm not sure if that's entirely correct.
- 02:10 10 Q. Well, they own some timberlands, right?
 - 11 A. Yes, that's true.

- 12 Q. Just south of Scopac, correct?
- 13 A. Yes.
- Q. And they grow redwood on those timberlands,
- 02:10 15 right?
 - 16 A. That's correct.
 - 17 Q. And they sell that redwood to third-parties,
 - 18 right?
 - 19 A. Yes.
- 02:10 20 Q. And so does Scopac?
 - 21 A. No, Scopac sells timber to Palco.
 - 22 Q. Fair enough. Do you not consider them
 - 23 competitive at all?
 - 24 A. Well, considering that Palco, up until
- 02:10 25 recently, Palco's biggest customer was MRC, I have to

- 1 believe that they are a customer.
- Q. One thing they're not is a debtor, right?
- 3 A. That's true.
- 4 Q. You know they're not a creditor of any of the
- 02:11 5 debtors; is that right?
 - 6 A. I believe that to be true.
 - 7 Q. And you don't believe that there's some sort of
 - 8 equity holder in any of the debtors, correct?
 - 9 A. I believe that to be true.
- 02:11 10 $\,$ Q. Okay. But Marathon is a creditor of one of the
 - 11 debtors, right?
 - 12 A. That's correct.
 - 13 Q. Marathon is a creditor of Palco, right?
 - 14 A. That's correct.
- 02:11 15 $\,$ Q. And can you tell the Court what security
 - 16 Marathon has in connection with that debt?
 - 17 A. Palco's -- sorry. Marathon's dip loan to Palco
 - 18 has a first lien on all assets of Palco, which would
 - 19 include a first lien on the town, first lien on the AR
- 02:11 20 $\,$ and inventory and a first lien on the mill. And the term

- 21 loan has a second lien on all of the above.
- Q. And there's no security interest whatsoever in
- 23 connection with any of Scopac's assets?
- 24 A. We have a negative pledge with respect to the 02:12 25 stock of Scopac.

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- 1 Q. What did you call it?
- A. A negative pledge.
- Q. And you're talking about the stock that Palco
- 4 owns, that is, Scopac stock?
- 02:12 5 A. That's correct.
 - 6 Q. Okay. But back to my question. You don't have
 - 7 a lien on any of the assets of Scopac, true?
 - 8 A. I believe that's true.
 - 9 Q. And it's your position in this case that
- 02:12 10 Marathon is undersecured by the Palco assets, right?
 - 11 A. That's correct.
 - 12 Q. All right. So it would be one of Marathon's
 - 13 motives if they have an incentive, so to speak, to
 - 14 capture value of Scopac given their undersecurity, right?
- 02:12 15 A. I believe it would be anybody's motive to
 - 16 capture value from any place else, however, I think when
 - 17 you are assuming --
 - 18 Q. I just want you to answer my question.
 - 19 MR. NEIER: Your Honor, I object to the
- 02:12 20 interruption. The witness was answering the question.
 - 21 MR. KRUMHOLZ: This is cross-examination,
 - 22 Your Honor. He answered the question, he doesn't need to
 - 23 give --
 - 24 THE COURT: The question was asked and let
- $02:13\ 25$ other counsel redirect if there's some question. So if

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- 1 you can answer just the question asked, that would be
- 2 better.
- 3 MR. NEIER: Your Honor, the witness should
- 4 not be interrupted, Your Honor, is my point. He should
- 02:13 $\,$ 5 $\,$ be able to finish his question. And if Mr. Krumholz then
 - 6 wants to move to strike as nonresponsive, he can do so.
 - 7 THE COURT: Okay. We don't have a jury
 - 8 and I have found that usually we get through these things
 - 9 a whole lot better if we just ask the questions and the
- 02:13 10 witness answer them as best they can and we move on.
 - 11 Now, obviously you can object, but do try to answer just
 - 12 the questions you're asked.
 - 13 THE WITNESS: Okay.
 - Q. (By Mr. Krumholz) And so what we were talking
- 02:13 15 about is the fact that Marathon has an incentive to
 - 16 capture value of the Scopac assets, and I believe your
 - 17 answer was yes before you tried to explain, right?
 - 18 $\,$ A. What I said was that any investor would have an
 - 19 incentive to capture value.
- $02:13\ 20$ Q. And that's one of the incentives of Marathon?
 - 21 A. No, that's not correct.
 - 22 Q. Are you saying you haven't talked about that --
 - 23 MR. NEIER: Objection, Your Honor, he's
 - 24 not letting the witness finish his answers.
- 02:13 25 THE COURT: I'm not --

- 1 \qquad MR. KRUMHOLZ: I thought he was finished.
- THE COURT: I think we're now getting to a
- 3 question -- if you're asking him in general to -- people
- 4 who are owed money have an incentive to try to get it
- 02:14 5 paid, the answer to that, of course, is yes. If you're
 - 6 asking him does he have any specific information whether
 - 7 or not Marathon has some specific interest in this, I
 - 8 think you can tailor that question and ask him
 - 9 specifically. But don't ask rhetorical questions, let's

- 02:14 10 ask specific questions.
 - 11 Q. (By Mr. Krumholz) The truth is,
 - 12 Mr. Breckenridge, that Marathon does indeed have a
 - 13 specific incentive and motivation to try to capture
 - 14 Scopac -- the value of Scopac's assets in this case,
- 02:14 15 right?
 - 16 A. Marathon is purchasing through the -- through
 - 17 new cash plus the -- plus bringing the mill into Newco is
 - 18 purchasing the assets of Scopac in our plan of reorg.
 - 19 Q. And when you say you're purchasing it, you're
- 02:15 20 talking about the \$200 million of cash from Mendocino,
 - 21 that's part of it?
 - 22 A. Yes.
 - Q. And then how much was it from Marathon?
 - 24 A. \$25 million.
- 02:15 25 Q. \$25 million?

- 1 A. \$25 million.
- Q. Okay. So \$25 million from Marathon; is that
- 3 right?
- 4 A. That's right.
- 02:15 5 Q. And then you're converting, I guess, some \$135
 - 6 million of debt that was debt of Palco, you're converting
 - 7 it to equity in Newco, right?
 - 8 A. No, that's not correct.
 - 9 Q. You're not?
- 02:15 10 A. No.
 - 11 Q. What was wrong about that statement?
 - 12 A. What we're doing is we're talking the debt of
 - 13 Palco, we are foreclosing on our assets, we are going to
 - 14 take and create a new company called Townco where
- 02:15 15 Marathon will own and operate and eventually sell the
 - 16 assets of the town. We will take the mill and the
 - 17 inventory and we will contribute that to Newco where
 - 18 Newco is then purchasing the assets of Scopac.

- 19 Q. Well, I just want to make sure I understand.
- 02:15 20 Are you contributing \$135 million worth of debt in order
 - 21 to get this equity or not?
 - 22 A. No
 - 23 Q. So that's not even part of the consideration,
 - 24 it's just \$225 million?
- 02:16 25 A. I'm sorry, I don't understand your question.

- Q. The only consideration that Marathon and
- 2 Mendocino are providing is \$225 million of cash, that's
- 3 your testimony?
- 4 A. To what?
- 02:16 5 Q. To purchase all of the assets of Scopac and
 - 6 Palco?
 - 7 A. Well, let's be clear. Marathon and MRC,
 - 8 Marathon is putting in \$25 million, MRC is putting in
 - 9 \$200 million to Newco. Marathon is additionally putting
- 02:16 10 in the AR inventory that currently resides at Palco.
 - 11 Marathon is also put in the mill, which we're going to
 - 12 foreclose upon into Newco. Newco is going to purchase
 - 13 the assets of Scopac. And for consideration for the
 - 14 noteholders, we are going to provide them with \$175
- 02:16 15 $\,$ million and a new note with a face of 325.
 - 16 Q. Now, I understand what you-all are suggesting
 - 17 that you're giving to the noteholders, but I just want to
 - 18 talk about in terms of actual consideration out of
 - 19 you-all's pocket somehow some way that you are giving up
- 02:17 20 in order to get this 100 percent interest in this Newco?
 - 21 A. Marathon is only receiving a 15 percent
 - 22 interest.
 - 23 Q. Okay. And when I said 100 percent, I meant
 - 24 Mendocino and Marathon. Is that 100 percent?
- 02:17 25 A. Yes.

- Q. The noteholders aren't getting any of that
- 2 equity, right?
- 3 A. No.
- 4 Q. Okay. It's Marathon 15 percent and I guess for
- 02:17 5 the first time we find out that Mendocino is getting 85
 - 6 percent?
 - 7 A. That's right.
 - 8 Q. All right. But what I'm asking you, what are
 - 9 you giving up --
- 02:17 10 A. I believe it's in the --
 - MR. NEIER: Excuse me, the witness was
 - 12 giving an answer.
 - 13 A. I believe that's in the disclosure statement.
 - Q. Okay. Now, what is it that you're giving up in
- 02:17 15 connection with getting that 100 percent total? "You"
 - 16 being Mendocino and Marathon.
 - 17 A. Of the equity?
 - 18 Q. Just period, what are you-all giving up?
 - 19 What's the consideration?
- 02:17 20 A. Of the equity of Newco? I don't understand
 - 21 your question. What are we giving up in consideration
 - 22 for what?
 - 23 Q. For getting 100 percent of Newco.
 - 24 A. Of the equity of Newco?
- 02:18 25 Q. Yes.

- 1 A. It's \$200 million in cash from MRC, \$25 million
- 2 in cash from Marathon and the mill from Marathon.
- 3 Q. And how much is the mill worth, according to
- 4 you?
- 02:18 5 A. \$25 million.
 - 6 Q. Okay. So the total consideration that you're
 - 7 providing is \$250 million?

- 8 A. That's correct.
- 9 Q. Okay. And --
- 02:18 10 A. I'm sorry --
 - 11 MR. NEIER: Excuse me, the witness was
 - 12 trying to complete his answer.
 - 13 A. To clarify, to clarify, MRC is also
 - 14 contributing a profits interest in the distribution
- 02:18 15 business of all lumber that's produced by Palco -- or
 - 16 Newco.
 - 17 Q. Profits interest in all the lumber that's
 - 18 produced by Palco?
 - 19 A. Or Newco. So essentially any lumber that's
- 02:18 20 created by Newco that is sold to a third-party, any
 - 21 profit on that would -- from the distribution profit
 - 22 would also be contributed by MRC to Newco.
 - Q. That's not dollars they have now, right?
 - 24 A. No, I guess not, because --
- 02:19 25 Q. That's not new consideration, right?

- A. Well, it would be calculated in the 85/15
- 2 percentage.
- Q. I understand you-all might have divvied it up
- 4 somehow in terms of why -- who -- when you got 15 percent
- 02:19 5 and they got 85 percent, but the total consideration for
 - 6 the 100 percent interest in Newco is this \$250 million
 - 7 you're talking about?
 - 8 A. No. I will stand by what I said before. The
 - 9 total consideration for equity in Newco is going to be
- 02:19 10 the \$200 million, the \$25 million, the mill and the
 - 11 profits participation interest in the distribution
 - 12 business.
 - 13 Q. What's the value of the profits participation?
 - 14 A. Initially it's at \$100 million.
- 02:19 15 Q. So that's you-all's best estimate of the profit
 - 16 participation?

- 17 A. Excuse me?
- 18 Q. That's your best estimate of the profits
- 19 participation?
- 02:20 20 A. Yes.
 - Q. And so what does that total, \$350 million?
 - 22 A. I believe that's right.
 - Q. And you value Newco -- that is, your expert
 - 24 values Newco to be worth \$540 million?
- 02:20 25 A. I believe that's right.

- 1 Q. Okay. But you're only paying consideration of
- 2 \$350 million?
- 3 A. Well, there's also notes that will be provided.
- 4 Q. But that's all you're --
- 02:20 5 A. No, wait.
 - 6 MR. NEIER: Excuse me, he's finishing his
 - 7 answer.
 - 8 A. I believe that you're misunderstanding.
 - 9 MR. KRUMHOLZ: Don't yell.
- 02:20 10 A. You're saying -- this is probably where we need
 - 11 to clarify. When you say "for consideration," all of my
 - 12 answers have been with respect to equity. A
 - 13 capitalization of a company, the value of a company is
 - 14 the sum of equity plus debt. So when you say, well, the
- 02:20 15 value of the company is 540, my experts are saying 540,
 - 16 that's true, and the equity participation is 350. The
 - 17 debt on top of that is the notes.
 - 18 Q. Well, just to be clear, though, we can get
 - 19 that -- into that in a few minutes. But you're getting
- 02:21 20 100 percent, that is, Mendocino, MRC and Marathon are
 - 21 getting 100 percent of the equity in Newco for simply
 - 22 giving up \$250 million in value?
 - MR. NEIER: Objection, mischaracterizes
 - 24 his testimony.
- 02:21 25 THE COURT: I've got to believe that this

- 1 witness can handle these questions. These are not that
- 2 tough and I don't --
- MR. NEIER: I don't think they're that
- 4 tough either, Judge, I just don't think that arguing with
- 02:21 5 the witness over and over again and trying to get some
 - 6 answer is going to work.
 - 7 THE COURT: Go ahead and ask the question
 - 8 again.
 - 9 A. Can you please repeat the question?
- 02:21 10 Q. Total consideration that Marathon and MRC are
 - 11 providing for this 100 percent equity interest in Scopac
 - 12 is --
 - 13 A. No, that's not correct. In Scopac?
 - 14 Q. Excuse me. In Newco. I appreciate that. In
- 02:22 15 Newco -- see, he can tell. In Newco is \$350 million
 - 16 according to your evaluation, correct?
 - 17 A. Correct. However, the participation interest,
 - 18 as you pointed out earlier, is not currently there, so
 - 19 it's an additional contribution.
- $02:22\ 20$ Q. And your valuation expert on an enterprise
 - 21 basis has valued Newco at \$540 million; is that right?
 - 22 A. That's correct.
 - Q. Okay. Now, you indicate in your proffer that
 - 24 through Newco, you're going to integrate the commercial
- 02:22 25 timberlands with the sawmill operations; is that right?

- 1 A. Yes.
- Q. And that means you're going to combine them,
- 3 right?
- 4 A. That's right.
- 02:22 5 Q. And all the assets from Palco and Scopac are

- 6 transferred to Newco; is that right?
- 7 A. That's correct.
- 8 Q. I'm sorry?
- 9 A. That is correct.
- 02:22 10 Q. And all debts are either transferred to Newco
 - 11 or converted to equity of Newco?
 - 12 A. That all debts of -- repeat.
 - Q. All debts of the debtors are either transferred
 - 14 to Newco or converted to equity?
- 02:23 15 A. All the debtors? I believe that the debt of --
 - 16 THE COURT: I think he said all debts.
 - 17 I'm not sure what you mean by that.
 - 18 MR. KRUMHOLZ: What did I say? All
 - 19 amounts owed.
- 02:23 20 THE COURT: Your debt is not it exactly,
 - 21 is it?
 - 22 Q. (By Mr. Krumholz) Let me ask it a different
 - 23 way. All the assets are pooled to pay all of the
 - 24 creditors, is that right, under that plan?
- 02:23 25 A. With the addition of the cash that we're

- 1 infusing into Newco.
- Q. And all the unsecured creditors are paid from
- 3 the pooled assets plus this cash that you reference; is
- 4 that right?
- 02:23 5 A. That's correct.
 - 6 Q. Now, if the timberlands are worth in excess of
 - 7 \$500 million then Newco could actually sell those
 - 8 timberlands for more than MRC says the timberlands are
 - 9 worth, right?
- 02:23 10 A. I'm sorry, repeat the question.
 - 11 THE COURT: I think that's a rhetorical
 - 12 question. If in fact they're worth more then 540, then
 - 13 they can sell them for more than 540, that's true.
 - 14 Q. (By Mr. Krumholz) The point is, what happens

- 02:24 15 to the excess cash if they're sold for more than \$500
 - 16 million?
 - 17 A. Sold to whom?
 - 18 Q. Assuming this plan is confirmed and the
 - 19 timberlands are sold for, lets say, \$600 million.
- 02:24 20 A. Which plan are you talking about?
 - 21 Q. The Marathon/MRC plan, the one you're
 - 22 testifying about.
 - A. And to whom would we sell it?
 - Q. Any third-party.
- 02:24 25 A. We don't plan to sell it.

- 1 Q. That's not what I asked. Are you finished?
- 2 A. Yes.
- 3 Q. All right. If the plan is confirmed and for
- 4 some reason MRC and Marathon decide they're going to go
- 02:24 5 ahead and sell the timberlands to a third-party and they
 - $6\,\,$ sell it for \$600 million or \$700 million, what happens to
 - 7 the excess of that value over the \$500 million that you
 - 8 say that it's worth? Who gets that value?
 - 9 A. I guess it would go to the equity.
- 02:24 10 Q. It would go to the equity, which is you, right?
 - 11 A. That's correct.
 - 12 Q. Marathon and Mendocino?
 - 13 A. That's correct.
 - 14 Q. And it would get -- it would allow you to
- $02:25\ 15$ capture value that right now is owned by or is the value
 - 16 that is represented by the security interest that the
 - 17 noteholders have in the timberlands, right?
 - 18 A. Technically that's correct.
 - 19 Q. Now, have you looked at the indenture that was
- 02:25 20 created and agreed upon and bargained for in connection
 - 21 with the timber notes?
 - 22 A. I have not.
 - 23 Q. You never bothered to look at it?

24 A. No.

02:25 25 Q. You've never looked at it --

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- 1 A. I've probably read it, but I don't have it
- 2 committed to memory.
- 3 Q. Okay. I'd like to show you a portion of it.
- 4 MR. KRUMHOLZ: Because of the exhibit
- 02:25 5 issues, Your Honor, I have prepared nine copies of the
 - 6 exhibits. I'll use them for Mr. Breckenridge.
 - 7 THE COURT: Okay.
 - 8 MR. KRUMHOLZ: Your Honor, may I approach
 - 9 the witness?
- 02:26 10 THE COURT: You may.
 - MR. KRUMHOLZ: By the way, I'm going to go
 - 12 ahead and offer Indenture Trustee Exhibit 111 and 112
 - 13 into evidence. Do you have an objection to that?
 - 14 MR. NEIER: We have no objection to 111
- 02:27 15 and 112, Your Honor.
 - 16 THE COURT: All right. 111 and 112 are
 - 17 admitted. Does anybody else have an objection?
 - 18 MR. HALE: No objection, Your Honor.
 - 19 THE COURT: All right.
- 02:27 20 Q. (By Mr. Krumholz) If you could turn to Exhibit
 - 21 111 for me, Mr. Breckenridge. This is the -- excuse me,
 - 22 112-A. I apologize.
 - 23 MR. KRUMHOLZ: And we actually are
 - 24 offering Exhibit 112-A.
- 02:27 25 MR. NEIER: No objection, Your Honor.

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- 1 THE COURT: All right.
- 2 MR. KRUMHOLZ: Your Honor, is it admitted?
- 3 THE COURT: Well, we're going to at some

- 4 point have all of your exhibits and we will go through
- 02:27 5 all of them and get those admitted that should be
 - 6 admitted. That's with respect to all of the exhibits.
 - 7 In any event, this one has been admitted, but we'll
 - 8 probably readmit it along with all the rest of it when we
 - 9 have them all.
- 02:27 10 Q. (By Mr. Krumholz) If you could go to Exhibit
 - 11 112, Mr. Breckenridge, and tell me when you're there.
 - 12 A. What page?
 - 13 Q. 112-A, page 23.
 - 14 A. Okay.
- 02:28 15 Q. Actually, I have to rephrase that. It's page
 - 16 17. I apologize. Section 4.5. Are you there?
 - 17 A. I am.
 - 18 Q. In the indenture, did you understand that the
 - 19 noteholders actually bargained for the separateness of
- 02:28 20 Palco and Scopac?
 - 21 A. As I said before, I don't have this committed
 - 22 to memory.
 - 23 Q. I understand that. But did you have an
 - 24 understanding that when the noteholders actually
- $02:28\ 25$ purchased these notes, they had a concern about the

- 1 separateness of Scopac and Palco going forward?
- 2 A. I think they have expressed that to me.
- Q. Okay. So you do have that understanding, at
- 4 least in a general level?
- 02:29 5 A. Yes.
 - 6 Q. Okay. And that's not unusual in transactions
 - 7 like this? And I assume you know that simply by the
 - 8 business that you're in?
 - 9 A. Yes.
- 02:29 10 Q. Is that right?
 - 11 A. That's right.
 - ${\tt 12}$ Q. In other words, noteholders often in this

- 13 circumstance want to make sure that the entity which
- 14 they're loaning money to is kept separate so that their
- 02:29 15 assets and collateral are kept separate, right?
 - 16 A. That's right.
 - 17 Q. That's something your company has bargained for
 - 18 from time to time?
 - 19 A. That's right.
- 02:29 20 Q. And those are important rights?
 - 21 A. That's correct.
 - Q. Why are they so important to creditors?
 - 23 A. Why are -- why are the rights to have a
 - 24 separate asset pool?
- 02:29 25 Q. Yes.

- A. To keep other creditors from attaching to those
- 2 assets.
- Q. Okay. And is it important so that there can't
- 4 be commingling later on, so to speak, of your asset pool
- 02:30 $\,$ 5 or collateral with other entities such that it puts it at
 - 6 risk?
 - 7 A. In general, that's correct.
 - 8 Q. Okay. And you understood that when you were
 - 9 proposing this Marathon/MRC plan, right?
- 02:30 10 A. Yes.
 - 11 Q. Okay. Let's look at some of the provisions
 - 12 that are in this indenture in section 4.5. Do you see
 - 13 where it says "separate existence and formalities"?
 - 14 A. I do.
- 02:30 15 $\,$ Q. It says "the issuer hereby covenants and agrees
 - 16 that," and then it gives a laundry list of things, do you
 - 17 see that?
 - 18 A. I do.
 - 19 Q. And these are very typical provisions in these
- 02:30 20 sorts of agreement, right?
 - 21 A. I don't know. I'm not an indenture specialist.

- Q. No, you're not, but Marathon often invests as
- 23 noteholders much like the noteholders in this case,
- 24 right?
- 02:30 25 A. Yes.

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- Q. And these are the kinds of provisions that you
- 2 would expect to see, true?
- 3 A. I don't know. I'd have to read them one by
- 4 one.
- 02:30 5 Q. Well, you can read through them. Go ahead.
 - 6 You don't need to read them out loud. Read them to
 - 7 yourself and then we'll get back to them.
 - 8 A. Actually, some of these I would not specially
 - 9 request.
- 02:31 10 Q. Just generally speaking, these are typically
 - 11 the kinds of provisions you expect to see in connection
 - 12 with notes of this nature?
 - 13 A. Notes of what nature?
 - 14 Q. Notes like this where you're lending lots and
- 02:31 15 lots of money to an entity collateral -- and the
 - 16 collateral will be their assets.
 - 17 A. I've actually never been a party to a
 - 18 transaction where we lend to an SBE, so I'm not trying to
 - 19 avoid your question, but --
- 02:31 20 Q. I understand. I thought we were on the same
 - 21 page earlier where you said that Marathon invests in
 - 22 these sorts of deals?
 - A. Well, Marathon invested in secured deals, but
 - 24 I've never done an SBE.
- 02:32 25 Q. Okay. But regardless, you do understand why a

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- 2 separate?
- A. To be fair, I think that a lender in this
- 4 context would like to keep the value of its assets
- 02:32 5 separate so that it can be monitored rather than have it
 - 6 commingled with other assets.
 - Q. I think that's probably a much better way to
 - 8 put it and I think we're on the same page. Let's get it.
 - 9 It says in No. 1, "the issuer's funds and other assets
- 02:32 10 will not be commingled with those of Pacific Lumber." Do
 - 11 you see that?
 - 12 A. I do.
 - 13 Q. So you understand that that's something that
 - 14 the noteholders bargained for at the beginning of
- 02:32 15 executing and negotiating this deal?
 - 16 A. I do.
 - 17 Q. Okay. Do you see No. 2 where it says, "all
 - 18 actions taken by the issuer will be taken pursuant to
 - 19 authority granted by the board of managers of the issuer
- 02:33 20 to the extent required by law or the issuer's operating
 - 21 agreement." Do you see that?
 - 22 A. I do.
 - 23 Q. In other words, it wasn't going to take
 - 24 direction from the board of managers or board of
- $02:33\ 25$ directors or some other entity, do you understand that?

- 1 A. I do.
- Q. No. 3, "the issuer will maintain records and
- 3 books of accounts separate from those of Pacific Lumber."
- 4 So it specifically references Palco, right?
- 02:33 5 A. It does.
 - 6 Q. "In accordance with generally accepted
 - 7 accounting principles." And that's the sort of thing ${\tt I}$
 - 8 think you were getting at a moment ago. That's the sort
 - 9 of thing you would expect in an agreement like this?
- 02:33 10 Keeping --

- 11 MR. JONES: Your Honor, this is not
- 12 useful. The witness has testified he isn't an expert on
- 13 securitization. The documents say what they do. I might
- 14 as well ask my dog what he thinks of these documents.
- 02:33 15 THE COURT: I suspect this witness is
 - 16 better than your dog, so I'm not going to go there.
 - 17 THE WITNESS: Thank you, Your Honor.
 - 18 MR. JONES: Your Honor, I apologize. Very
 - 19 bad example. I don't doubt that. The point is this
- 02:33 20 witness has testified he has no expertise.
 - 21 THE COURT: You're asking a bunch of
 - 22 opinion questions and I thought you-all were objecting to
 - 23 non-expert witnesses. And again, this happens all the
 - 24 time in bankruptcy.
- 02:34 25 MR. KRUMHOLZ: Your Honor, this is a far

- 1 cry from what we were talking about before. He is an
- 2 experienced guy in this industry and these are facts that
- 3 happen all the time.
- 4 THE COURT: And sometimes securitization
- 02:34 5 is the big issue in bankruptcy. Sometimes, not very
 - 6 often but sometimes it's redwood forest plans. But you
 - 7 know, how many board feet and things like that, but we do
 - 8 get lots of opinions in bankruptcy court and I can
 - 9 understand how that happens. But there's no question
- 02:34 10 $\,$ that these things do say what they say and there's no
 - 11 question that you wanted all of those in there. I mean,
 - 12 I don't think anybody is questioning the fact that all of
 - 13 those things were important to you.
 - 14 MR. KRUMHOLZ: That's fine, I'll move
- 02:34 15 along, Your Honor. I thought we were here to make sure
 - 16 that the Court understood and what the witness
 - 17 understands under 1129.
 - 18 THE COURT: I appreciate you giving me all
 - 19 of the advice because I can use all that you can give me,

- 02:35 20 but I think you're asking some obvious questions to this
 - 21 witness and we can probably be better served by going to
 - 22 the important stuff. This is all in evidence and so --
 - 23 and he would agree with you, I suspect, that all of those
 - 24 things were important. And if they were doing the deal
- 02:35 25 back when they were securizing the loan, they might want

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- 1 those things in there also.
- Q. (By Mr. Krumholz) In other words, to
- 3 facilitate the noteholders, loaning the amount of monies
- 4 that they did, you understand that they had these
- 02:35 5 bargained for rights -- obligations of Scopac as a
 - 6 special purpose entity?
 - 7 A. I believe the indenture trustee did, yes.
 - 8 Q. And did you also -- did you ever look at the
 - 9 LLC incorporation documents along those same lines?
- 02:35 10 A. Which LLC incorporation documents?
 - 11 Q. For Scopac.
 - 12 A. I did not, no.
 - 13 Q. Okay. Do you agree that the noteholder should
 - 14 have the right to rely upon the separateness of Scopac
- 02:36 15 for their collateral?
 - 16 A. I'm sorry, can you repeat the question?
 - 17 Q. Yeah. Do you believe -- do you agree that the
 - 18 noteholders should have the right to rely on separate
 - 19 security -- the separate security interest that they
- 02:36 20 bargained for in these documents?
 - 21 A. I believe that any noteholder has the -- of an
 - 22 operating company should rely upon the value of that
 - $\ensuremath{\mathsf{23}}$ operating company for the value of their notes, yes.
- Q. And they should be able to look to the assets
- 02:36 25 of Scopac before anybody else can in that regard in light

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- 1 of what they bargained for, right?
- A. I believe they should be able to look to the
- 3 value of those assets before anybody else, yes.
- 4 Q. Now, you're proposing a sale of Newco to MRC
- 02:36 5 and Marathon. We talked about that a few minutes ago,
 - 6 right?
 - 7 MR. NEIER: Objection.
 - 8 A. The creation of Newco.
 - 9 Q. Whereby MRC and Marathon own all the equity?
- 02:36 10 A. Correct.
 - 11 Q. Okay. And this transaction that you-all are
 - 12 proposing never went through any sort of competitive
 - 13 bidding process to see if any others would be willing to
 - 14 pay more or contribute more than MRC and Marathon, true?
- 02:37 15 A. That's true since Marathon and MRC are the only
 - 16 two that have ever had discussions about the creation of
 - 17 Newco.
 - 18 Q. You never attempted to solicit any other bids;
 - 19 is that correct?
- 02:37 20 A. Bids for what, equity of Newco?
 - Q. Bids for the equity of Newco.
 - 22 A. Maybe we're talking past each other, but
 - 23 Marathon and MRC were the only two who ever discussed the
 - 24 creation of Newco.
- 02:37 25 THE COURT: Then just the answer then

- 1 would be no, you didn't solicit.
- A. No, we didn't solicit anybody.
- 3 THE COURT: You're reading more into his
- 4 question than there are. I think you should just answer
- 02:37 5 the question.
 - 6 A. Okay. No.
 - 7 Q. You're not proposing some sort of auction
 - 8 process whereby the assets of this Newco would be exposed

- 9 to the competitive marketplace, right?
- 02:37 10 A. No.
 - 11 Q. You haven't suggested some sort of go shop
 - 12 provision, right?
 - 13 A. No.
 - Q. Do you know what a go shop provision is?
- 02:37 15 A. I do.
 - 16 Q. Can you explain that to the Court, please.
 - 17 A. It's similar to a test where we would allow
 - 18 others to come in and bid for the same deal that we have
 - 19 under the same terms just for a higher price.
- 02:38 20 Q. And just to be clear, there are three
 - 21 mechanisms in your world, so to speak, whereby you can
 - 22 assure that what you're getting is fair market value,
 - 23 right? Mechanisms than that, but --
 - A. Well, I'm sorry, you may have to tell me which
- 02:38 25 three.

- 1 Q. Well, an auction is one, right, subjecting it
- 2 to the marketplace through an auction, right?
- 3 A. Sure.
- 4 Q. Another one that's routinely done is this go
- 02:38 5 shop provision, right, a provision like that?
 - 6 A. Okay.
 - 7 Q. Is that right?
 - 8 A. Yes.
 - 9 Q. And a go shop provision can even be done after
- 02:38 10 you have an agreement with one entity, particular entity
 - 11 for the sale, right?
 - 12 A. Yes, so long as those who have already invested
 - 13 the money would be able to recoup it.
 - 14 Q. Right. So in other words, you can enter into a
- $02:39\ 15$ contract to purchase the equity of a company with the
 - 16 understanding in those -- in that purchase agreement that
 - 17 there's a go shop period after the purchase before

- 18 closing that subjects that deal to the marketplace, true?
- 19 A. True.
- 02:39 20 Q. And that's a way that we can -- you can
 - 21 actually know whether or not you're getting a good deal
 - 22 in terms of fair market value, right?
 - 23 A. As the buyer or seller?
 - Q. In terms of the -- in terms of the seller of a
- 02:39 25 company.

- 1 A. Yes.
- Q. Okay. And actually, that's a way that you're
- 3 able to assure creditors and equities that you're getting
- 4 a fair market value, right?
- 02:39 5 A. Yes.
 - 6 Q. And you understand in your business that's
 - 7 become quite an issue in court cases relating to mergers
 - 8 and acquisitions all over the country, right?
 - 9 $\,$ A. Well, I know that in mergers and acquisitions
- 02:39 10 they're usually competitive processes.
 - 11 Q. And to assure that shareholders in those
 - 12 situations are treated appropriately, and creditors in
 - 13 those situations are treated appropriately, many times
 - 14 auctions are required, right?
- 02:40 15 A. Yes.
 - 16 Q. And many times in addition or alternatively to
 - 17 auctions, go shop provisions or go shop periods are
 - 18 required?
 - 19 A. I'm not aware of go shop provisions in mergers
- 02:40 20 $\,$ and acquisitions. Usually it's an auction followed by a
 - 21 shareholder vote.
 - Q. You're not familiar with the private equity
 - 23 industry where the private equity folks enter into an
 - 24 agreement and under applicable regulations or laws
- 02:40 25 they're required to go shop that deal?

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- A. I wasn't aware of that.
- Q. Okay. But regardless, you are generally
- 3 familiar with that concept?
- 4 A. Yes.
- 02:40 5 Q. And another way that you can assure fair market
 - 6 value is through a credit bid, right, have more comfort
 - 7 that it's in a fair market value?
 - 8 A. Let me think about that for a minute.
 - 9 Q. Maybe I can get you there through a different
- 02:41 10 step.
 - 11 A. Okay.
 - 12 MR. NEIER: Your Honor, the witness asked
 - 13 to think about his response before he responds. Let him
 - 14 do that.
- 02:41 15 MR. KRUMHOLZ: He can answer if he'd like.
 - 16 A. No, actually, I disagree. I don't think credit
 - 17 bids would provide a fair market value unless the --
 - 18 those who are using their credit to bid have paid par for
 - 19 the securities in question that they're credit bidding.
- 02:41 20 Q. Yeah. And maybe I asked it inappropriately.
 - 21 I'm not necessarily suggesting that it's automatically
 - 22 fair market value if there's a credit bid. What I'm
 - 23 saying is it's a protection against low-ball bids, true?
 - 24 A. Yes.
- 02:41 25 Q. Okay. And your plan, that is the MRC/Marathon

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- 1 plan, doesn't provide for any sort of credit bid auction
- 2 or go shop?
- A. I'm not a bankruptcy attorney, but I thought
- 4 credit bids were only part of a 363.
- 02:42 5 Q. Is the answer that's correct?
 - 6 A. Yes.

- 7 Q. It doesn't?
- 8 A. It does not.
- 9 Q. It doesn't do that?
- 02:42 10 A. It does not.
 - 11 MR. NEIER: Objection, Your Honor, he's
 - 12 got to be able to finish his answers.
 - 13 THE COURT: He tried to answer it again
 - 14 with something about 363. He's not a lawyer, I
- 02:42 15 understand. I don't even know -- and I know all of you
 - 16 guys know what 363 is, but really all he just needs to do
 - 17 is say yes or no.
 - 18 Q. (By Mr. Krumholz) I want to take a look at --
 - 19 THE COURT: And then we'll get done
- 02:42 20 quickly. Moving on.
 - 21 Q. (By Mr. Krumholz) At what the noteholders
 - 22 receive in connection with the Marathon/MRC plan, okay?
 - 23 A. Okay.
 - Q. You mentioned \$175 million in cash, right?
- 02:42 25 A. Yes.

- Q. And as I understand it, subject to certain
- 2 adjustments, \$325 million in new timber notes; is that
- 3 right?
- 4 A. Yes.
- 02:42 5 Q. All right. And you said the face value was
 - 6 \$325 million, correct?
 - 7 A. That's the par value.
 - 8 Q. Okay. And you make a statement in your proffer
 - 9 that the commitment is not subject to financing or due
- 02:42 10 diligence; is that right?
 - 11 A. That's correct.
 - 12 Q. Can you tell the Court why that's important in
 - 13 your mind?
 - 14 A. Because there's certainty that we can close
- 02:43 15 tomorrow.

- 16 Q. And so it was important not to have any
- 17 conditions that get in the way?
- 18 A. I believe it's important not only for the town,
- 19 it's important for the workers, it's important because
- $02:43\ 20$ the debtors are out of money, and so there is no period
 - 21 between the day -- if our plan is confirmed, there's
 - 22 no -- there's no long delay between that time and when --
 - 23 when we would assume control.
 - Q. And more importantly, there's not any
- 02:43 25 conditions that pose any significant risks to actually

- 1 getting this deal done, isn't that the point that you
- 2 were talking about?
- 3 A. Yes, yes.
- 4 Q. Okay. So any deal that doesn't condition it on
- 02:43 5 financing or due diligence, any sale, would be a good
 - 6 thing?
 - 7 A. Yes.
 - Q. Okay. Now, as I understand it, you really
 - 9 don't know what the face amount of the timber notes is
- $02:44\ 10$ because there's some sort of adjustment that is going to
 - 11 be applied; is that right?
 - 12 A. That's correct.
 - 13 Q. And so as you sit here today, you really don't
 - 14 know what the timber noteholders would receive in
- 02:44 15 connection with your plan, right?
 - 16 A. I know generally what they'll receive.
 - 17 Q. Well, but you don't know specifically until you
 - 18 go through the new timber note adjustment, as you call it
 - 19 in the plan, right?
- 02:44 20 A. That's correct.
 - 21 Q. And the new timber note adjustment means a
 - 22 reduction dollar for dollar based upon various equations,
 - 23 right?
 - 24 A. That's right.

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- 1 allowed Scopac loan claim and post petition financing
- 2 provided to Scopac and any other secured claim required
- 3 to be paid by Scopac in excess of the outstanding balance
- 4 of the effective date in the SAR account," right?
- 02:44 5 A. Right.

02:44 25

- 6 Q. That's one of the adjustments that's made. And
- 7 then it gives a number of other adjustments that are made
- 8 off of that, true?
- 9 A. I believe that's right.
- 02:45 10 Q. All in the dollar for dollar basis?
 - 11 A. That's right.
 - 12 Q. So you can't really tell the Court what the
 - 13 timber notes, the new timber notes will be in terms of
 - 14 par value or face value as you call it?
- 02:45 15 A. That's true.
 - Q. Now, in connection with those notes, you
 - 17 understand that the indenture trustee's experts have
 - 18 testified that the interest rate is too low?
- 19 A. I believe -- I believe that they did testify to
- 02:45 20 that, yes.
 - Q. Okay. And the interest rate on these new notes
 - 22 is just 5 percent; is that right?
 - 23 A. No. It's 5 and a half percent.
 - Q. Excuse me, 5 and a half percent. And have you
- $02:45\ 25$ done any independent analysis, that is, you, what the

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- 1 interest rate should be?
- 2 A. Yes.
- 3 Q. Do you disagree with what Houlihan suggests the
- 4 interest rate should be?

- 02:45 5 A. I don't know what they suggest the interest
 - 6 rate should be.
 - 7 Q. Okay. So you know it's different, you just
 - 8 don't know to what extent?
 - 9 A. Yeah, I don't remember. I know that everybody
- 02:46 10 $\,$ had differing opinions as to the value of the notes. I'm
 - 11 not sure what they said it was worth.
 - 12 Q. What are you saying the value of the notes are?
 - 13 A. I believe they're par.
 - 14 Q. You think that it's \$325 million?
- 02:46 15 A. Yes.
 - 16 Q. These are negative amortization notes, are they
 - 17 not?
 - 18 A. I believe they're neg am for two years.
 - 19 Q. Well, actually the amount of the principal
- 02:46 20 keeps on going up each and every year until the middle of
 - 21 the 18th year, right?
 - 22 A. You know, we did so many amortizations, I don't
 - 23 know if that's right. Why would it go up? They're cash
 - 24 pay notes after two years, I thought.
- 02:46 25 Q. So you don't understand that the new notes are

- 1 negative amortization notes through year 18.5?
- 2 A. What does negative amortization mean in your
- 3 mind?
- 4 Q. It means that the amount that is paid by --
- 02:46 5 A. Oh, the toggle?
 - 6 Q. -- is less than the interest that is accruing
 - 7 on that debt, each and every period which that -- the
 - 8 note payments are made so that the principal keeps on
 - 9 going up each and every year?
- 02:47 10 A. I think you're talking about the pick toggle
 - 11 feature where it's a limited period of time.
 - 12 Q. Meaning how long?
 - 13 A. I believe it's five consecutive quarters.

- 14 Q. So it's not your understanding that it is 18
- 02:47 15 and a half years?
 - 16 A. No.
 - 17 Q. Whereby the principal keeps on going up?
 - 18 A. Yes.
 - 19 Q. Did you see the last version of it?
- 02:47 20 A. No, I don't recall. We did so many versions, I
 - 21 actually don't remember what the last version was.
 - 22 Q. So you don't remember what the notes are in
 - 23 that regard, true?
 - 24 A. True.
- 02:47 25 Q. Would it be unfair and unreasonable to require

- 1 a negative amortization note or a pick toggle feature, as
- 2 you put it, whereby the principal keeps on increasing for
- 3 the first 18 and a half years?
- 4 A. Your question is would it be unreasonable to
- 02:47 5 have a pick note where you have principal increasing for
 - 6 18 years? No, that's not unreasonable.
 - 7 Q. Would you agree that the credit worthiness of
 - 8 those notes or of Newco -- strike that.
 - 9 Do you agree that that would be a riskier loan
- 02:48 10 than one which does not -- which is not negatively
 - 11 amortized?
 - 12 A. No. Actually, it's the opposite. A note that
 - 13 has the option to not pay interest in cash and it can
 - 14 instead pick based upon small fluctuations in cash flow
- 02:48 15 at any given period is less likely to default. And it
 - 16 gives the entity, the lender more flexibility in meeting
 - 17 its debt service.
 - 18 Q. Do you understand that negative amortization
 - 19 loans carry a greater risk of non payment or not?
- 02:48 20 A. No
 - Q. So you disagree with that statement?
 - 22 A. I do.

- Q. Now, do you understand that Scopac has been
- 24 operated from an operational perspective based on a
- 02:48 25 positive EBITDA for several years, from the operational

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- 1 perspective taking aside the interest on the notes?
- A. Yes, that's correct.
- 3 Q. That Palco has not been operating in a positive
- 4 EBITDA, right?
- 02:49 5 A. I believe that's correct also.
 - Q. And it hasn't been for a very long time, right?
 - 7 A. I believe that's correct.
 - 8 Q. Okay. And so when you combine Palco and Scopac
 - 9 as you're proposing in Newco, do you agree that the
- 02:49 10 credit risk of Newco is worse than a stand-alone in
 - 11 Scopac?
 - 12 A. I'm sorry, you're going to have to repeat the
 - 13 question. When you combine the assets -- I want to make
 - 14 sure I --
- 02:49 15 Q. When you combine Scopac and Palco into Newco --
 - 16 A. Uh-huh.
 - 17 Q. -- do you agree that that's a less credit
 - 18 worthy entity than Scopac alone?
 - 19 A. I do not.
- 02:49 20 Q. Even though you're -- Scopac alone has a
 - 21 positive EBITDA, a historical positive EBITDA whereas
 - 22 Palco has been losing money for years and years?
 - 23 A. Yes, I think it's a more credit worthy company.
 - Q. Now, have you looked at Mr. Zellen's testimony,
- 02:50 25 one of the debtors' experts?

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- 1 A. No.
- 2 Q. Okay. Do you have any idea what the range of

- 3 value of the new notes are according to the debtors?
- 4 A. Maybe you can tell me.
- 02:50 5 Q. Have you heard \$160 million to \$230 million
 - 6 range?
 - 7 A. Now I have. That doesn't sound reasonable.
 - 8 Q. Have you heard that IT, the noteholders
 - 9 experts, have suggested that it's \$138.2 million to
- 02:50 10 \$212.8 million in terms of the value of the new notes?
 - 11 A. Yeah, I had heard that.
 - 12 Q. I'm sorry?
 - 13 A. I had heard that.
 - 14 Q. And the Court was asking, you know, what --
- 02:51 15 what the range is that would be -- a value would be --
 - 16 the range between -- the difference between what the
 - 17 noteholders would receive if they were getting the value
 - 18 according to Houlihan's or the indenture trustee's expert
 - 19 versus what they would get under your plan. And you
- 02:51 20 agree that it's somewhere between \$200 and \$300 million
 - 21 less than what they say their collateral is worth?
 - 22 A. I'm sorry, you're going to have to repeat the
 - 23 question.
 - Q. Do you understand that according to Houlihan's
- 02:51 25 models, valuation models if your plan is confirmed, then

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- 1 the lost value of collateral of the noteholders is
- 2 somewhere in the range of \$2- to \$300 million?
- 3 A. And so can I do the math out loud and you just
- 4 agree? So they believe that the trees are worth \$600
- 02:52 5 million and our plan provides them with \$500 million, a
 - 6 combination of cash and bonds. And so that's \$100
 - $7\,$ million. And then where does your other number come
 - 8 from?
 - 9 Q. No. I'm saying if the value of the new notes
- 02:52 10 are actually not as you suggest, \$325 million, they're
 - 11 actually what Houlihan or Mr. Zellen, the debtors' expert

- 12 suggests.
- 13 A. So if Houlihan or the debtors' valuation were
- 14 correct, then mathematically I believe you're right.
- 02:52 15 Q. And as we indicated earlier, the equity of
 - 16 Newco would get the benefit of that value, true?
 - 17 A. Benefit of what value, sir?
 - 18 Q. The difference. If your plan is confirmed.
 - 19 A. Well, then no, because if I -- if I think that
- 02:53 20 their valuation of the first lien notes is correct, then
 - 21 the discount rate -- well, first of all, it means that
 - 22 Newco is a much less credit worthy entity and so most
 - 23 likely my equity is out of the money, and so I'm probably
 - 24 going to be losing money in my equity investment.
- 02:53 25 Q. But Newco gets the value of that difference in

- 1 value, not the noteholders, right?
- A. I still -- I still don't understand your
- ${\tt 3}$ question.
- 4 Q. Have you-all looked into the question of
- 02:53 5 whether the acquisition by MRC of the 85 percent of Newco
 - 6 violates any antitrust rules?
 - 7 A. I do not.
 - 8 Q. Do you know of anyone who has?
 - A. I do not.
- 02:54 10 MR. KRUMHOLZ: I pass the witness, Your
 - 11 Honor.
 - 12 THE COURT: All right. Anyone else have
 - 13 any questions? Does the debtor have any questions?
 - MR. LAMB: Yes, Your Honor.
- 02:54 15 THE COURT: All right.
 - 16 CROSS-EXAMINATION
 - 17 BY MR. LAMB:
 - 18 Q. Good afternoon. My name is George Lamb. I
 - 19 don't think we've met before.
- 02:54 20 A. No, we haven't. Hi, George.

- 21 Q. I represent Pacific Lumber Company. I wanted
- 22 to ask you a couple of questions about a couple of things
- 23 in your proffer. Could we put up page 3. Blow up
- 24 paragraph 6. You say that "there is an excess of \$160
- 02:55 25 million of senior secured prepetition and post petition

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- 1 debt owed to Marathon. Marathon believes that the value
- 2 of Palco's assets is clearly less than the amount of the
- 3 senior secured obligations owed to Marathon." How does
- 4 the \$160 million senior secured debt break down?
- 02:55 5 A. There's \$75 million post petition dip loan and
 - 6 then \$85 million dollars of the prepetition term loan,
 - 7 and then there's accrued interest on both.
 - 8 Q. Do you know what that is?
 - 9 A. I don't know off the top of my head, probably
- 02:55 10 several million dollars. I know that we're owed at least
 - 11 three on April 18th.
 - 12 Q. Then you say "Marathon believes that the value
 - 13 of Palco's assets is clearly less than the amount of the
 - 14 senior secured obligations." Have you done any valuation
- 02:56 15 of all of Palco's assets?
 - 16 A. Personally or --
 - 17 Q. Marathon.
 - 18 A. Yes.
 - 19 Q. Who did that?
- 02:56 20 A. Mainly me.
 - Q. And how have you valued the assets?
 - 22 A. Well, it's three-fold. It would be what is the
 - $\,$ 23 $\,$ value of the AR and inventory, since that's the most
 - 24 liquid, the long-term value of the town and all the
- 02:56 25 ancillary real estate assets of the town, which we call

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- 1 Townco. And then the value of the mill.
- Q. Have you added in values for other mills,
- 3 Fortuna mill?
- 4 A. That's what I say by ancillary and real estate.
- 02:56 5 Q. Have any of these items been independently
 - 6 valuated, valued besides the town assets?
 - 7 A. We hired a real estate firm to take a look at
 - 8 it.
 - 9 Q. So is there a valuation report on the Scotia
- 02:57 10 mill?
 - 11 A. No.
 - 12 Q. Is there a valuation report on the Fortuna
 - 13 mill?
 - 14 A. No. I relied on Mr. Clark's affirmation that
- 02:57 15 there's an LOI for that mill.
 - 16 Q. I'm sorry, would you say that again?
 - 17 A. Mr. Gary Clark, the CFO of the company, I
 - 18 called him and asked him directly, do you have an LOI out
 - 19 on the Fortuna mill, and I believe his other one was the
- 02:57 20 Carlotta mill, and he said yes and then he told me the
 - 21 amounts.
 - 22 Q. The numbers. And the Scotia mill valuation you
 - 23 did yourself?
 - A. Not more as what is this in combination with,
- 02:57 25 discussing with our experts what is this potentially

- 1 worth if it's operating. And then we, believe if not,
- 2 it's just scrap value.
- ${\tt Q}.$ And is it -- is there some appraisal or report
- 4 that reflects the number you came up with?
- 02:58 5 A. I'm sorry, which number?
 - 6 Q. The value for the Scotia mill.
 - 7 A. Yeah, I know, but under what circumstance?
 - 8 Under --
 - 9 Q. A going concern value?

- 02:58 10 A. No, there's no report.
 - 11 Q. And when you add up all your numbers, what do
 - 12 you come to?
 - 13 A. It's about \$110 million.
 - 14 Q. So under your valuation that you've done, the
- 02:58 15 value of the Palco assets is greater than your term loan,
 - 16 correct?
 - 17 A. Yes.
 - 18 Q. Have you ascribed any value to Palco's interest
 - 19 in the Headwaters litigation?
- 02:59 20 A. No.
 - Q. Have you had anybody else study that?
 - 22 A. Other than a cursory review by our lawyers, no.
 - 23 Well, I should apologize. Our lawyers told me to ascribe
 - 24 a zero value to it.
- 02:59 25 Q. And you did that? You ascribed a zero value to

- 1 that?
- 2 A. That's correct.
- Q. One quick question about page 5 of your
- 4 proffer, paragraph 12. You say there that the Marathon
- 02:59 5 plan is feasible inasmuch as the debtors will have
 - 6 sufficient funds from cash on hand to operate or, if
 - $7\,\,$ necessary, there will be a short-term bridge financing.
 - ${\bf 8}$ $\,$ As you sit here today, is that bridge financing going to
 - 9 be necessary, do you think?
- 03:00 10 A. Yes.
 - 11 Q. And what would be the amount and terms of that
 - 12 bridge financing?
 - 13 A. We really haven't discussed what the amount or
 - 14 terms would be, but presumably it would be what is the
- 03:00 15 cash hold to get us between confirmation and the day upon
 - 16 which we can take control.
 - 17 Q. And you simply don't know what that number is
 - 18 right now?

- 19 A. No. I would assume it's more than \$10 million.
- 03:00 20 Q. I'd like to talk more about the Headwaters
 - 21 litigation. You're aware of the lawsuit that the debtors
 - 22 have pending against the State of California?
 - 23 A. I am.
 - Q. And have you reviewed the debtor's damage
- 03:00 25 expert calculations of the damages that the debtors will

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- 1 be seeking?
- 2 A. I have not.
- Q. Do you have an understanding that Palco is
- 4 seeking or calculates its damages somewhere between \$227
- 03:00 5 and \$251 million?
 - 6 A. I'll take your word for it.
 - 7 Q. Scopac \$388 to \$399 million?
 - 8 A. Once again.
 - 9 Q. For a total of \$626 to \$639 million?
- 03:01 10 A. Okay.
 - 11 Q. Does that sound right?
 - 12 A. That sounds right.
 - 13 Q. Under the Marathon/MRC plan, what happens to
 - 14 those damage claims if your plan is confirmed?
- 03:01 15 A. We would be purchasing them.
 - 16 Q. And where would they go?
 - 17 A. Into Newco.
 - 18 Q. And what is your plan for them once they're in
 - 19 Newco?
- 03:01 20 A. Well, Marathon won't be the managing partner.
 - 21 $\,$ I believe it would be up to MRC.
 - 22 Q. Have you talked with or do you have an
 - 23 understanding of what MRC's contentions are regarding the
 - 24 Headwater litigation?
- 03:01 25 A. I believe they will resolve them quickly.

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- Q. Have you discussed an amount at which they
- 2 would be resolved?
- 3 A. No.
- 4 Q. Have you discussed whether any amount --
- 03:01 5 A. No.
 - 6 Q. -- would be realized in a resolution?
 - 7 A. No, no.
 - 8 Q. Do you have any understanding about what they
 - 9 mean when they're going to resolve it quickly?
- 03:02 10 A. No.
 - 11 Q. Have they told you they are just going to quit?
 - 12 A. No.
 - 13 Q. You have established a litigation trust under
 - 14 your plan, correct?
- 03:02 15 A. Yes.
 - 16 Q. But this litigation is not in that trust, is
 - 17 it?
 - 18 A. That's correct.
 - 19 Q. Why not?
- 03:02 20 A. I believe MRC specifically requested that we
 - 21 not include it.
 - 22 Q. So MRC made the call to exclude the Headwaters
 - 23 litigation from the litigation trust?
 - 24 A. Yes.
- 03:02 25 Q. And I take it you would defer to MRC as to

- 1 whether you're willing to take the Headwaters litigation
- 2 and put it in a trust where it could be pursued for the
- 3 benefit of creditors and other stakeholders?
- 4 A. Yes.
- 03:02 5 Q. That's MRC's decision?
 - 6 A. Well, considering that MRC is the managing
 - 7 partners of the trust -- of Newco.

- 8 Q. I just want to be sure that's their call, not
- 9 yours?
- 03:03 10 A. That's right.
 - 11 Q. In developing your plan, did Marathon retain
 - 12 any experts to do a highest and best use study of the
 - 13 timberlands or any portion of the timberlands?
 - 14 A. You mean an alternative use?
- 03:03 15 Q. Yes.
 - 16 A. No.
 - 17 Q. Did Marathon make any effort to find ways to
 - 18 enhance the value of the timberlands over and above their
 - 19 value as timberlands?
- 03:03 20 A. No.
 - 21 Q. The last subject I would like to talk to you
 - 22 about are the MMCAs. Do you have an understanding of
 - 23 what the MMCAs are?
 - 24 A. I do.
- 03:04 25 Q. About 6,640 acres, correct?

- A. Sounds right.
- 2 Q. Where do they go under your plan?
- A. We would be purchasing them.
- 4 Q. And do they end up in Newco?
- 03:04 5 A. Yes.
 - 6 Q. And what is Newco planning to do with them?
 - 7 A. I believe maintain them based upon the HCP and
 - 8 the Headwaters agreement.
 - 9 Q. Does your plan ascribe any value to the MMCAs?
- 03:04 10 A. No, not -- no cash value.
 - 11 Q. Since you're ascribing no value to them, is
 - 12 Marathon willing to carve the MMCAs out and put them in a
 - 13 trust or some other vehicle where their value might be
 - 14 pursued?
- 03:05 15 A. Well, firstly we'd have to -- well, MRC would
 - 16 make that call initially, but if you're asking would

- 17 Marathon consider it, I believe it would be a mistake
- 18 because these are timberlands that are in the -- well,
- 19 the Newco lands would be surrounding the MMCAs. The
- 03:05 20 Newco lands, you would have people crossing across our
 - 21 property. You would have the potential of other
 - 22 regulatory issues where if somebody else tried to do
 - 23 something else with the MMCAs, it could affect our
 - 24 ability to harvest. So probably not.
- 03:05 25 Q. That's going to be MRC's call?

- A. Well, it would be the board of directors call,
- 2 but MRC would control the board.
- Q. Is there any reason that would not to attempt
- 4 to sell them to a conservation group or to a government
- 03:06 5 group?
 - 6 A. It would depend upon restrictions.
 - 7 Q. Suppose that they can be sold to the government
 - 8 or these environmental groups with their existing
 - 9 restrictions in place?
- 03:06 10 A. We would have to see it, but I would consider
 - 11 anything.
 - 12 Q. Do you know if there is any plan to market or
 - 13 pursue a --
 - 14 A. I know there is not.
- 03:06 15 Q. There is not?
 - 16 A. No.
 - 17 Q. One last question. I'm sorry. Among the
 - 18 assets you listed for Palco, you didn't talk about the
 - 19 power plant. Was that in your --
- 03:07 20 A. That was part of the town.
 - 21 Q. Okay. And what is your understanding of the
 - 22 value of the town and the power plant?
 - 23 A. I believe it's \$70 million.
 - Q. Okay. And what's the value of --
- 03:07 25 $\,$ A. And that would not include the ancillary real

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- 1 estate. The majority --Q. What's the value of the mill? A. \$25 million. Q. What's the value of Fortuna, Carlotta and Brett 03:07 5 mills? 6 A. \$21 million. Q. And what's value of the industrial properties 8 that are not part of the town? A. That's included in the \$70 million for the 03:07 10 town. Q. All of it? 11 12 A. Yeah. Q. Okay. What does all of that add up to? 13 A. I don't know if I have my math correct, but I 03:07 15 did the math as \$110 million. 16 Q. Thank you, sir. 17 THE COURT: Anybody else over here at this 18 table? The other debtor? MR. DOREN: No, Your Honor. 19 03:08 20 THE COURT: All right. Redirect? 21 MR. NEIER: Yes, Your Honor. RE-EXAMINATION 22 23 BY MR. NEIER: Q. Mr. Breckenridge, are you familiar with a
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03:08 25 marketing process that took place by UBS in 2004 or 2005

- 1 time frame, 2006 as well?
- 2 A. I am aware, yes.
- 3 Q. And how would you describe that process? Was
- 4 it a small process involving very few people or was it an
- 03:08 5 extensive and broad marketing process?

- 6 A. From what I understand, books went out to
- 7 several hundred people and tens of groups were invited to
- 8 come in to do due diligence, or did come in and do due
- 9 diligence and no sale was consummated.
- 03:08 10 MR. DOREN: Your Honor, I'm just -- I
 - 11 object for lack of foundation. This gentleman is
 - 12 testifying as a fact witness. The opening question was
 - 13 are you aware of. If we can just get a little more
 - 14 foundation about whether he has personal knowledge of
- 03:08 15 those efforts or whether he --
 - MR. NEIER: Well, he answered yes.
 - 17 THE COURT: Lay a foundation.
 - 18 MR. NEIER: I said, are you aware and he
 - 19 answered yes. I think that is a foundation.
- 03:09 20 MR. DOREN: Aware is not having any
 - 21 personal at all.
 - 22 MR. NEIER: You can redirect on it,
 - 23 Mr. Doren.
 - 24 THE COURT: Go ahead and ask him some more
- 03:09 25 questions.

- Q. (By Mr. Neier) Are you aware of the marketing
- 2 process that UBS --
- 3 A. I'm aware that one took place.
- 4 Q. And are you aware of the breadth of that
- 03:09 5 marketing process?
 - 6 A. I believe I read that hundreds of people were
 - 7 sent books, and that if my memory serves, 30 or so were
 - 8 invited in to do due diligence.
 - 9 Q. And was any sale transaction consummated for
- 03:09 10 the assets of what are now the debtors?
 - 11 A. No.
 - 12 Q. In this case, are you aware of what exclusivity
 - 13 means?
 - 14 A. Yes.

- 03:09 15 Q. And the termination of that exclusivity?
 - 16 A. Yes.
 - 17 Q. And has there been a termination of exclusivity
 - 18 in this case?
 - 19 A. There has been.
- 03:09 20 Q. And there are competing plans for the
 - 21 reorganization and the sale of the debtors, correct?
 - 22 A. Yes.
 - Q. And are you aware that as part of terminating
 - 24 exclusivity, that the Houlihan Lokey, the noteholders
- 03:09 25 financial advisor solicited offers of expression?

- 1 A. I am aware.
- Q. And that they received three nonbinding subject
- 3 to due diligence expressions of interest?
- 4 A. I am aware.
- 03:10 5 SPEAKER: Your Honor, if Mr. Neier is
 - $\,$ 6 $\,$ going to lead him so much, perhaps we could stick to the $\,$
 - 7 cross rather than leading him all over the field beyond
 - 8 the cross on redirect.
 - 9 MR. NEIER: This is directly responsive,
- 03:10 10 Your Honor. The witness was asked --
 - 11 THE COURT: I think he is still your
 - 12 witness, though, so I think he is correct, you should ask
 - 13 him questions without leading.
 - 14 MR. NEIER: Okay.
- 03:10 15 Q. (By Mr. Neier) Do you know if there were any
 - 16 expressions of interest received by Houlihan?
 - 17 A. I was told that there were three.
 - Q. Were they binding or non-binding?
 - MR. KRUMHOLZ: Your Honor, this is just
- 03:10 20 objection, hearsay. I mean, he clearly doesn't have
 - 21 personal knowledge of this. He was told it. He's not an
 - 22 expert.
 - 23 MR. NEIER: I mean, Mr. Krumholz showed

24 him the indenture. He doesn't have any personal

03:10 25 knowledge of the indenture either, for crying out loud.

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- THE COURT: Right. But I think I'll allow
- 2 you to -- I mean, I agree that it is all hearsay, it's
- 3 stuff that I can -- I'm not sure that this is stuff
- 4 that's really in question. Is there any question about
- 03:11 5 what happened during that process? I mean, everything
 - 6 he's saying is correct, isn't it? I mean, it is true
 - 7 that it's hearsay, all he knows is what he was told. I
 - 8 agree with you on that. But on the other hand, is it
 - 9 something that we need -- I mean, is this something -- I
- 03:11 10 mean, are we going to -- are we required to have him call
 - 11 some other witness?
 - MR. KRUMHOLZ: He's going to call some
 - 13 other witness.
 - 14 MR. NEIER: I'm glad Mr. Krumholz is
- $03:11\ 15$ trying my case now.
 - 16 THE COURT: Well, I don't know. Are you
 - 17 going to call somebody? If this issue is important
 - 18 enough to you, are you going to call one of the parties
 - 19 that participated in that and ask them about it?
- 03:11 20 MR. NEIER: I believe a lot of evidence
 - 21 will be introduced about the three nonbinding expressions
 - 22 of interest, but I think I am entitled --
 - 23 THE COURT: Go ahead and ask a few
 - 24 questions here. Is there any more? Let's move on.
- 03:12 25 Q. (By Mr. Neier) With respect to the

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- 1 Marathon/MRC plan -- and you were involved in discussions
- 2 in crafting that plan, correct?
- 3 A. Yes.

- 4 Q. And with respect to that plan, are you familiar
- 03:12 5 with an 1111(B) election?
 - 6 A. Yes.
 - 7 Q. And was an 1111(B) election made by MRC and
 - 8 Marathon in their plan?
 - 9 A. One was offered.
- 03:12 10 Q. One was offered. Was it accepted?
 - 11 A. No.
 - 12 O. There was no election?
 - 13 A. Correct.
 - 14 Q. You might want to step away from the microphone
- 03:12 15 a little bit because it's rubbing against it.
 - 16 In your experience, can a company reorganize
 - 17 without having a 363 liquidation sale?
 - 18 A. It happens all the time.
 - 19 Q. You spoke about the new timber adjustment. Do
- 03:12 20 you recall that testimony?
 - 21 A. Yes.
 - Q. Now, are you familiar with what's known as the
 - 23 SAR account?
 - 24 A. Yes.
- 03:12 25 Q. And what is the SAR account, to your general

- 1 understanding?
- 2 A. It was a separate account set up for the
- 3 benefit of the creditors of Scopac to which Bank of New
- 4 York -- sorry, Bank of America has a priority lien on
- 03:13 5 that SAR account. That SAR account was there to make
 - 6 that service payments if cash at Palco -- sorry, if
 - 7 Scopac was insufficient to make the payment.
 - 8 Q. Okay. And so you understand that Bank of
 - 9 America has a lien on the SAR account. Do the
- 03:13 10 noteholders also have a lien on the SAR account?
 - 11 A. I believe they have a second lien on the SAR
 - 12 account.

- Q. And what is happening to this SAR account, to
- 14 your knowledge?
- 03:13 15 A. It's diminishing.
 - 16 THE COURT: It's what?
 - 17 A. It's diminishing.
 - 18 Q. So the collateral of Bank of America and the
 - 19 noteholders is diminishing. Why is it diminishing? This
- 03:13 20 is a cash account, the SAR account?
 - 21 A. I believe it's the cost of the trial and the
 - 22 case.
 - 23 Q. And I believe you were asked is a reduction in
 - 24 the SAR account part of the new timber note adjustment?
- 03:14 25 A. Yes.

- 1 Q. And why is that?
- 2 A. Because reduction in the amount of cash
- 3 available to pay Bank of America doesn't increase the
- 4 amount that I want to pay for an asset. The asset is
- 03:14 5 worth the same amount today as it would be -- essentially
 - 6 we came up with a value for the asset, and the assets of
 - 7 the SAR account are there to pay Bank of New York --
 - 8 sorry, Bank of America. If those monies diminish,
 - 9 then --
- 03:14 10 THE COURT: Can you back up a little?
 - 11 Right there. That's better. Don't change that, just
 - 12 stay right there.
 - 13 A. If those monies diminish, it's --
 - 14 THE COURT: Back up a little more. There
- 03:14 15 you go.
 - MR. NEIER: Don't move.
 - 17 A. If those monies diminish, it does not mean that
 - 18 we want to pay more. It does not make the asset worth
 - 19 any more. It is less cash available to pay the
- 03:15 20 liabilities -- the position liability of the company.
 - 21 Q. Okay. So there were a couple of interruptions

- 22 there because of the microphone. So as the collateral
- 23 declines, the offer declines?
- 24 A. That's correct.
- 03:15 25 Q. Are you familiar with what a balloon payment

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- 1 is?
- 2 A. A balloon payment?
- 3 Q. A balloon payment.
- 4 A. Are you talking about in a bond context?
- 03:15 5 Q. In a bond context.
 - 6 A. Yes, it is.
 - 7 Q. And what is a balloon payment?
 - 8 A. A balloon payment is a final payment at
 - 9 maturity for 100 percent of a bond.
- 03:15 10 Q. So in other words, is it the principal of the
 - 11 note?
 - 12 A. Yes.
 - 13 Q. So if you service the interest and then you pay
 - 14 the principal at the end, that is a balloon payment?
- 03:15 15 A. That's right.
 - 16 Q. And is a balloon payment negative amortization
 - 17 in your view?
 - 18 A. No.
 - 19 Q. Okay. So if you service the debt, you pay the
- 03:15 20 interest and then you have a balloon payment at the end,
 - 21 that's not negative amortization, is it?
 - 22 A. No.
 - 23 Q. And are you familiar with the pick feature in
 - 24 the notes?
- 03:16 25 A. Yes.

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Q. And the pick feature is for how long?

- 2 A. I believe it's for five consecutive quarters.
- 3 Q. So two years?
- 4 A. Yeah.
- 03:16 5 Q. Or two years and one quarter?
 - 6 A. Right.
 - 7 Q. And --
 - 8 A. No, I think it's like a year and a quarter.
 - 9 Q. Year and a quarter. Sorry. Year and a
- 03:16 10 quarter. And is the pick feature for 100 percent of the
 - 11 interest payment or is it for less than 100 percent of
 - 12 the interest?
 - 13 A. Less than 100 percent of the interest.
 - 14 Q. How much?
- 03:16 15 A. 50 percent.
 - 16 Q. So 50 percent of the interest gets paid for the
 - 17 first five quarters and 50 percent is picked, if you
 - 18 will?
 - 19 A. Yes.
- 03:16 20 Q. Is that negative amortization, the five
 - 21 quarters?
 - 22 A. Yes.
 - 23 Q. Okay. Now, if Marathon and MRC chose to, they
 - 24 could simply reduce the \$175 million in initial payment
- $03:16\ 25$ and make a full interest payment in the first five

- 1 quarters, correct?
- 2 A. Yes.
- 3 Q. It's just delaying payment?
- A. Yes.
- 03:16 5 Q. Okay. Instead of paying the money up front?
 - 6 A. Yes.
 - 7 Q. Now, you were asked a lot of questions about
 - 8 the value of the new timber notes. Let me ask you a
 - 9 question. How much do you believe the noteholders are
- 03:17 10 $\,$ owed, the existing timber notes, how much are they owed

- 11 right now approximately?
- 12 A. Maybe 800 plus million dollars, including past
- 13 due interest.
- Q. And the new timber notes will be 325 less the
- 03:17 15 adjustment, correct?
 - 16 A. Yes.
 - 17 Q. Would you rather be a holder of the new timber
 - 18 notes or the existing timber notes?
 - 19 A. If I bought them at par, I would prefer to own
- 03:17 20 the new timber notes.
 - 21 Q. Why is that?
 - 22 A. Because the company is significant delevered.
 - 23 There is additional profit coming in from the
 - 24 distribution business, which will be available to service
- 03:17 25 the debt. And they have less likelihood of defaulting

- 1 because if you have a low cash quarter, you have the
- 2 ability to pick for a quarter, so you'll be more likely
- 3 to remain current.
- 4 Q. And what about in your --
- 03:18 5 A. And to add to it, you're secured by the same
 - 6 collateral you were before, so it's the same collateral
 - 7 with a lower face. I should say your LTV is
 - 8 significantly lower.
 - Q. And what does LTV stand for?
- 03:18 10 A. Loan to value.
 - 11 Q. And you mentioned bridge financing when you
 - 12 were testifying earlier. What bridge financing is going
 - 13 to be required or may be required?
 - 14 A. Well, if we're successful and our plan is
- $03:18\ 15$ confirmed, we don't want the mill to close in the
 - 16 meantime, we don't want operations of the company to
 - 17 close. The company is out of money, so Marathon and MRC
 - 18 would discuss and provide a loan to the debtors between
 - 19 confirmation and closing.

- 03:19 20 Q. And who would provide that financing?
 - 21 A. An affiliate of Marathon, asset management and
 - 22 Mendocino Redwood Company.
 - Q. But you're not going to have to go out and seek
 - 24 financing from some third-party and there's some
- 03:19 25 contingency or something like that, correct?

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- 1 A. No.
- Q. So the financing is going to be provided by you
- 3 and MRC?
- 4 A. That's right.
- 03:19 5 Q. I believe Mr. Lamb asked you some questions
 - 6 about exploring an alternative use on the debtor's
 - 7 property, correct?
 - 8 A. Yes.
 - 9 Q. And you mentioned that Marathon has not hired
- 03:19 10 an expert in this field, correct?
 - 11 A. That's correct.
 - 12 Q. Have you talked to any other experts in this
 - 13 field from any of the other constituencies?
 - 14 A. We had a conference call with Dr. Mundy maybe
- 03:19 15 six months ago or so.
 - 16 Q. So you talked to Dr. Mundy about his plan?
 - 17 A. Yes.
 - 18 Q. What did you think of it?
 - 19 A. I thought it was completely infeasible. We
- 03:19 20 discussed it with our own internal real estate group.
 - 21 When we were discussing the plan, there was no
 - 22 feasibility study done, there were no long-term
 - 23 projections. There have not been any discussion about
 - 24 who would be able to afford these demographics and any
- 03:20 25 indication of interest from anybody.

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- MR. NEIER: I have no further questions,

 Your Honor.

 THE COURT: All right. What are we doing

 now? We had direct of the proffer, we had cross which
- 03:20 $\,$ 5 was in between and then we had redirect, so what else do
 - 6 we have?
 - 7 MR. KRUMHOLZ: A small recross.
 - 8 MR. NEIER: Your Honor, I'm going to
 - 9 object to that.
- 03:20 10 THE COURT: So why would we be doing that?
 - 11 I mean, that --
 - 12 MR. KRUMHOLZ: I think I'm allowed to have
 - 13 a recross on topics he brought up that's new.
 - 14 THE COURT: You're supposed to object to
- 03:20 15 those topics if they exceed the scope of your
 - 16 cross-examination, okay?
 - 17 MR. KRUMHOLZ: There was an objection.
 - 18 THE COURT: I will give you a brief cross.
 - 19 And perhaps there are other judges that don't follow
- 03:20 20 $\,$ those rules, but those are the rules we're following from
 - 21 now on.
 - MR. KRUMHOLZ: Okay.
 - 23 THE COURT: Now, you didn't want to ask
 - 24 questions, you now want to ask him a question?
- 03:21 25 MR. JONES: Yes, Your Honor, precisely

- 1 because over my objection he was permitted to ask
- 2 questions beyond the cross and beyond --
- 3 THE COURT: And what area was that?
- 4 MR. JONES: The potential bridge loan. I
- 03:21 5 think I only have two or three questions, but --
 - 6 THE COURT: All right. Go ahead.
 - 7 MR. KRUMHOLZ: Do you want to go first?
 - 8 MR. JONES: I'm happy to go first, Your

9 Honor. 03:21 10 THE COURT: Okay. Now, don't go too far. CROSS-EXAMINATION 11 12 BY MR. JONES: Q. Good afternoon, sir, Evan Jones representing 13 14 Bank of America. I would like to start by apologizing 03:21 15 for the dog comment. That was a very poor word choice. 16 You mentioned if your plan is confirmed that MRC/Marathon 17 would consider a bridge loan to get the debtor to an 18 effective date. Do you recall that? A. Yes. 03:21 20 Q. What collateral would you anticipate asking for 21 in connection with that? 22 A. I hadn't really thought about it, but I 23 would -- I would guess it would be part of an equity 24 investment or unsecured investment. 03:21 25 MR. JONES: That's all, Your Honor, thank AK/RET REPORTING, RECORDS & VIDEO, INC. 251 1 you. THE COURT: All right. MR. KRUMHOLZ: I think I just have one 4 question. 03:22 5 CROSS-EXAMINATION 6 BY MR. KRUMHOLZ: Q. Mr. Neier asked if you would rather have the 8 timber notes as they exist today or the old timber $9\,\,$ notes -- excuse me, the new timber notes or the existing 03:22 10 timber notes. Do you recall that? 11 A. Yes. 12 Q. And if you knew you could sell the current 13 timber notes for \$600 million in the next three to seven 14 months, would you rather have them?

A. Of course.

MR. KRUMHOLZ: Pass the witness.

THE COURT: All right. Now you can step

03:22 15

- 18 down. Okay. The next witness.
- 19 MR. SCHWARTZ: Your Honor, we call Richard
- 03:22 20 Lamont.
 - 21 THE COURT: All right.
 - 22 MR. CLEMENT: Your Honor, might this be a
 - 23 time to take a five-minute break?
 - 24 THE COURT: Sure.
- 03:22 25 (A recess was taken.)

- 1 THE COURT: Be seated. We're ready for
- 2 our next witness. Who is the next witness?
- 3 MR. SCHWARTZ: Richard Lamont, Your Honor.
- 4 RICHARD LAMONT,
- 03:39 5 having been first duly sworn, testified as follows:
 - 6 MR. SCHWARTZ: Good afternoon, Your Honor.
 - 7 Steven Schwartz from Winston Strawn on behalf of
 - 8 Marathon. Since this is the first expert witness, I just
 - 9 wanted to remind the Court of the arrangement that we
- 03:39 10 agreed, that we would do 15 minutes.
 - 11 THE COURT: Right.
 - MR. SCHWARTZ: Thank you, Your Honor.
 - 13 DIRECT EXAMINATION
 - 14 BY MR. SCHWARTZ:
- 03:39 15 Q. I would like to show the witness what has been
 - 16 previously marked as MMX Exhibit 4.
 - 17 THE COURT: All right.
 - 18 Q. (By Mr. Schwartz) Mr. Lamont, do you recognize
 - 19 what's been marked as MMX 4?
- 03:40 20 $\,$ A. Yes. This is my proffer and attached report.
 - Q. And is your proffer true and correct?
 - 22 A. Yes, it is.
 - 23 Q. And does the report and your proffer contain
 - 24 all your opinions in this case?
- 03:40 25 A. Yes, it does.

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- MR. SCHWARTZ: Your Honor, I move the 2 admission of Exhibit 4. THE COURT: Any objection? SPEAKER: No objection, Your Honor. 03:40 5 THE COURT: They will be admitted. Q. (By Mr. Schwartz) Can you briefly describe 7 your educational background? A. I have a bachelor's in forestry from Oregon 9 State University. 03:40 10 Q. And in what year did you receive that degree? A. In 1981. 11 12 Q. What is your current occupation? 13 A. I am a timberland appraiser and forestry 14 consultant. 03:40 15 Q. And for how long have you been in that 16 occupation? 17 A. I have been that since '82, so 25 plus years. Q. As part of your occupation, do you conduct 18 19 appraisals of timberlands? 03:41 20 A. Yes, I do. Q. In the last 15 years roughly, how many 21 22 timberlands have you conducted an appraisal for? 23 A. Probably over 200 properties. Q. In what states were those timberlands located? 03:41 25 A. Oregon, Washington, Idaho and California.
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- 1 Q. Can you generally give me a range of the size
- 2 of the acreage of those timberlands that you've
- 3 appraised?
- 4 A. Typically I do properties that are 30 to
- 03:41 5 150,000 acres, typical commercial timberlands. Some even
 - 6 larger, up to 6 or 100,00, a million acres.

- 7 Q. What does it mean to be a certified general
- 8 appraiser?
- 9 A. That's a state licensing that you go through,
- 03:41 10 educational requirements and experience that you --
 - 11 licensed with the state.
 - 12 Q. Are you a certified general appraiser in any
 - 13 states?
 - 14 A. Yes, I'm a certified general appraiser in
- 03:42 15 Oregon, Washington and California.
 - 16 MR. SCHWARTZ: Your Honor, at this time
 - 17 based on Mr. Lamont's proffer, his report and the direct
 - 18 testimony today in court, I would ask the Court to
 - 19 qualify him as an expert in timberland appraisals.
- 03:42 20 THE COURT: Any objection?
 - 21 SPEAKER: No objection.
 - 22 SPEAKER: No objection, Your Honor.
 - 23 THE COURT: All right.
 - Q. (By Mr. Schwartz) Mr. Lamont, what were you
- 03:42 25 retained to do in this case?

- A. I was retained to prepare an appraisal of the
- 2 property of Scopac.
- Q. And did you perform such appraisal?
- 4 A. Yes, I did.
- 03:42 5 Q. Did you reach a conclusion as to the value of
 - 6 the Scopac timberlands?
 - 7 A. Yes, I did.
 - 8 Q. What was your conclusion?
 - 9 A. The fair market value, in my opinion, was \$430
- 03:42 10 million.
 - 11 Q. Did you also reach a value based on a
 - 12 liquidation value?
 - 13 A. Yes. The liquidation value was \$260 million.
 - 14 Q. In doing your appraisal, is part of the
- 03:42 15 $\,$ requirement to determine what's the highest and best use

- 16 of the property is?
- L7 A. Yes.
- 18 Q. Did you make a determination of what, in your
- 19 opinion, the highest and best use of the Scopac
- 03:43 20 timberlands is?
 - 21 A. Yes. I reviewed the timberlands, and my
 - 22 conclusion was its highest and best use was timber and
 - 23 timberland.
 - Q. Why did you reach that conclusion?
- 03:43 25 A. There's a series of tests that you go through,

- 1 legally permissible, physically possible. And given the
- 2 zoning, the current use and the physical nature of the
- 3 property, the property as a whole is timber property.
- 4 It's remote, it's rugged and it's around trees, it's not
- 03:43 5 suitable for farming or industrial uses. And recreation
 - 6 is very limited. Access is an issue for the property.
 - $7\,$ So it was generally reviewed as a timber and timberland
 - 8 property.
 - 9 Q. In considering what the highest and best use of
- $03:43\ 10$ the property was, did you take into account the proposals
 - 11 offered by the debtor for are the reserve project?
 - 12 A. Yes, I was aware of the different proposals
 - 13 from the debtor on the ranch and reserves, and I did not
 - 14 find them feasible or plausible given the current
- 03:44 15 conditions and market.
 - 16 Q. Can you briefly for the Court explain how you
 - 17 arrived at your valuation for the timberlands of \$430
 - 18 million?
 - 19 A. Yes. I started with the forest inventory data
- $03:44\ 20$ provided by the company that was the most recent
 - 21 available data that they were able to provide, and I put
 - 22 that into a computer model that then grew every
 - 23 individual stand in the forest, and then calculated when
 - 24 it would be available for harvest and then calculated a

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- 1 computer program.
- Q. Why did you use a computer model?
- 3 A. It's important when you're modeling large
- 4 properties that are sophisticated in the sense of
- 03:44 5 different species, different ages to use a computer
 - 6 program to simulate the growth and the progression
 - 7 through time of the ages of trees and stands which are
 - 8 available and where they're located across this property
 - 9 so you can model the different constraints that are, you
- 03:45 10 know, imposed on the property.
 - Q. What type of constraints are you referring to?
 - 12 A. Particularly in the Scopac property they have
 - 13 watershed restrictions, harvest volume that limits that
 - 14 can come from different properties. And they also have a
- $03:45\ 15$ dynamic species mixed of the property, Douglas Fir and
 - 16 redwood, so it's important to model those.
 - 17 Q. Did you program those constraints into your
 - 18 computer model?
 - 19 A. Yes. I set different levels of harvest flow
- 03:45 20 from different constraints like freshwater. And it also
 - 21 has a very limited harvest right now because of the water
 - 22 board issues. And so those were built into my analysis.
 - 23 Q. And those are regulatory constraints, right?
 - 24 A. Those are regulatory constraints.
- 03:45 25 $\,$ Q. Now, in determining what prices to use for the

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- 1 logs in doing your valuation, what -- how did you decide
- 2 what price?
- 3 A. I reviewed the different sources of redwood and
- 4 Douglas Fir pricing. The state board of equalization

- 03:45 5 provides a report of stumpage, and I reviewed that. I
 - 6 looked at Pacific Rim Wood Market report that also
 - 7 collects data from log sellers and buyers, and that has
 - 8 historical data. I reviewed that and determined the
 - $9\,$ historical averages for pricing. And then I had to look
- 03:46 10 at a forward looking forecast to anticipate what would
 - 11 happen in the future. And based on current conditions, I
 - 12 set the price using that -- those methods.
 - 13 Q. In doing your appraisal, did you study what the
 - 14 trend in price for logs has been over the past six
- 03:46 15 months?
 - 16 A. I studied the price previously and the current
 - 17 six months, yes.
 - 18 Q. And what did you conclude with respect to the
 - 19 last six months?
- 03:46 20 A. Prices have fallen from the '07 period now to
 - 21 '08 by as much as 10 to 15 percent, \$50 to \$100 per
 - 22 thousand, particularly in young growth redwood.
 - 23 Q. Do you have an opinion on what the general
 - 24 cause of that reduction in price over the last six months
- 03:46 25 is?

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- A. Yes. I mean, we've had a general economic
- 2 slow-down, but it has been particularly critical in the
- 3 housing market, and that has depressed prices uniformly
- 4 across all forest products. It has hit especially
- 03:47 5 projects like redwood and specifically Douglas Fir.
 - 6 Q. Now, we talked about two elements of your
 - 7 analysis, the harvest forecast and the pricing. What
 - 8 other factors went into your obtaining the value of the
 - 9 property?
- 03:47 10 A. The available acres that you can harvest on,
 - 11 what's available through regulatory and operational
 - 12 constraints and also the costs. I went through and did a
 - 13 detailed analysis of the operating statements that were

- 14 provided by the company and my own personal experience on
- 03:47 15 operating statements and developed a cost basis for the
 - 16 revenues.
 - 17 Q. And you programmed those into your model as
 - 18 well?
 - 19 A. Correct.
- 03:47 20 Q. Now, did you perform -- after you concluded the
 - 21 harvest forecast price and cost, did you do a discount
 - 22 and cash flow model?
 - 23 A. Yes. I did two methods of valuation. I did
 - 24 the discount and cash flow model and a sales comparison
- 03:48 25 approach.

- Q. Well, let's start with the discount and cash
- 2 flow model. For how long did you -- for what period of
- 3 time was your model?
- 4 A. I modeled -- my discount and cash flow models
- 03:48 5 were 50 years.
 - 6 Q. Why did you choose 50 years?
 - 7 A. It's important in commercial property to
 - 8 simulate the harvest and growth of the forest over at
 - 9 least one rotation of a tree. So trees that you harvest
- 03:48 10 today, you plant back and then you'll eventually harvest
 - 11 them out about 45, 50 years. And so you get to see the
 - 12 effect of species dynamics of the property, which is
 - 13 particularly important in this property.
 - 14 Q. Just as an example, a redwood tree that's
- 03:48 15 harvested today, how long would it take before you could
 - 16 harvest that tree again?
 - A. Typically this is very productive land, but
 - 18 it's about 45 years for a second growth redwood.
 - 19 Q. Now, once you've got your harvest forecast
- $03:49\ 20$ pricing and costs, how do you account for the fact that
 - 21 you're modelling out 50 years and you're trying to come
 - 22 up with the present value of the property?

- 23 A. You have to determine an appropriate real
- 24 discount rate. And so what I did was I looked at where I
- 03:49 25 had available data, which was an extensive list of sales

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- 1 in Oregon and Washington where I could calculate what the
- 2 actual discount rates were from actual sales. And I
- 3 developed an average of those recent sales for a base
- 4 price for a base discount rate.
- 03:49 5 And then I looked at the market and I did
 - 6 interviews with local appraisals and determined what
 - 7 additional risks would be appropriate for the northern
 - 8 California market because of the regulatory environment
 - 9 that northern California is compared to my other
- 03:49 10 comparables.
 - 11 Q. Let's start with the other comparables. You
 - 12 said they were in Oregon and Washington. What was the
 - 13 reason you used sales and other transactions in Oregon
 - 14 and Washington rather than California?
- 03:50 15 A. There has actually been quite a few sales,
 - 16 recent sales, in Oregon and Washington, so it's a very
 - 17 good market to look at for nearby by sales. And there's
 - 18 been probably seven or eight high quality sales that I
 - 19 had detailed information for.
- 03:50 20 Q. And then you considered whether to change the
 - 21 discount rate to account for California; is that correct?
 - 22 A. Correct. Based on the -- California has a
 - 23 unique regulatory environment that we've been discussing
 - 24 today, and that creates additional risk. Like there's a
- 03:50 25 current House bill that wants to limit the amount of

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- 1 clearcutting, and those are additional risks to future
- 2 harvests, so you have to increase your harvest rate to

- 3 account for those additional risks over your planning
- 4 horizon.
- 03:50 $\,$ Q. Let me show you what has previously been marked
 - 6 as MMX Exhibit 58.
 - 7 MR. SCHWARTZ: Excuse me, Your Honor, I
 - 8 have to get one more copy. I apologize, Your Honor.
 - 9 Q. (By Mr. Schwartz) Mr. Lamont, can you identify
- 03:51 10 what's been marked as Exhibit 58?
 - 11 A. This is an Assembly Bill 2926. It was
 - 12 introduced February 22nd.
 - 13 Q. And what does the bill provide for?
 - 14 A. This bill would require the board to develop
- 03:52 15 statewide rules that would prohibit certain clearcutting
 - 16 timber operations in adjacent timberlands. And it goes
 - 17 through other restrictions of limiting clearcutting to
 - 18 less than ten acres and so on.
 - 19 Q. Just a general matter, if this bill were
- 03:52 20 adopted in California, what impact would it have on the
 - 21 harvest ability and value of the property?
 - 22 A. It would be a negative impact because it would
 - 23 increase the cost of harvesting and also limit the volume
 - 24 harvestable, particularly on the Scopac property, because
- 03:52 25 of the adjacency issues that it would create.

- 1 Q. Now, we talk about discount rate. What
- 2 discount rate did you use?
- 3 A. I used the 7 percent real discount rate.
- 4 Q. And what was the discount rate for the Oregon
- 03:52 5 and Washington properties?
 - 6 A. The recent Oregon and Washington sale was at 6
 - 7 percent.
 - 8 Q. So you added one percent to account for the
 - 9 regulatory risk in California; is that correct?
- 03:53 10 A. Correct.
 - 11 Q. Now, in addition to performing your own

- 12 appraisal, did you also review the appraisal report
- 13 prepared by Mr. Fleming, the noteholders' experts?
- 14 A. Yes, I did.
- 03:53 15 Q. Did you reach any conclusions regarding
 - 16 Mr. Fleming's analysis and appraisal?
 - 17 A. Yes, I did.
 - 18 Q. What was your conclusion?
 - 19 A. Mr. Flemings's appraisal overstates the value
- 03:53 20 of the property and is flawed in several areas.
 - 21 Q. Can you give us an example as what you viewed
 - 22 as the biggest flaw in Mr. Fleming's analysis?
 - 23 A. Mr. Fleming chose a September valuation date
 - 24 and then -- actually, October 1st, and surveyed prices
- 03:53 25 happened in September. And the prices are significantly

- 1 different today than they were back in September. I just
- 2 recently interviewed log buyers and found that prices
- 3 were around 800 to 850 for younger redwood, where
- 4 Mr. Fleming uses 975, which is a relatively high price
- 03:54 5 for younger redwood.
 - Q. Now, did you do any analysis with respect to
 - 7 what you viewed as the appropriate price to use as
 - 8 compared to Mr. Fleming?
 - 9 A. Yes. I reproduced Mr. Fleming's spreadsheet
- $03:54\ 10$ and then plugged in 850, 800, 850 into his pricing, and
 - 11 it lowered his valuation by 100 to 150 million dollars.
 - 12 Q. And what -- do you recall what his original
 - 13 valuation was?
 - A. 605 for the total property.
- 03:54 15 Q. So just making -- if I understand you
 - 16 correctly, just making the one change from \$975 per
 - 17 thousand board feet to 800 or 850 reduced Mr. Fleming's
 - 18 appraisal by approximately \$150 million; is that right?
 - 19 A. Correct.
- 03:54 20 Q. Did anything in Mr. Fleming's appraisal change

- 21 your view on your conclusion regarding the value of the
- 22 property?
- 23 A. No.
- Q. Did you read Mr. Fleming's deposition?
- 03:54 25 A. Yes, I did.

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- 1 Q. Did you attend his deposition?
- 2 A. I also did, yes.
- 3 Q. Did anything at his deposition change your view
- 4 as the value of this property?
- 03:55 5 A. No.
 - 6 MR. SCHWARTZ: Your Honor, I think my 15
 - 7 minutes is up, so I will pass the witness. Oh, yes, Your
 - 8 Honor, I would like to move Exhibit 58 into evidence.
 - 9 THE COURT: What's 58?
- 03:55 10 MR. SCHWARTZ: That was the bill.
 - 11 THE COURT: Any objection?
 - 12 MR. DOREN: It's not authenticated, Your
 - 13 Honor. It's certainly material the expert reviewed and
 - 14 relied upon, but I'm not sure that makes it evidence.
- 03:55 15 THE COURT: It hasn't passed yet, has it?
 - MR. SCHWARTZ: It hasn't passed.
 - 17 THE COURT: Was that an objection?
 - 18 MR. DOREN: That was an objection.
 - 19 THE COURT: What about over here?
- 03:55 20 SPEAKER: Same objection.
 - 21 THE COURT: Okay. I think -- I think he's
 - 22 testified about these potential bills. I think probably
 - 23 we won't add it to the record. That would be one more
 - 24 thing that's a potential thing in the record that I think
- 03:55 25 $\,$ probably we don't need, so I won't admit that. Go ahead.

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- 1 MR. SCHWARTZ: Thank you, Your Honor.
- MR. DOREN: Thank you, Your Honor.
- 3 CROSS-EXAMINATION
- 4 BY MR. DOREN:
- 03:56 5 Q. Good afternoon, Mr. Lamont. I just wanted to
 - 6 actually ask you one more question about that assembly
 - 7 bill. It speaks in terms of prohibiting clearcutting on
 - 8 adjacent tracks of land until there's 50 percent ground
 - 9 cover, so that's not an absolute prohibition on
- 03:56 10 clearcutting, correct?
 - 11 A. No. It's just another limitation.
 - 12 Q. And this bill does not expressly address
 - 13 variable retention harvesting, does it?
 - 14 A. No. I mean, variable retention is a type of
- 03:56 15 shelter or deflection harvest and no, it doesn't.
 - 16 Q. And variable retention harvesting can result in
 - 17 the harvesting of 70, 80 or even 90 percent of the trees
 - 18 in a particular harvest area, correct?
 - 19 A. Again, that's very specific to a particular
- $03:56\ 20$ unit, so I can't address that specific percentage, but
 - 21 you can harvest 50 percent or whatever, but you have to
 - 22 maintain proper crown closure.
 - Q. Or substantially more, depending on the
 - 24 property, right?
- 03:57 25 A. Yeah, depending on the type of stand.

- 1 Q. Now, you were originally retained in this
- 2 matter by Marathon, correct?
- A. Correct.
- 4 Q. And you were hired originally as a consultant?
- 03:57 5 A. Yes.
 - 6 Q. And when did that occur?
 - 7 A. I believe it was probably August, late summer.
 - 8 Q. August 2007?
 - 9 A. Of '07, yeah.

- 03:57 10 Q. And from August 2007 until January or so 2008,
 - 11 you were advising Marathon on how the debtors' property
 - 12 should be operated if they were able to inquire them?
 - 13 A. I think our initial project was just to assess
 - 14 the current state of what was going on and create some
- 03:57 15 review.
 - 16 Q. And you were not acting as an appraiser at that
 - 17 time, correct?
 - 18 A. No.
 - 19 Q. And your assignment changed at the end of 2007,
- 03:57 20 didn't it?
 - 21 A. Correct.
 - Q. And it was at that time that you were asked to
 - 23 do an appraisal report on the debtor's property?
 - 24 A. Yeah. I think it was late December.
- 03:58 25 Q. And was that also the time when Mendocino

- $1\,$ Redwoods joined the team with Marathon?
- 2 A. I'm not exactly sure of the exact timing. I
- 3 know in January we were talking to Mendocino, but I don't
- 4 know exact time.
- 03:58 5 Q. You don't recall attending meetings with
 - 6 Marathon and Mendocino in December 2007?
 - 7 A. I believe I attended them in January, but
 - 8 that's my recollection.
 - 9 Q. And at that time, you stopped giving advice to
- 03:58 10 Marathon as a consultant and became its independent
 - 11 third-party appraiser, correct?
 - 12 A. Yes, that was our assignment.
 - 13 Q. And at that time, you quit offering consulting
 - 14 services to Marathon and became an independent
- 03:58 15 $\,$ third-party expert for purposes of this litigation; is
 - 16 that right?
 - 17 A. True.
 - 18 Q. Now, in performing your appraisal work, you

- 19 were provided MRC's models, weren't you?
- 03:59 20 A. Yes. At some point, yes, I did look at those.
 - Q. And that was at some point before you concluded
 - 22 your appraisal process, correct?
 - 23 A. Yes.
 - Q. And that included -- that model included
- 03:59 25 information that compared MRC's operations with those of

- 1 Scopac, correct?
- A. Correct.
- 3 Q. And it also included the document prepared by
- 4 MRC that showed their assumptions about Scopac's
- 03:59 5 operations going forward, didn't it?
 - 6 A. Yes.
 - 7 Q. And it showed scenarios that MRC would intend
 - 8 to implement in the event they took control or ownership
 - 9 of the property, correct?
- 03:59 10 $\,$ A. Yeah, it was part of their plan.
 - 11 Q. And that was, again, a 50-year plan?
 - 12 A. They did two models, one was a short-term look
 - 13 and the other one was like a 50 year look.
 - Q. And both included timber harvest levels?
- 03:59 15 A. Yes.
 - ${\tt Q.}\quad {\tt And} \ {\tt those} \ {\tt were} \ {\tt in} \ {\tt the} \ {\tt range} \ {\tt of} \ {\tt 55} \ {\tt million} \ {\tt board}$
 - 17 feet per year?
 - 18 A. That was a starting point. They held that
 - 19 harvest down and it increased over time up to 9500
- 04:00 20 million feet.
 - Q. But the models that you saw from MRC before you
 - 22 completed your appraisal process began with harvest of
 - 23 about 55 million board feet, and then over the long-term,
 - 24 those harvests increased to something close to 100
- 04:00 25 million board feet; is that right?

- 1 A. Yes.
- Q. And that was -- and I'm sorry, I just want to
- 3 make sure. That was the Marathon model that reflected
- 4 what we just discussed?
- 04:00 5 A. No.
 - 6 Q. The Marathon model showed an initial harvest of
 - 7 55 million board feet, correct?
 - 8 A. No; the MRC model.
 - 9 Q. Thank you very much. I appreciate that. It's
- 04:00 10 late in the day. The MRC model. I appreciate your
 - 11 clarification. Now, prior to your engagement for
 - 12 Marathon, had you ever testified as an appraiser in
 - 13 litigation before?
 - 14 A. No.
- 04:00 15 $\,$ Q. Have you ever served as an expert witness?
 - 16 A. No.
 - 17 Q. So you've only done it here where you're
 - 18 consulting client asked you to act as their testifying
 - 19 expert; is that correct?
- 04:01 20 $\,$ A. I was asked to prepare an appraisal report as a
 - 21 part of this litigation, in which I assumed would become
 - 22 part of an expert report, so I assumed I was going to
 - 23 court.
 - Q. Now, you've already described that you used a
- 04:01 25 50-year projection in doing your discount of cash flow

- 1 analysis, correct?
- 2 A. Yes.
- ${\tt Q.}$ And you consider that to be an appropriate
- 4 projection period?
- 04:01 5 A. Yes.
 - Q. And, in fact, the necessary projection period
 - 7 in a timber harvest -- or a timber valuation?

- 8 A. Yeah, it's typical, yes.
- 9 Q. And given the complexities of a 50-year
- 04:01 10 calculation on timberland, do you consider it also to be
 - 11 industry standard to use computer modeling to project
 - 12 harvests, especially with larger properties?
 - 13 A. Yes.
 - 14 Q. And the computer model that you used is called
- 04:01 15 Woodstock; is that correct?
 - 16 A. Correct.
 - 17 Q. And Woodstock is a linear program; is that
 - 18 right?
 - 19 A. Yes.
- 04:02 20 Q. And it's a mathematical model solution?
 - 21 A. Correct.
 - Q. And you've heard of Options and Dr. Reimer's
 - 23 model?
 - 24 A. Yes.
- 04:02 25 Q. And Options is a simulations model, correct?

- 1 A. Correct.
- Q. It's not a linear program?
- 3 A. No.
- 4 Q. And that means that Dr. Reimer's simulation
- 04:02 5 model iterates and solves for solutions based on
 - 6 criteria, correct?
 - 7 A. Yes. They're both optimization models. They
 - 8 solve to an optimal solution.
 - 9 Q. Do you consider Mr. Reimer's model to be an
- 04:02 10 optimizer?
 - 11 A. Yes.
 - 12 Q. Now, you don't have an opinion personally as to
 - 13 whether Woodstock, the linear program, or Dr. Reimer's
 - 14 model, Options, is better, do you?
- 04:02 15 A. No, I do not.
 - 16 Q. Let's turn to log pricing. I believe you said

- 17 broadly, but you used two sets of data, SBE pricing and
- 18 Pacific Rim Wood Market pricing; is that correct?
- 19 A. Right.
- 04:03 20 Q. Let's talk first about SBE. Now, SBE pricing
 - 21 is a rolling two-year average for prices that's released
 - 22 by the state of California about every six months; is
 - 23 that correct?
 - 24 A. Correct.
- 04:03 25 Q. And that is weighted in favor of more recent

- 1 months? In other words, it's a weighted average?
- A. It's a backwards-looking average of the sales.
- 3 So yes, it's weighted average.
- 4 Q. And it reflects data from every redwood sale in
- 04:03 5 a particular geographic area, correct?
 - 6 A. I don't know if it includes every redwood sale

 - 8 and volume sold, so very minor sales are not included in
 - 9 that, but it does include a significant amount of volume.
- 04:03 10 $\,$ Q. And the reason that you can be sure of that is
 - 11 because it reflects the volumes on which timber yield
 - 12 taxes are charged, correct?
 - 13 A. Yes, the state requires that for tax purposes.
 - 14 Q. And so if a seller who fit the parameters for
- 04:04 15 $\,$ SBE pricing doesn't report that to the Board of
 - 16 Equalization, they would be in violation of state law,
 - 17 correct?
 - 18 A. Yes.
 - 19 Q. If I can just show you what is Defendant's
- 04:04 20 Exhibit 83. And you actually -- if you want it, you have
 - 21 it in a binder there.
 - 22 A. I can see it on the screen.
 - Q. That's right, you have a monitor there. And is
 - 24 this an example of SBE -- of an SBE pricing sheet?
- 04:04 25 A. Yes, it is.

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- Q. And specifically could I direct you to the
- 2 entry for redwood, the second line up from the bottom.
- 3 And is this the standard information that is provided on
- 4 redwood pricing every six months?
- 04:04 5 A. Yes, it is.
 - 6 Q. And can you please describe what the different
 - 7 categories are here?
 - 8 A. What particular? For redwood?
 - Q. Yes. Yes, exactly.
- 04:04 10 A. Well, they list three sizes of logs that they
 - 11 charged for, so there's over 300 board foot logs, 150 to
 - 12 300 board foot logs and under 150 board foot logs. So
 - 13 different sizes, which goes back to quality and so on.
 - 14 Q. Thank you. So it breaks the pricing out by
- 04:05 15 each of those categories?
 - 16 A. Correct.
 - 17 Q. And then if we can look a little bit further
 - 18 over, I notice there are different timber value areas.
 - 19 What does that reflect?
- 04:05 20 A. There are different geographic areas where they
 - 21 collect the prices, so those refer to different zones or
 - 22 timber areas, as it's labeled.
 - Q. Now, redwood only grows in a portion of the
 - 24 state, correct?
- 04:05 25 A. Correct.

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- 1 Q. So where we see the N/A's in the table, would
- 2 that reflect those are timber value areas, if you will,
- 3 where redwood would not have been sold?
- 4 A. Correct.
- 04:05 5 Q. And then if I can show you the map that is also

- 6 a part of Exhibit 83. And, again, if you've got it there
- 7 on the monitor. Is this the division of the state, if
- 8 you will, into the different timber value areas?
- 9 A. Correct.
- 04:06 10 Q. And we see in the upper left that Humboldt
 - 11 County, Del Norte County and is zone 1; is that right?
 - 12 A. Yes.
 - 13 Q. And zone 2N is Mendocino?
 - 14 A. Yes.
- 04:06 15 Q. Now, the second source of pricing information
 - 16 that you used was the Pacific Rim Wood Market, right?
 - 17 A. Correct.
 - 18 Q. And the way you use that -- let me back up.
 - 19 You used SBE pricing and you looked at a ten year average
- 04:06 20 for SBE pricing to determine what pricing trends were.
 - 21 Do I have that right?
 - 22 A. That was one of the elements of the appraisal,
 - 23 was to look at pricing trends, yes.
- Q. Sure. And you did that in part by looking at
- 04:06 25 SBE pricing for the last ten years?

- 1 A. Yes.
- Q. And then another part of your discounted cash
- 3 flow analysis was to identify the baseline price for
- 4 logs, if you will, that you would assume is a starting
- 04:07 5 point as you moved out over the next 50 years, correct?
 - 6 A. Correct.
 - 7 Q. And that's where the Pacific Rim Wood Market
 - 8 came in? Do I have that right?
 - 9 A. That was the major basis for the pricing, yes.
- 04:07 10 Q. Okay. And if I can show you Exhibit 62. And
 - 11 is this an example of a Pacific Rim Wood Market report?
 - 12 A. Yes.
 - 13 Q. And is this a newsletter?
 - 14 A. Yeah, that's what it is.

- 04:07 15 Q. And is it based on voluntary surveys of buyers
 - 16 and sellers in terms of the pricing information contained
 - 17 here?
 - 18 A. Correct.
 - 19 Q. And so it's not a state agency where sellers
- 04:07 20 are obligated to submit information?
 - 21 A. No.
 - Q. And there's no penalty for inaccurate or
 - 23 incomplete information that may be submitted to a Pacific
 - 24 Rim Wood Market report?
- 04:08 25 A. No.

- 1 Q. And you don't have any direct knowledge as to
- 2 how this information is solicited from people, do you?
- 3 A. My general understanding of how the data is
- 4 collected, it's a survey of typically log buyers, or in
- 04:08 5 some cases, sellers.
 - Q. And do you know how that process is undertaken?
 - 7 A. Typically it's a monthly survey where people
 - 8 actually call and talk to the different operators in the
 - 9 area and collect pricing.
- 04:08 10 Q. Do you know who at the Pacific Rim Wood Market
 - 11 are making those calls?
 - 12 A. No.
 - 13 Q. Do you know what their methodology is for
 - 14 making those calls?
- 04:08 15 A. No, I do not.
 - 16 Q. And I believe you testified in your deposition
 - 17 that the Pacific Rim Wood Market report prices tend to be
 - 18 10 to 15 percent lower than SBE prices?
 - 19 A. The tend to be -- well, you have to look at SBE
- 04:08 20 prices are actual stumpage, so you have to make some
 - 21 assumption for log and haul to get them on a comparable
 - 22 basis. But generally, yes, you find that the Pacific Rim
 - 23 Wood Market prices are somewhat less.

Q. And that's after you make the adjustment,

04:09 25 correct?

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- 1 A. Yes.
- Q. That's after you adjust the price to apples and
- 3 apples so they both include logging and hauling. You
- 4 find, from your experience, that the Pacific Rim Wood
- 04:09 5 prices are lower than the SBE prices?
 - 6 A. Slightly, yes.
 - 7 Q. Now, one of the factors in the cost of a log is
 - 8 how far it has to be hauled; is that correct?
 - A. Absolutely.
- 04:09 10 Q. And, in fact, one of the advantages that
 - 11 Marathon says its plan offers is that it keeps the mill
 - 12 nearby in operation so the hauls don't need to be -- the
 - 13 logs don't need to be hauled further away, correct?
 - 14 A. Correct.
- 04:09 15 $\,$ Q. $\,$ And, in fact, you heard counsel for the
 - 16 indenture trustee today during opening saying that it's
 - 17 only logical that someone would step up and keep the mill
 - 18 operating because you always want to have the mill close
 - 19 to the forest. You were here this morning and heard
- 04:09 20 that, right?
 - 21 A. Yes.
 - 22 Q. So the timber industry in that regard is
 - 23 something of a local market, correct?
 - 24 A. Yeah, it's very much so.
- 04:10 25 Q. Now, is it your understanding that the Pacific

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- 1 Rim Wood Market reports redwood prices for Mendocino
- 2 County as well as Del Norte and Humboldt counties?
- 3 A. They're collected across the region. They

- 4 probably include Mendocino, yes.
- 04:10 5 Q. First of all, do you know how far it is from
 - 6 Scotia to, say, Ukiah in Mendocino County?
 - 7 A. Not in exact miles. It's probably another \$50
 - 8 or \$75 haul.
 - 9 Q. 130 miles, how much does that cost.
- 04:10 10 A. Again, it's a haul. It's probably \$50.
 - 11 Q. So the Pacific Rim Wood Market prices reflect a
 - 12 broader area than those collected within SBE pricing?
 - 13 A. Yes.
 - 14 Q. Now, let me show you the pricing page in this
- 04:10 15 report, if I can. And specifically, again, let's focus
 - 16 on the redwood line. And, again, is this the specific
 - 17 pricing data that you were pulling each month from the
 - 18 Pacific Rim Wood report?
 - 19 A. Yes.
- 04:11 20 Q. And so this does not break it out by size or
 - 21 quality, correct?
 - 22 A. No. They have a high and low -- I mean,
 - 23 they're camp run type pricing.
 - Q. So each month we see there is nothing else in
- 04:11 25 that row, it's just a single box with SG camp run 900 to

- 1 950, correct?
- A. Right. So it would be a 900 low and high 950.
- 3 Q. Now, do you know how many transactions are
- 4 included in that number?
- 04:11 5 A. No, I do not.
 - ${\tt Q.}~~{\tt Do}$ you know what the mix of log was in terms of
 - 7 size?
 - 8 A. No. Again, it says camp run, which generally
 - 9 means it's just every size class.
- 04:11 10 Q. Do you know what the volume is that was
 - 11 included in that number for that month?
 - 12 A. There's very little volume traded outside of

- 13 company transfers in the redwood market, so it's not a
- 14 high percentage of volume in either SBE or in this. This
- 04:12 15 probably includes more, but --
 - Q. Do you know how much volume is included in that
 - 17 number?
 - 18 A. No.
 - 19 Q. Do you know from what areas of the redwood
- 04:12 20 producing region that number came from?
 - 21 A. Again, it's a survey of the log buyers, which
 - 22 there's only like about five or six, so it's a small
 - 23 market.
 - Q. Throughout the redwood producing region,
- 04:12 25 correct?

- A. Correct.
- Q. Now, do you believe that is limited to
- 3 Humboldt, Mendocino and Del Norte Counties?
- 4 A. Generally.
- 04:12 5 Q. Well, let me show you a map of the SBE pricing
 - 6 for redwood throughout the county or throughout
 - 7 California, rather. And I will represent to you that we
 - 8 colored in the zones for which SBE pricing is reflected
 - 9 for redwood. And again, you see zone 1 is Humboldt, zone
- 04:12 10 2N is Mendocino, and then you have counties stretching
 - 11 all the way down to Monterrey up the coast and inland as
 - 12 well. How many of these zones are used in the Pacific
 - 13 Rim Wood Market reports?
 - 14 A. Again, primarily because a Pacific Rim Wood
- $04:13\ 15$ Market report is a survey of log buyers, most of the
 - 16 mills that they are interviewing are going to be in
 - 17 Humboldt, Del Norte and Mendocino.
 - 18 Q. So in other words, if someone in Monterrey
 - 19 needs to take their logs to a mill, they're going to have
- 04:13 20 to call them up the coast, correct?
 - 21 A. Yes.

- Q. And so do you know what the volume is from the
- 23 different regions that goes into the Pacific Rim Wood
- 24 Market pricing?
- 04:13 25 A. I'm answering the question again, no.

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- 1 Q. And isn't it the case that redwood prices in
- 2 Santa Cruz County or in Monterrey County are pretty
- 3 irrelevant to the pricing in Humboldt County?
- 4 A. Yes.
- 04:13 5 MR. SCHWARTZ: Excuse me for interrupting.
 - 6 He sounded like he needed a drink of water.
 - 7 MR. DOREN: Absolutely.
 - 8 Q. (By Mr. Doren) You've already mentioned that
 - 9 SBE pricing and Pacific Rim Wood Market pricing is
- 04:14 10 different in another way, and that is that SBE pricing is
 - 11 stumpage pricing, correct?
 - 12 A. Correct.
 - 13 Q. And can you describe again for the Court the
 - 14 difference two the two?
- 04:14 15 A. Stumpage is the return to the log grower, the
 - 16 value, and doesn't include the log and haul to get it to
 - 17 the mill. So hauling price or delivered price includes
 - 18 the cost to get to the mill. And so it's usually about
 - 19 \$200 for logging and hauling, \$220.
- $04:14\ 20$ Q. And so what you did to adjust is you added into
 - 21 the SBE price an amount you estimated that it would cost
 - 22 to cut and haul logs, correct?
 - 23 A. Typical log and haul, yes.
 - Q. You didn't use actual pricing, you used, as you
- 04:14 25 described, typical pricing?

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A. Of log and haul, yes.

- Q. Do you know how far, on average, the Pacific
- 3 Rim Wood Market logs have to be hauled?
- 4 A. I do not know specifically. Again, most of the
- 04:15 5 production comes out of those three counties.
 - Q. And so it would be the data from those three
 - 7 counties. And, in fact, the data involving the
 - 8 relationship between the specific logs and the specific
 - 9 mill to which they go would be most relevant?
- 04:15 10 A. Can you restate that again?
 - 11 Q. Sure. So it would be the data from zone 1 that
 - 12 would be the most relevant to what the hauling costs
 - 13 would be in zone 1?
 - 14 A. Not necessarily for the purposes of appraisal
- 04:15 15 because I'm not looking at just all logs flowing to the
 - 16 Palco mill. It could go to other mills north or even
 - 17 down to mills in Mendocino County. So I am looking at a
 - 18 broader area.
 - 19 Q. And what you did, after looking at the Pacific
- 04:15 20 Rim Wood Market pricing, is you took a three-year average
 - 21 at the Pacific Rim Wood Market and you used that as your
 - 22 baseline for future pricing; is that correct?
 - 23 A. That was the starting point to look at what the
 - 24 historical pricing had been to this point.
- 04:16 25 Q. For three years?

- 1 A. For three years.
- Q. But to determine what the trend in pricing was,
- 3 you looked at SBE pricing for ten years, correct?
- 4 A. That was just one source of my comparison for
- 04:16 5 looking at price increases.
 - Q. It was one of the primary sources, correct?
 - 7 A. Yeah.
 - Q. And Pacific Rim -- the Pacific Rim Wood Market
 - 9 three-year price average wasn't part of your overall
- 04:16 10 trend calculation, was it?

- 11 A. My trend calculation was based on future
- 12 anticipation and log -- and market movement. And so --
- 13 Q. I apologize. I'm talking about the past -- for
- 14 example, your establishment of the ten-year trend in
- 04:16 15 pricing over the last ten years, that was based on SBE
 - 16 pricing?
 - 17 A. Yes.
 - 18 Q. After you established the three-year average
 - 19 for the Pacific Rim Wood Market, you cut that price
- 04:17 20 lower, correct?
 - 21 A. Correct.
 - Q. By how much?
 - 23 A. Approximately \$50 to \$100, depending which log
 - 24 size. About 10 to 14 percent, somewhere around there.
- 04:17 25 Q. So you took the Pacific Rim Wood Market prices,

- 1 which you believe to be about 10 to 15 percent below SBE
- 2 prices, and then you cut that three-year average 10
- 3 percent, correct?
- 4 A. Because it didn't reflect current pricing.
- 04:17 5 Q. And you did that to take the current down
 - 6 market into account; is that right?
 - 7 A. Correct.
 - 8 Q. And by the way, your three-year average ran
 - 9 from when?
- 04:17 10 A. It would have started -- I was looking at data
 - 11 as of the end of the year, so it would have gone back for
 - 12 '07, '06 and '05.
 - Q. So your three-year average brought you all the
 - 14 way up through '07; is that right?
- 04:17 15 A. Yeah, through '07.
 - Q. And from that Pacific Rim price, you then
 - 17 dropped 10 percent, correct?
 - 18 A. Correct.
 - 19 Q. And then going forward, did you allow for price

- 04:17 20 recovery for redwood?
 - A. Right. Based on the current economic cycle,
 - 22 prices are going to recover most likely in the next year
 - 23 to two years. So by 2010, prices return back to what I
 - 24 would describe as typical average pricing.
- 04:18 25 Q. And again, the price that you have it returning

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- 1 to by 2010 is a three-year average of the Pacific Rim
- 2 Wood Market, correct?
- A. Correct.
- Q. And then from 2010 forward, for the balance of
- 04:18 5 your 50-year model, you have no real growth in redwood
 - 6 prices, correct?
 - 7 A. Correct.
 - 8 Q. Taking inflation out of the equation, redwood
 - 9 prices remain flat in perpetuity?
- 04:18 10 A. In real terms because that's part of the
 - 11 analysis in my model.
 - 12 Q. In perpetuity?
 - 13 A. For the 50 years, yeah.
 - .4 Q. And you don't include anything for price
- 04:18 15 increases after 50 years, do you?
 - 16 A. Or decreases either.
 - 17 Q. In calculating costs for the next 50 years, you
 - 18 included the costs for complying with the Habitat
 - 19 Conservation Plan, correct?
- 04:19 20 A. Yes, as the part of the overall operating
 - 21 statement and costs, yes.
 - 22 Q. And all other environmental regulations?
 - 23 A. As completely as I understood them, yes.
 - Q. And you tried to model all the prescriptions
- 04:19 25 related to the Habitat Conservation Plan as well?

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- 1 A. Not specifically, but in aggregate.
- Q. Can you explain that?
- A. Well, there are all sorts of individual
- 4 treatments that are required by the Habitat Conservation;
- 04:19 5 storm proofing, road and, you know, different types of
 - 6 costs. So by looking at the operating statements from
 - 7 the historical and also from the Sequoia proposed model,
 - 8 I developed an operating statement that looked at the
 - 9 broad categories between staffing and road improvements,
- 04:19 10 capital expenditures for storm proofing elements
 - 11 categories.
 - 12 Q. And when you were doing your harvest forecasts
 - 13 in terms of how you allocated prescriptions to a
 - 14 particular polygon, if you will, a particular area in the
- 04:20 15 $\,$ woods, would you do that on the basis of either a cut, no
 - 16 cut or partial cut classification?
 - 17 A. Correct.
 - 18 Q. Would you take it to anymore granular level
 - 19 than that?
- 04:20 20 $\,$ A. It was -- depending on the method of harvest.
 - 21 If it was selected, it had one harvest on board truck or
 - 22 harvest logging costs. Or if it was a clearcut, it had
 - 23 another logging cost.
 - Q. Sure. But I'm speaking now in terms of the
- 04:20 25 projection of harvestable timber. You did that based on

- 1 whether the plot was no cut, partial cut or no
- 2 restriction, correct?
- A. Correct.
- 4 Q. And did you make anymore refined delineations
- 04:20 5 than that?
 - A. Well, you're describing the forest by age, each
 - 7 individual stand, so each individual stand by species,
 - 8 age, site and location.

- 9 Q. I'm now speaking specifically about
- 04:20 10 prescription. You've identified the three bands.
 - 11 A. Yes, the three major prescriptions were no cut,
 - 12 cut, or selection.
 - 13 Q. And that's the three categories you used?
 - 14 A. Correct.
- 04:21 15 Q. And you didn't use any subcategories, correct?
 - 16 A. No.
 - 17 Q. Let's look now at your harvest projections.
 - 18 And you ran four projections, correct?
 - 19 A. Yes.
- 04:21 20 Q. And three of those assumed an ongoing
 - 21 enterprise, if you will, and the forth was the
 - 22 liquidation scenario?
 - 23 A. Correct.
 - Q. And what you did is you entered inventory
- 04:21 25 information into your system, correct?

- 1 A. Yes.
- 2 Q. And that was from Scopac?
- 3 A. Yes.
- 4 Q. And that was based on Scopac's January 1, 2007
- 04:21 5 inventory?
 - 6 A. Correct.
 - 7 Q. And that included species and age classes for
 - 8 each bands as you've described, correct?
 - 9 A. And their area, yes.
- 04:21 10 Q. And then you selected harvest levels and ran
 - 11 the three different scenarios; is that right?
 - 12 A. No.
 - 13 Q. Excuse me?
 - 14 A. I did input some of the harvest constraints,
- $04:22\ 15$ but the model then determined what the harvest levels
 - 16 would be. Some I didn't put some model. It was selected
 - 17 based on optimization.

- 18 Q. Now, all were run, though, on a non-declining
- 19 even flow basis, correct?
- 04:22 20 A. Right.
 - Q. Can you describe for the Court what that means?
 - 22 A. Which means that the harvest this year will
 - 23 never go down, so you have to determine the harvest level
 - 24 today that can go up into the future. It never will go
- 04:22 25 down. So it's typically harvesting what you're growing

- 1 on a long-term basis. But the harvest does not decline
- 2 over time.
- Q. So from year one, you need to assure that you
- 4 pick a harvest level that, according to your model, with
- 04:22 5 all the factors you've identified, would never go down in
 - 6 any year over the 50-year projection period?
 - 7 A. Correct.
 - 8 Q. By as much as a board foot, correct?
 - 9 A. Actually, I put ten year steps in there, so
- $04:22\ 10$ there was some tolerance for the model to go up and down.
 - 11 And it could have -- it wouldn't go down, no. It would
 - 12 not go down by a board foot, but there was some ability
 - 13 for the model to move around.
 - 14 Q. It could move around, but it could never go
- 04:23 15 down?
 - 16 A. It could go up, but it couldn't go down.
 - 17 Q. So over a ten-year period, the only thing the
 - 18 model could do is ratchet up, but you set it in a way
 - 19 where from year to year it could never go down?
- 04:23 20 A. Correct.
 - Q. There's always a floor after the harvest?
 - 22 A. Yes.
 - Q. And that led to the need to take certain
 - 24 conservative assumptions to assure that never happened,
- 04:23 25 correct?

- 1 A. No. The non-declining flow algorithm
- 2 calculates that.
- Q. So your computer calculated that so it never
- 4 went down?
- 04:23 5 A. Yeah. I didn't.
 - 6 Q. Now, on average, redwood grows between 4 and 6
 - 7 percent a year; is that right?
 - 8 A. Depending on the stand and the age, it can grow
 - 9 more than that. It just depends on what tree stand
- 04:23 10 you're looking at.
 - 11 Q. So 4 to 6 percent, though, is a pretty safe
 - 12 estimate in terms of redwood growth?
 - 13 A. No.
 - 14 Q. That's what you --
- 04:23 15 $\,$ A. You asked about a stand, and that is typical of
 - 16 stand growth.
 - 17 Q. I appreciate that. It's your business, not
 - 18 mine. So the typical redwood stand grows 4 to 6 percent
 - 19 a year, and it could be more?
- 04:24 20 A. Or less, yes.
 - 21 Q. In your experience, you find that the -- that a
 - 22 reasonable estimate is 4 to 6 percent, correct?
 - 23 A. No. You have to look at individual stands,
 - 24 like particularly on this property, they have old growth,
- $04:24\ 25$ which those individual trees may not be growing very much

- 1 and they may be growing zero with mortality. Where you
- 2 look at young growth stands, they could grow from
- 3 anywhere 10 to 12 percent depending on what age you look
- 4 at
- 04:24 5 Q. Do you recall testifying in your deposition
 - ${\bf 6}$ that redwood stands are probably growing on average 4 to

- 7 6 percent, depending on their age and time?
- 8 A. That's exactly what I said.
- 9 Q. And do you still agree with that statement?
- 04:24 10 A. Yes.
 - 11 Q. And do you consider Humboldt County to be
 - 12 particularly good redwood growing country, don't you?
 - 13 A. It's more productive than other areas, yes.
 - 14 Q. For example, Mendocino you would identify
- 04:25 15 as --
 - 16 A. Less productive in general.
 - 17 Q. And in fact, for your purposes, there are
 - 18 things called site indexes, aren't there?
 - 19 A. Site classes, site indexes, yes.
- 04:25 20 Q. And a site index of 1 is cream of the crop and
 - 21 5 would be the lower end of the spectrum?
 - 22 A. Yes. It's like classes, 1 is the best and 5 is
 - 23 the lowest.
- 24 Q. And you generally categorize Humboldt County as
- 04:25 25 a class 2 site?

- 1 A. Yes.
- Q. And Mendocino County as a class 3?
- 3 A. Correct.
- 4 Q. Let's look at your first run, if we may.
- 04:25 5 A. Sure.
 - 6 Q. And this is from your report. I'm actually
 - 7 looking for table 13 on page 49. And this run assumes 60
 - 8 million board feet for the first five years; is that
 - 9 right?
- 04:26 10 A. I can't see what you're looking at, so --
 - 11 Q. Okay. Why don't we --
 - 12 A. What page are you on?
 - 13 Q. Page 49.
 - 14 A. 49. Okay.
- 04:26 15 $\,$ Q. And what is your assumption for harvest for the

- 16 first five years?
- 17 A. In this particular model I'm inputting the 60
- 18 million feet for the first five years.
- 19 Q. And for the next five years?
- 04:26 20 A. Then it goes up and calculates in steps, but
 - 21 it's basically 66 million feet. And then it goes up to
 - 22 80 and higher.
 - 23 Q. So on run one, it's not until year 11 that a
 - 24 harvest level is reached that is equal to or greater than
- 04:26 25 what Scopac cut in 2007, correct?

- A. Correct.
- Q. And the harvest level in your first run are
- 3 levels that you selected in terms of the starting point?
- A. Correct.
- 04:26 5 Q. In other words, your model did not say to you
 - 6 that you should start at 6; that's a number you selected?
 - 7 A. Not in run 1. In run 3, the model selected the
 - 8 starting point.
 - 9 Q. I'm talking about run 1.
- 04:27 10 A. Correct.
 - 11 Q. In run 3 where you let the model pick it, it
 - 12 went to 73, correct?
 - 13 A. Correct.
 - 14 Q. And you chose 60 million board feet in part to
- 04:27 15 allow for the new owner that might have a different
 - 16 philosophy for how to harvest, correct?
 - 17 A. Correct.
 - 18 Q. A new owner like Mendocino Redwood?
 - 19 A. Any new owner. Obviously the system here with
- 04:27 20 Scopac has been contentious, to say the least, and so any
 - 21 different owners can probably take a different approach
 - 22 than the current one.
 - 23 Q. But Mendocino Redwood was the only potential
 - 24 new owner that you were aware of, correct? The only one

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- 1 A. It was immaterial who was the new owner,
- 2 possible new owner. I'm looking at a likely buyer in
- 3 these analysis.
- 4 Q. But when you ran run 1, you had seen
- 04:27 5 Mendocino's model, correct?
 - 6 A. Yes.
 - Q. And then if you can turn to page 53. And
 - 8 again, your second run begins at 60 million board feet;
 - 9 is that correct?
- 04:28 10 A. Yes.
 - 11 Q. And then it increases to 75 million board feet
 - 12 in year six?
 - 13 A. Yes.
 - Q. And under this run, you assume that 60 percent
- 04:28 15 of the harvest will be selective harvesting?
 - 16 A. Correct.
 - 17 Q. And how do you define selective harvesting?
 - 18 A. I was looking at some sort of basilary
 - 19 retention. Typically you had to keep 175 basilary on the
- 04:28 20 stand and you could remove the additional excess
 - 21 basilary.
 - Q. And do you know what the average of that would
 - 23 be over a 20 acre area, for example?
 - 24 A. I'm not clear what your question is.
- 04:28 25 Q. Selective harvesting, how much can you take out

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- 1 of an average 20 acre harvest unit, for example?
- 2 A. When you say how much, in board feet?
- Q. Yes, in board feet.
- 4 A. In a per acre basis?

- 04:28 5 Q. Yes.
 - 6 A. So it's going to be highly variable. You've
 - 7 got a lot of stands out there that are mediumly stocked.
 - 8 They've already had some treatments. But typical mature
 - 9 40 to 50-year-old stand on the Scopac property runs about
- 04:29 10 35- to 40,000 board feet per acre.
 - 11 Q. And what was --
 - 12 A. So you're going to take out -- may I finish?
 - 13 So you're going to take out anywhere from 10 to as much
 - 14 as 20,000 board feet depending on the condition of the
- 04:29 15 stand.
 - Q. And that was my next question. So up to about
 - 17 50 percent; is that right?
 - 18 A. It depends, again, on how much is already
 - $19\,\,$ there. A lot of these stands already have 300 basal area
- 04:29 20 or 350. So you can take down -- 50 is probably the most
 - 21 you can get out of the stand.
 - Q. Thank you. In run 3, you allowed the model, if
 - 23 you will, to select a starting point; is that right?
 - A. Correct.
- 04:29 25 Q. And again, that was based on the non-declining

- 1 even flow restraint?
- 2 A. Correct.
- Q. And in run 3, the harvest slowly increases to
- 4 92 million board feet, correct, at about year 40?
- 04:30 5 A. Yeah. Or year 30 or so, actually.
 - 6 Q. Thank you. And are we talking now about soft
 - 7 wood specifically, correct?
 - 8 A. Correct.
 - 9 Q. Which includes redwood?
- 04:30 10 A. Yeah.
 - Q. And that 92.3, it's a 50-year projection. Your
 - 12 table only goes up to 40. But that 92.3 actually runs
 - 13 out to year 50, doesn't it?

- 14 A. Correct.
- 04:30 15 Q. So there's no increase in the harvest on the
 - 16 property based on your model after year 31, correct?
 - 17 A. No. Correct.
 - 18 Q. But your model projects 92.3 million board feet
 - 19 of soft wood from year 30 to year 50, correct?
- 04:30 20 A. Yes.
 - Q. Now, you use a discount rate of 7 percent; is
 - 22 that right?
 - 23 A. Correct.
 - Q. And again, that was based on a 6 percent
- 04:30 25 discount rate from other transactions in Oregon and

- 1 Washington, and then you added a one percent California
- 2 premium, if you will; is that right?
- 3 A. For the additional risk of operating in
- 4 California, yes.
- 04:31 $\,$ Q. Now, the discount rate is applied to your
 - 6 projected cash flow, of course?
 - 7 A. Yes.
 - Q. And your cash flow assumptions include all
 - 9 prescriptions on harvest that you believe are caused by
- 04:31 10 the HCP, correct?
 - 11 A. Yeah, the manager of the property, yes.
 - 12 Q. And in fact, the HCP should actually create
 - 13 some level of stability on the property from a regulatory
 - 14 perspective, correct?
- 04:31 15 A. Yes, that's the intent of it.
 - 16 Q. And did you reduce harvest levels at all based
 - 17 on increases in future regulatory issues?
 - 18 A. That was anticipated through the discount rate
 - 19 adjustment. That was the additional risk to future
- $04:31\ 20$ regulations, so the harvest was not affected. The
 - 21 assumption was being calculated through that additional
 - 22 one percent of discount rate.

- Q. In fact, one of your extraordinary assumptions
- 24 in your appraisal was that no further environmental
- 04:31 25 restrictions would be imposed on the timberland after the

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- 1 date of the appraisal, correct?
- A. Correct.
- Q. Let's take a moment to talk about your
- 4 comparable sales analysis. And specifically, you based
- 04:32 5 your comparable sales transactions on log values; is that
 - 6 right?
 - 7 A. Yes, the units of comparison are four foot per
 - 8 unit, four foot.
 - 9 Q. So you took no highest and best use factors
- 04:32 10 into account or other variables?
 - 11 A. Well, they all -- all the properties have
 - 12 similar. They're all being operated as commercial
 - 13 timberlands, so they all have same highest and best use.
 - 14 I'm not mixing.
- $04:32\ 15$ Q. The assumption is the highest and best use is
 - 16 timber. And now you go on to what the log values are for
 - 17 each property?
 - 18 A. Yes, in general.
 - 19 Q. And is this table 17 from your report?
- 04:32 20 A. Yes.
 - Q. And it shows the comparable sales summary from
 - 22 your analysis?
 - 23 A. Yes.
 - Q. And the first comparable, number 1 there, would
- $04:33\ 25$ that be the Mendocino redwood property?

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- 1 A. Yes.
- Q. With a total of 224,000 acres?

- 3 A. Yes.
- 4 Q. With the total inventory of about 2.3 million
- 04:33 5 board feet, if you will, 2.3 billion board feet?
 - 6 A. Yes.
 - 7 Q. About 10 -- about 10,400 board feet per acre;
 - 8 is that right?
 - 9 A. Right, 10.4 MBF per acre, yes.
- 04:33 10 Q. Now, in calculating that data, did you take any
 - 11 restrictions or prescriptions from a regulatory
 - 12 perspective into account?
 - 13 A. No, because at the time of the sale, that was
 - 14 what the property stated it was on. That was almost ten
- 04:33 15 years ago.
 - Q. Now, directing your attention to the subject
 - 17 property line, here you note that it's 209,000 acres and
 - 18 it has a volume of about 229 billion; is that correct?
 - 19 A. Right, with a note underneath the table.
- 04:34 20 Q. Which is "the subject volume on available acres
 - 21 is 2.9 billion compared to 4.45 billion for the entire
 - 22 property"?
 - 23 A. Correct.
 - 24 Q. So in making that calculation for Scopac's
- 04:34 25 properties, here you did basically carve out all of the

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- 1 acreage that you found to be subject to prescriptions,
- 2 correct?
- 3 A. It was unavailable for harvest.
- 4 Q. And is unavailable no cut?
- 04:34 5 A. No cut.

- Q. Where do partial cuts come in?
- 7 A. Partial cuts are in there.
- 8 Q. Are in the 2.9 billion?
- 9 A. It should be in the 2 point.
- 04:34 10 Q. And it was after you removed no cut that you
 - 11 calculated the board feet per acre as about 13,800,

- 12 correct?
- 13 A. Correct.
- Q. For any of your other comparables 1 through 8,
- 04:35 15 do you make a similar adjustment for screen buffers or
 - 16 any other sort of prescription?
 - 17 A. No, I did not.
 - 18 Q. Now, you know Phillip Tedder, correct?
 - 19 A. Correct.
- 04:35 20 Q. Was he your partner at Resource Economics?
 - 21 A. Absolutely.
 - 22 Q. And he was also or is also an advisor to
 - 23 Marathon?
 - 24 A. Yes.
- 04:35 25 Q. And he, too, is providing an expert opinion in

- 1 this case?
- 2 A. Yes
- Q. And that's regarding Mr. Yerges's appraisal, I
- 4 believe, correct?
- 04:35 5 A. Yes, I believe.
 - 6 Q. Now, the two of you talked as you each prepared
 - 7 your reports?
 - 8 A. We discussed different components, and that's
 - 9 referenced in my report.
- 04:35 10 Q. And you read his report after you finished
 - 11 yours?
 - 12 A. Basically, yes.
 - Q. And he reviewed yours?
 - 14 A. Yes, we both looked at each others' reports.
- 04:35 15 Q. Now, you used Pacific Rim Wood Market pricing,
 - 16 correct?
 - 17 A. Correct.
 - 18 Q. And he used SBE pricing?
 - 19 A. Right. Under the premises of his analysis,
- 04:35 20 yes.

- Q. And you used a 50-year projection period,
- 22 correct?
- 23 A. Yes.
- Q. And he cut his off at 38?
- 04:36 25 A. Yes.

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- Q. And you both used a 7 percent discount rate,
- 2 correct?
- 3 A. I believe so, yes.
- 4 Q. And that was based on a 6 percent base plus a 1
- 04:36 5 percent regulatory premium, if you will?
 - 6 A. In my analysis, yes.
 - Q. And by the way, when you said that you had
 - 8 interviewed appraisers to help determine that, you're
 - 9 talking specifically about Mr. Forsberg, correct?
- 04:36 10 A. Yes.
 - 11 Q. You and Mr. Tedder went out to lunch with him,
 - 12 you called him and had some further discussions. And on
 - 13 the basis of that discussion, both you and Mr. Tedder
 - 14 went to a 7 percent discount rate, correct?
- 04:36 15 A. That was not my only source of information, but
 - 16 that was a very important source of information.
 - 17 Q. That was the primary source of information?
 - 18 A. Absolutely.
 - 19 Q. Now, your opinion is a value of \$430 million
- 04:36 20 without cell towers and gravel contracts, correct?
 - 21 A. I think it has cell -- it has a secondary
 - 22 income, so I think cell towers are in there, but not
 - 23 gravel and rock.
 - Q. Do you know what value Mr. Tedder arrived at in
- 04:37 25 his his calculation about cell tower and gravel

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- 1 contracts?
- A. Not in front of me, no, I do not know.
- Q. Are you aware that it was \$436?
- 4 A. I think that's generally what I remember it
- 04:37 5 being, but I don't remember specifically.
 - 6 MR. DOREN: Thank you. I pass the
 - 7 witness.
 - 8 THE COURT: Anyone over here? All right.
 - 9 What about over here?
- 04:37 10 MR. CLEMENT: Your Honor, the deal with
 - 11 the exhibits issue that was mentioned earlier, we've got
 - 12 a folder here of anyone's I might use in this
 - 13 examination, which I will tender to Your Honor.
 - 14 THE COURT: Thank you.
- 04:37 15 MR. CLEMENT: And also the witness, if I
 - 16 might approach.
 - 17 THE COURT: And we're going to have all of
 - 18 them by tomorrow afternoon?
 - 19 MR. CLEMENT: That's correct, Your Honor.
- 04:39 20 MR. SCHWARTZ: Your Honor, we don't have a
 - 21 set of what Mr. Clement handed to you.
 - 22 MR. CLEMENT: Your Honor, what's in the
 - 23 folder I handed up to Your Honor and the witness contains
 - 24 only exhibits that are either in the debtors books or in
- 04:39 25 Marathon's books and they've got numbers on them, so

- 1 we'll call them out.
- THE COURT: So as he mentions one, you'll
- 3 $\,$ get the number. There's nothing mysterious about them.
- 4 There's the Fleming tables, there's a comparison chart
- 04:39 5 that's Exhibit No. 7, then there's the Fleming proffer,
 - 6 the Daniel proffer, the Johnson proffer, Lamont proffer
 - 7 and the Yerges proffer.
 - 8 MR. CLEMENT: Thank you, Your Honor.
 - 9 SPEAKER: Your Honor, Exhibit 7 to what,

- 04:39 10 if I may ask?
 - 11 THE COURT: The comparison is -- it's IT
 - 12 Exhibit 7. What does that mean? Indenture trustee 7,
 - 13 which is Exhibit A. I don't know what it is, but it's a
 - 14 little chart.
- 04:40 15 MR. CLEMENT: Which we will have up on the
 - 16 screen. May I begin, Your Honor?
 - 17 THE COURT: Yes.
 - 18 CROSS-EXAMINATION
 - 19 BY MR. CLEMENT:
- 04:40 20 Q. Mr. Lamont, where did you get your beginning
 - 21 tree inventory?
 - 22 A. It was provided from the interlink site. It
 - 23 was a Scopac data.
 - Q. Isn't it a fact that you took exactly what the
- 04:40 25 debtors had estimated for tree inventory as of January 1,

- 1 2007?
- 2 A. Correct.
- Q. And isn't it a fact that the debtors used that
- 4 same data?
- 04:40 5 A. Yes, I believe so.
 - 6 Q. And isn't it a fact that Mr. Fleming used
 - 7 essentially that same data?
 - 8 A. I believe so.
 - 9 Q. So everybody started with the same tree
- $04:40\ 10$ inventory. Now, but the debtors cut trees during the
 - 11 year 2007, didn't they?
 - 12 A. Absolutely.
 - Q. And the trees grew during 2007?
 - 14 A. Yes.
- 04:41 15 Q. Did they cut more or grow more?
 - 16 A. They cut approximately what they grew in 2007
 - 17 and their harvest level was about 74 million feet. And I
 - 18 estimated the growth of that particular year in 2007 to

- 19 be about 74 million feet.
- 04:41 20 Q. But you never made that adjustment in your
 - 21 report, did you?
 - $\mathsf{A}.\ \mathsf{I}\ \mathsf{addressed}\ \mathsf{the}\ \mathsf{issue}\ \mathsf{in}\ \mathsf{my}\ \mathsf{report}.\ \mathsf{I}$
 - 23 described the methodology that I used and the assumptions
 - 24 imbedded in that.
- 04:41 25 Q. Isn't it a fact that you took January 1, 2007

- 1 numbers and you used them to do a prospective evaluation
- 2 as of April 30, 2008?
- 3 A. Yes.
- 4 Q. And you made no adjustments to those numbers
- 04:41 5 for growth versus cutting, did you?
 - 6 A. I'm modeling the forest as of that condition,
 - 7 so I made the assumptions I needed to model it. But no,
 - 8 I did not make any additional adjustments beyond the
 - 9 analysis that I performed.
- 04:42 10 $\,$ Q. Now, sir, I'm going to ask that they put up on
 - 11 the screen the thing that I call the big chart.
 - 12 MR. SCHWARTZ: Can you tell us what the
 - 13 exhibit number is, please?
 - 14 SPEAKER: Exhibit A.
- 04:42 15 Q. (By Mr. Clement) This big chart is Exhibit A
 - 16 to Mr. Daniel's proffer. Now, sir, do you see the big
 - 17 chart there that says Exhibit A in the top right corner?
 - 18 A. Yes.
 - 19 Q. Now, isn't it a fact that for the first ten
- 04:42 20 years your harvest rate is below that assumed by Fleming
 - 21 and Yerges?
 - 22 A. Can you point me in the direction?
 - 23 Q. Well, let's talk about annual harvest years 1
 - 24 through 10. This is an average. Yerges is about 85
- 04:42 25 million, Fleming is about 85 million, Daniel is about 83

- 1 million, and you're in at 65; is that correct?
- A. That must be referring to my run 1. I'm
- 3 unclear. I did three harvest schedules. One was at 73
- 4 million, 74 million feet for the first ten years, so I'm
- 04:43 5 assuming that you must be using my run 1 or 2. I'm not
 - 6 sure.
 - 7 Q. This is an average of what you were using in
 - 8 the first ten years?
 - 9 A. Okay. I'm looking at your footnote --
- 04:43 10 MR. SCHWARTZ: Your Honor, I object to the
 - 11 use of this document. The witness has never seen this
 - 12 document before. He has no idea what its contents are.
 - 13 THE COURT: All this does is summarize
 - 14 what he said the various different experts have said
- 04:43 15 about the harvest in the first ten years. Now, if he
 - 16 doesn't think it's that, he can say whatever it is. He's
 - 17 got his stuff there and probably got his materials, but
 - 18 he probably ought to know what his average runs are. I
 - 19 don't know if he knows specifically.
- 04:44 20 $\,$ A. Looking at that, the 65 was from run 1. I had
 - 21 like 74 million feet or more from run 3. So just to
 - 22 characterize, that 65 is not the only number that I was
 - 23 using in my analysis.
 - 24 THE COURT: Well, so do you belive -- I
- 04:44 25 mean, I think the question is do you believe that your

- 1 average harvest in the years 1 through 10 is 63 or
- 2 whatever that is, 65?
- 3 A. For only one of my runs. I guess it doesn't
- 4 represent the three runs I made. It's not an average of
- 04:44 5 the three; it's the average of run 1.
 - Q. Isn't it a fact, sir, that you have run 1 in
 - 7 which you started at 60 and run 2 which you start at 60 $\,$

- 8 and run 3 in which you start at 73?
- A. Yes.
- 04:44 10 Q. Now, sir, isn't it a fact that back in
 - 11 December, before Mendocino came along, you projected that
 - 12 the harvest could be -- that the forest could be
 - 13 harvested at a rate of 78?
- ${\tt A.}$ Yes, we did prepare some analysis back in the 04:44 15 fall, yes.
 - Q. But now you're down instead of at 78, at
 - 17 65-ish?
 - 18 A. There's different assumptions for each of those
 - 19 scenarios. They really are apples and oranges there at
- 04:45 20 that comparison. It would really be the 78 to 74 number
 - 21 for about four million per production, which was based on
 - 22 conversations we had late in the year with Dr. Barrett
 - 23 and his staff.
 - Q. Now, sir, isn't it a fact that in one of your
- 04:45 25 three runs, run 3, you use 73 million board feet a year?

- 1 A. The model calculated that, yes.
- Q. In the first ten years; is that correct?
- A. Yes. I'd have to double-check it, but yes.
- 4 Q. Well, let's double-check. It's page --
- 04:45 5 A. 55.
 - 6 Q. -- 55 of your report?
 - 7 A. In the first ten years, I think it would
 - 8 probably be close to 74 million feet, yes.
 - 9 Q. Well, actually, let's turn back to page 47
- 04:46 10 $\,$ where there is a nice summary there. And this is --
 - 11 MR. CLEMENT: Your Honor, this is
 - 12 Mr. Lamont's bound report, page 47.
 - THE WITNESS: Yes.
 - 14 Q. (By Mr. Clement) Sir, down here in run 3
- $04:46\ 15$ you're talking about 73 million board feet for the first
 - 16 how many years?

- 17 A. It says it's the initial harvest level. And
- 18 then I was looking at page 53 to see what the first ten
- 19 years were. And when I look at -- actually, on page 55,
- 04:46 20 excuse me. And when I look at page 73 for the first five
 - 21 years and then it goes up to 74.8 for the next five
 - 22 years. So if you looked at an average for the ten years,
 - 23 which is what you're trying to do in your example here,
- 24 I'd say it's close to 74 million feet for the first ten 04:46 25 years.

- 1 Q. Now, sir, if we use run 3, is that 74 million
- 2 annual board feet harvest rate sustainable?
- A. Absolutely.
- 4 Q. Indeed over time, you work your way back up to
- 04:47 5 about 100 million board feet, am I not correct?
 - 6 A. No. I think it's about 95, but it does go up.
 - 7 Q. It goes up to 95, is that it?
 - 8 A. Yeah, depending on what run you look at.
 - Q. And so how long does it take you in your
- 04:47 10 approach to get back up to about 100 -- 95, as you say?
 - 11 A. It takes about 30 years to get there.
 - 12 Q. Isn't it a fact that by year 20 you're pretty
 - 13 close?
 - 14 A. I wouldn't say so. I'm just looking at the
- 04:47 15 three runs. And run 1 at 20 years I'm at 80 million feet
 - 16 soft wood. Run 2, I'm at like 85 million, 86 million
 - 17 feet. In run 3 I'm at 75 million feet in 20 years. So I
 - 18 think it would take closer to 30.
 - 19 Q. Over 30 years you're getting up close to 100;
- 04:48 20 is that correct?
 - 21 A. 95.
 - Q. Now, isn't it a fact that the Marathon business
 - 23 plan, which has been used by other experts in this case,
 - 24 starts cutting at 55?
- 04:48 25 A. I believe that's correct, yes.

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- Q. You were once at 78, now your highest is at 74,
- 2 and Marathon is down to 55; is that a fair summary?
- 3 A. Yes.
- Q. Sir, let's look at the top of page 46. And
- 04:48 5 there's some language there.
 - A. Okay.
 - Q. "As part of the DCF analysis, several harvest
 - 8 scenarios were developed. The purpose of the harvest
 - 9 scenarios is to determine what the harvest volume
- 04:48 10 potential is of the property." Is that correct?
 - 11 A. Yes.
 - 12 Q. Harvest volume potential. Now, let's turn over
 - 13 to page 47 and talk about the run 1. There you say
 - 14 "based upon current management with some near term
- 04:49 15 reduction to avoid higher cost harvesting, political
 - 16 pressure and a complete comprehensive plan."
 - Now, here's my question: What does avoiding
 - 18 higher cost harvesting -- I assume you mean avoiding
 - 19 political pressure, and completing comprehensive planning
- $04:49\ 20$ have to do with determining the harvest volume potential
 - 21 of the land?
 - 22 A. Different owners are going to have different
 - 23 objectives, and so the purpose of developing a range of
 - 24 harvest schedules in runs 1 through 3 was to test the
- 04:49 25 sensitivity of different management regimes on the

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- 1 harvest level and to look at what the impact on value
- 2 would be. So the potential -- again, run 3 runs an even
- 3 flow straight across, which would be probably the biggest
- 4 capability or capacity run. Runs 1 and 2 examines
- ${\tt 04:50\ 5}$ sensitivity of different regimes around that.

- 6 Q. Isn't it a fact, sir, that in run 1 and in run
- 7 2, in both cases you say that harvesting will be limited
- 8 quote "to avoid higher cost harvesting, political
- 9 pressure and complete comprehensive planning."
- 04:50 10 A. I don't think I used the word limited, but yes,
 - 11 I do use the word to reduce -- to avoid higher cost
 - 12 harvesting, political pressure, yes.
 - 13 Q. And is it a fact that that one limitation in
 - 14 those two runs have nothing to do with determining the
- 04:50 15 harvest volume potential of the land?
 - 16 A. I disagree. I think that the runs are trying
 - 17 to model what likely buyers would do under different
 - 18 alternative runs. And so it's the potential from one
 - 19 owner to the other under different prescriptive ideas.
- 04:51 20 Q. Sir, as you testified in your deposition, how
 - 21 many potential buyers concerning the Scopac property have
 - 22 you had any conversation with?
 - 23 A. The only one I had a conversation with is
 - 24 Mendocino. But I know that, as you can certainly see,
- 04:51 25 other ones have expressed interest.

- Q. Sir, the only conversation you've had with any
- 2 potential buyer is with Mendocino, who thinks it's a good
- 3 idea to start off cutting at 55 and ratchet it on up from
- 4 there; is that correct? That's the only one?
- 04:51 5 A. Correct.
 - 6 Q. Now, sir, let's move to table 1, which we will
 - 7 put up on the screen.
 - 8 A. Is that my report?
 - 9 Q. It's some's tabs. This is table 1 of 7
- 04:52 10 attached to the Fleming proffer. So you've had it since
 - 11 Friday night.
 - 12 A. Okay. I see it.
 - 13 Q. Now, my question, sir, is: How is it that
 - 14 you're proposing to cut less during the early years than

- 04:52 15 Yerges, for the debtor, and Fleming for the indenture
 - 16 trustee? What is it you're doing different during those
 - 17 first ten years?
 - 18 A. Is that a statement or a question?
 - 19 Q. What is it you're doing different so that you
- 04:52 20 cut less during those first ten years?
 - 21 A. In runs 2 and 2 I specify a lower harvest level
 - 22 for the first five or ten years until the planning can be
 - 23 completed and a new owner would understand the nature of
 - 24 the property and the inventory.
- 04:53 25 Q. Sir, if we look here at table 1 for redwood,

- 1 Fleming is cutting 58 million board feet a year, yours is
- 2 59. Lamont run 1, 49; Lamont run 2, 56; Lamont run 3,
- 3 61. You're not so far off on the redwood cut, are you?
- 4 A. No.
- 04:53 5 Q. However, you're just proposing not to cut much
 - 6 Douglas Fir for that early period; isn't that correct?
 - A. Absolutely.
 - 8 Q. Why?
 - 9 A. It's uneconomic in the current market and it's
- 04:53 10 going to be uneconomic to harvest Douglas Fir,
 - 11 specifically Douglas Fir stands for the new future. So
 - 12 in the model, I'm trying to avoid below cost harvesting,
 - 13 uneconomic loss.
 - 14 Q. Now, would it surprise you if there was a
- $04:54\ 15$ different view hold by other experts that say you do not
 - 16 need to go entirely away from Douglas Fir harvesting?
 - 17 A. I would find it illogical, but yes, I would
 - 18 believe it.
 - 19 Q. Now, sir, if what you do over time is to
- 04:54 20 selectively not cut Doug Fir, what happens to the forest?
 - 21 A. You cut it another day.
 - Q. Isn't it a fact that over time that tends to
 - 23 move the forest to a higher percentage of Doug Fir?

- 24 A. No, not at all.
- 04:54 25 Q. Does that not explain why over time you move

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- 1 the forest to a higher percentage of Doug Fir?
- 2 A. I moved to a higher percentage of Doug Fir in
- 3 the outer years because that's the available acres to
- 4 harvest on.
- 04:54 5 Q. Now, sir, am I correct that your projection
 - 6 goes out 50 years?
 - 7 A. Correct.
 - 8 Q. Am I correct that Mr. Yerges' projection goes
 - 9 out 50 years?
- 04:55 10 A. Correct.
 - 11 Q. Am I correct that Mr. Fleming, who represents
 - 12 the indenture trustee, has a projection that only goes
 - 13 out to ten years?
 - 14 A. Yes.
- 04:55 15 Q. Nine years of DCF and then he has a terminal
 - 16 value in year ten?
 - 17 A. Yes.
 - 18 Q. Now, isn't it a fact that it is inherently
 - 19 risky to project anything out over 50 years?
- 04:55 20 A. I don't -- I'm not sure what you're saying.
 - 21 Over 50 years is inherently riskier?
 - 22 Q. Isn't a 50-year projection inherently risky?
 - 23 A. No.
 - Q. Isn't it much more reasonable to project out
- 04:55 25 ten years with the terminal value than to project out 50

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- 1 years in the future?
- A. Absolutely not.
- Q. Do you expect to be alive in 50 years?

- 4 A. No. Hopefully I make it 30 at least.
- 04:56 5 Q. If you project out 50 years, is there a higher
 - 6 risk to the projection?
 - 7 A. Well, you've got to remember we're growing
 - 8 trees here, so the trees that we're planting in the
 - 9 ground today are going to be the ones we're getting in 50
- 04:56 10 years and vice versa. The trees that we're cutting in
 - 11 the next 20 years are already plant, we know where they
 - 12 are, we can measure them. So this is not something like
 - 13 your stock market. These are trees that grow over time.
 - 14 They don't go anywhere.
- 04:56 15 Q. Isn't it a fact that when you project out 50
 - 16 years, you need to project out price for the trees?
 - 17 A. Yes.
 - 18 Q. Isn't it a fact when you project out 50 years,
 - 19 you have to project out costs of operating the tree
- 04:56 20 operation?
 - 21 A. Yes, you have to account for all those factors.
 - Q. And isn't it a fact when you go out 50 years,
 - 23 you have to adjust your discount rate to take into
 - 24 account the length that you've gone into the future?
- $04:56\ 25$ A. Yes, that's one of the components. It's

- 1 typical of what buyers do to calculate the values of
- 2 timberlands, though. That's why I'm doing 50 years.
- Q. Now, sir, let's go to table 2. Lastly, when
- 4 you project out to 50 years, aren't you having
- 04:57 5 necessarily to guess which way the forest is going to go
 - 6 in growing trees?
 - 7 A. No.
 - 8 Q. Well, let's look at the fact that with Fleming
 - 9 we have an 83 million dollar -- 83 million board foot
- 04:57 10 harvest in years 1 through 10, 69 or almost 70 percent
 - 11 growth. Now, Mr. Fleming keeps that standard or set when
 - 12 his terminal value is done in year ten; is that not

- 13 correct?
- 14 A. Well, Mr. Fleming uses a giant pool of volume.
- 04:57 15 He has no clue what it does over time, so he just takes a
 - 16 dip out of the bucket, an average scoop, and that's what
 - 17 he harvests.
 - 18 Q. Sir, isn't it a fact that what we see with
 - 19 Mr. Yerges is that his forest goes from about 66 percent
- 04:58 20 redwood to in years 39 to 50 98 percent rate?
 - 21 A. Right, but Mr. Yerges assumes that he's
 - 22 replanting almost every acre in redwood, which isn't
 - 23 feasible.
 - Q. You disagree with that, don't you?
- 04:58 25 A. Yes.

- 1 Q. How long is it going to take to find out
- 2 whether you're right or he's right about how the trees
- 3 will grow after they replant them?
- 4 A. About two years because they die off in two to
- 04:58 5 five years. If you plant redwood on Douglas Fir stands,
 - 6 they aren't sustainable.
 - 7 Q. So when we go out 50 years, Mr. Yerges has an
 - 8 assumption about change in the midst of the forest, and
 - 9 you fundamentally disagree with him?
- 04:58 10 A. Yes.
 - 11 Q. Let's look at what happens when you go out 50
 - 12 years.
 - 13 A. Yeah.
 - 14 Q. Look over when you say run 1, percentage
- 04:58 15 redwood. It moves all over the place, doesn't it?
 - 16 A. Because it changes as the dynamics of the
 - 17 stands that you harvest over time change, so you run in
 - 18 different kinds of stands to harvest.
 - 19 Q. Look at run 2. In run 2 you end up with a
- 04:59 20 forest that's only 49 percent redwoods and 49 percent
 - 21 Doug Fir; is that correct?

- 22 A. Yeah. That's going to change the year after
- 23 that, yeah.
- Q. And in run 3 you end up with a forest that's 55
- 04:59 25 percent redwood and 45 percent Doug Fir?

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- 1 A. Can I clarify something?
- 2 Q. Am I correct that that's what you end up with
- 3 run 3?
- 4 A. Yes.
- 04:59 5 Q. Let me move on.
 - 6 MR. SCHWARTZ: Your Honor, the witness
 - 7 asked to clarify an answer. I think he should be allowed
 - 8 to.
 - 9 THE COURT: Well, that's why we have
- 04:59 10 redirect. So write on it down, if it's important.
 - 11 MR. SCHWARTZ: I got it.
 - 12 THE COURT: He doesn't get to make that
 - 13 decision, you do. So go ahead.
 - 14 Q. (By Mr. Clement) Now, sir, you talked in your
- 04:59 15 direct testimony about how you put material into your
 - 16 model on a stand-by-stand basis; is that correct?
 - 17 A. True.
 - 18 Q. Now, isn't it a fact that the data that you got
 - 19 from the debtors was not developed on a stand-by-stand
- 05:00 20 basis?
 - 21 A. My understanding of the data provided by Scopac
 - 22 was that they took your GIS data and developed area
 - 23 assumptions for every individual stand. And back in
 - 24 2001, they extrapolated that strata inventory, which was
- 05:00 25 for broad areas, into each of those data and then grew

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- 2 dealing with stand level data provided by Scopac.
- Q. Isn't it a fact, sir, that what you have just
- 4 described is that Scopac doesn't have the data on a
- 05:00 5 stand-by-stand basis, they have it on a strata basis.
 - 6 And they use extrapolations of various sorts to say what
 - 7 the average stand will look like in that strata?
 - 8 A. That's not what's been represented to me; by
 - 9 stand.
- 05:00 10 Q. Isn't it a fact, sir, that I could show you two
 - 11 pictures up on that screen of timberland that supposedly
 - 12 has the same composition and you look at it and you say
 - 13 this is obviously different?
 - 14 A. There is always minor adjustments and changes
- 05:01 15 in inventory stands. I'm sure that you could find those
 - 16 and make examples of them.
 - 17 Q. And isn't it a fact that because the data that
 - 18 you've got which have been extrapolated out to be on a
 - 19 stand-by-stand basis, when you put it in and pretend that
- 05:01 20 it's actual stand-by-stand data gives you a nonsense
 - 21 output from your computer?
 - 22 A. Absolutely not.
 - 23 Q. Would it surprise you that there's a different
 - 24 view of that?
- 05:01 25 A. I'm not surprised.

- Q. Now, we talked about how Mr. Fleming built his
- 2 model. Do you know how he built his model?
- 3 A. I have a fairly good understanding of how
- 4 Mr. Fleming built his model, yes.
- 05:01 5 Q. Isn't it a fact that Mr. Fleming has evaluated
 - 6 more redwood sales in Humboldt County than anybody on
 - 7 Shula?
 - 8 A. I do not know that.
 - 9 Q. And do you know that Mr. Fleming built his
- $05:02\ 10$ projection essentially bit by bit, piece by piece from

- 11 the ground up?
- 12 A. He used Excel to do this, so I don't believe
- 13 that.
- 14 Q. So your point is since he didn't put his data
- 05:02 15 into a computer that has a whole bunch of preconceived
 - 16 assumptions, that his is not as reliable as yours; is
 - 17 that it?
 - 18 A. Absolutely.
 - 19 Q. Now, sir, let's go on to table 2. We've
- 05:02 20 already done table 2. Let's move on to table 3, please.
 - 21 Now, do you recall, Mr. Doren asking you and actually
 - 22 using your deposition to refresh your recollection, and
 - 23 that is, what you testified about concerning the growth
 - 24 rate of redwood trees?
- 05:03 25 A. Yes.

- 1 Q. What is it?
- A. And, again, Mr. Doren had a question related
- ${\tt 3}{\tt \ }$ back to my deposition when we were talking about stand
- 4 level growth rate. And again, on stand level growth
- 05:03 5 rate, I said they were like 4 to 6 percent for redwood,
 - 6 but that is not a forest wide growth rate, and so I'm not
 - 7 sure what your reference is.
 - 8 Q. Well, let's take the 4 to 6 percent. We can
 - 9 come back later and argue what stand level means. But
- 05:04 10 take 4 to 6 percent. Look at table 3.
 - 11 A. Correct.
 - 12 Q. Harvest rate?
 - 13 A. Yeah.
 - 14 Q. Summary of harvest and growth estimates by
- 05:04 15 Lamont. About the fourth column over, it says percent?
 - 16 A. Yes.
 - ${\tt 17}$ Q. You start out cutting at 2.3 percent. The next
 - 18 five years it's 2.2?
 - 19 A. That's the harvest percent.

- 05:04 20 Q. Right. Harvest percent.
 - 21 A. Yeah, not the growth percent.
 - Q. Now, here's the question: Show me where in
 - 23 your report you express the value of the tree growth
 - 24 you're not cutting.
- 05:04 25 A. Easy. Let's look at the next graph of that.

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- 1 In a second here. Okay. Page 50, figure 26. This issue
- 2 came up in the Fleming proffer and in this table, as the
- 3 people who prepared this don't understand the difference
- 4 between growth on a forest and harvest on a forest. And
- 05:05 5 figure 26 on page 50 illustrates the point, which is I'm
 - 6 only cutting under your scenario of 2.3 percent, which is
 - 7 the red line. While the growth of the forest, it looks
 - 8 to me, 70 to 75 million feet of growth in that first four
 - 9 or five years.
- 05:05 10 Q. Thank you, sir. Because let's take page 50.
 - 11 A. Sure.
 - 12 Q. All of those red lines up there on the top of
 - 13 that figure 27, I assume that's what you're talking
 - 14 about?
- 05:06 15 A. No. I'm talking about in figure 26 because
 - 16 those red lines in figure 27 are total forest inventory
 - 17 where the green bars are available soft wood forest
 - 18 inventory, which is the more critical measure when doing
 - 19 an appraisal.
- 05:06 20 Q. Well, here's my question, sir: Are you showing
 - 21 that you're going to cut the -- in figure 26 that you're
 - 22 going to cut the forest faster than the growth rate
 - 23 beginning, for example, in the year 2017?
- 24 A. Yes, I am actually harvesting above the growth
- 05:06 25 on average for that time period. That's the beauty of a

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- 1 harvest scheduling model, which is that the forest is
- 2 dynamic. And that's why up there at 2038 when those
- 3 young acres that have been harvested in the last 20 years
- 4 finally come on-line, the growth actually surges. But
- 05:06 5 the harvest schedule, based on the non-declining even
 - 6 flow, allows you to harvest on average that growth rate
 - 7 as it increases over time. And so that's why the green
 - 8 bar buries around here, but the area of the two or the
 - 9 average of the two is going to be the same. You're
- 05:07 10 harvesting what you're growing on a 50-year basis.
 - 11 Q. So here's the question, sir: In the early
 - 12 years when you're harvesting less than growth --
 - 13 A. Correct.
 - 14 Q. -- how much more does that add to your \$430
- 05:07 15 million number?
 - 16 A. I think when we looked at the comparison -- I
 - 17 have one of those. Hang on a minute. On page 59, you
 - 18 can look at the differences, figure 38. Run 1 I have
 - 19 \$430 million; run 2 is \$407 million; and run 3 is \$446
- 05:07 20 $\,$ million. So I would say that \$16 million is the foregone
 - 21 value of not harvesting that in the first ten years or
 - 22 so.
 - 23 Q. Now, sir, let's move on. So let's look at
 - 24 years 1 through 10. If you just harvested at the rate of
- 05:08 25 three percent of growth instead of what you are proposing

- 1 to harvest at in year one, what would your harvest rate
- 2 go up to?
- 3 A. Okay. Help me out here. Where are you on this
- 4 table?
- 05:08 5 Q. I'm on table --
 - 6 A. I'm on table 3, I understand that, but where
 - 7 are you on the table?
 - 8 Q. I'm going down to about a third of the way down

- 9 on the page where it talks about three percent growth and
- 05:08 10 it shows that in year one you would be at 79, is that
 - 11 correct, if you were harvesting three percent of the
 - 12 growth rate?
 - 13 A. Yeah. I mean, this is your analysis, not mine.
 - 14 Q. And in year five you would be harvesting at the
- 05:09 15 rate of 80 million board feet a year?
 - 16 A. Yeah. Those are your numbers. I don't agree
 - 17 with them.
 - 18 Q. And in year 10 you would be harvesting at 80.
 - 19 Now if you go down to the next one, which is using an
- 05:09 20 annual growth of 3.5, you would be harvesting at 92, 93,
 - 21 94 where you end up ultimately; isn't that right?
 - 22 A. Yeah, but it's totally illogical because it
 - 23 misses the fact that there's regulations on this forest
 - 24 and other constraints that don't allow you to cut 92
- 05:09 25 million feet of redwood. If they would, they would have

- 1 been cutting it today.
- Q. Isn't it a fact that the debtors' projection
- 3 contemplates starting in the first year cutting at 84
- 4 million?
- 05:09 5 A. My latest view of the Reimer report shows that
 - 6 if they put 74 in and then they get up to like 80
 - 7 something in year two, which again doesn't make sense.
 - 8 But I think that's what the debtors are doing.
 - 9 Q. So there's a learned professional in this trial
- 05:10 10 who says you can be cutting at 80 right now; isn't that
 - 11 right?
 - 12 A. Well, again, if they could, they would. I
 - 13 mean, this is the problem in this whole case, is they
 - $\,$ 14 $\,$ overstate the harvest, overstate the cash flow, and then
- $05:10\ 15$ they have indebted it too high to pay the bills. And the
 - 16 likely buyer is not going to want to pay that in an
 - 17 appraisal, and that's why I'm looking at a more realistic

- 18 approach on what you can harvest and then how you can get
- 19 there, which is what another buyer would do.
- 05:10 20 Q. Now, sir, let's go on to table 5. Am I correct
 - 21 that the three variables in pricing this property are
 - 22 harvest rate, cost of operations, and price of logs?
 - 23 Those are the three major variables, aren't they?
 - 24 A. Okay. I was focusing on a sentence. Could you
- 05:11 25 just repeat that question? Sorry.

- Q. Isn't it a fact that the three major variables
- 2 in evaluating this property are harvest rate, price of
- 3 the logs, and cost of harvesting the logs?
- 4 A. I'd say discount rate is a close third in
- 05:11 5 there, to be honest.
 - 6 Q. We'll come to that one.
 - 7 A. Okay.
 - 8 Q. Because frankly, there's not that much
 - $\, 9 \,$ difference between the various experts on discount rate,
- 05:11 10 is there?
 - 11 A. We can get there in a minute if you want to get
 - 12 there.
 - 13 Q. Isn't it a fact that there isn't that much
 - 14 difference between the experts on discount rate?
- 05:11 15 A. One percent discount rate is like 50 million
 - 16 dollars of value, so I would disagree with your
 - 17 statement.
 - 18 Q. Well, then we'll get to that.
 - 19 A. Sure.
- 05:11 20 $\,$ Q. Now, on cost, am I correct that you are at \$496 $\,$
 - 21 per million board feet?
 - 22 A. Are you on table 4 or 5?
 - Q. I'm on table 5.
 - 24 A. Okay. Yes. Okay, I see it there, too.
- 05:12 25 Q. You're at \$496 per million board feet, and

- 1 that's \$64 above Fleming and \$138 higher than Yerges?
- 2 A. Yeah. This is a real cool little trick here
- 3 because you're looking at fixed cost verse a harvest
- 4 level, but you can't change most of the fixed costs of
- 05:12 5 the operation. You have to have so many people there
 - 6 every day. So if you look at the average of my --
 - 7 MR. CLEMENT: Objection, move to strike.
 - 8 All of this is just voluntarily speech. I simply
 - 9 asked --
- 05:12 10 THE COURT: He hasn't asked a question
 - 11 yet, so wait until he asks a question.
 - 12 A. Keep going.
 - 13 Q. So I will reask the original question, which
 - 14 is: Isn't it a fact that your number is 496 and that you
- 05:12 15 are \$64 higher than Fleming and \$138 higher than Yerges?
 - 16 A. That would be true in year one, yes.
 - 17 Q. Correct?
 - 18 A. Correct, in year one.
 - 19 Q. Costs lower than Fleming tend to increase
- 05:13 20 value, don't they?
 - 21 A. Well, if you look at the total cost in mine,
 - 22 I'm at 31 million versus his 35 million, so he's actually
 - 23 higher than I am, so I'm confused.
 - 24 MR. CLEMENT: Your Honor, can we have some
- 05:13 25 sort of direction? The witness has apparently decided to

- 1 quit answering questions.
- MR. SCHWARTZ: He is answering questions.
- 3 THE COURT: Let's be sure that we ask
- 4 specific questions. And you answer his questions. And
- 05:13 5 you have very capable counsel who will ask you the right
 - 6 ones on redirect, will allow you to further explain what

- 7 you want. But he gets to ask the questions in the most
- 8 favorable light to him. So if he only wants to ask you
- 9 what the bottom price per foot is, he gets to ask you
- 05:14 10 that, and then you can point out later, if they think
 - 11 it's important, that that's because you have fewer board
 - 12 feet and more fixed costs. But go ahead.
 - 13 Q. (By Mr. Clement) Now, sir, isn't it a fact
 - 14 that as represented on this chart, your cost number is
- 05:14 15 496 per million board feet and \$64 higher per million
 - 16 board feet than Fleming and \$138 feet higher per million
 - 17 board feet than Yerges?
 - 18 A. It's per thousand board feet, but your numbers
 - 19 are correct, sir.
- 05:14 20 Q. Thank you. Now, isn't it a fact that when you
 - 21 have a lower cost, it tends to increase the value?
 - 22 A. Yes.
 - Q. Isn't it a fact that when you have a higher
 - 24 cost, it tends to decrease value?
- 05:14 25 A. Yes.

- Q. Now, look down here at road maintenance.
- THE COURT: Road maintenance?
- 3 MR. CLEMENT: Yes, sir.
- Q. (By Mr. Clement) Road construction.
- 05:15 5 A. Okay. Yes, road maintenance, road
 - 6 construction, yes.
 - 7 Q. You have really large numbers in there for road
 - 8 maintenance and road construction, don't you?
 - 9 A. Yeah. In the first five years I state in my
- $05:15\ 10$ report, yes, I have higher costs because of the THP
 - 11 issues on the property.
 - 12 Q. Now, are the costs of those roads just dealt
 - 13 with in the first five years? Or do you project them out
 - 14 over 50 years?
- 05:15 15 A. They're dealt with in the first five years.

- 16 Q. You don't project them out over 50 years?
- 17 A. The level goes down. There's an extra 7
- 18 million in the first five years and then it goes back
- 19 down to more of a maintenance level. For right now they
- 05:15 20 have a backlog. So is that --
 - Q. Isn't it a fact, sir, that you take those road
 - 22 maintenance costs and act as if they are there forever?
 - 23 A. Can I look at my report?
 - 24 Q. Go ahead.
- 05:16 25 A. Yes, my road maintenance cost does stay the

- 1 same. My cap-x, which is an additional cost, does
- 2 decline. So you're correct in your statement of road
- 3 expenses, road maintenance, yes.
- 4 Q. And isn't it a fact that what you're dealing
- 05:16 5 with right now is a backlog, one might call it deferred
 - 6 maintenance here, that has occurred with respect to road
 - 7 maintenance?
 - 8 A. And that -- yes. And that value is in the
 - 9 cap-x, if you look at the detail BCF sheets.
- $05:17\ 10$ Q. And that once caught up, it ought not to be
 - 11 counted again that way in the future?
 - 12 A. To a certain level it goes down. Yes, there's
 - 13 a backlog. But part of the problem was they weren't
 - 14 paying their bills. There's a higher cost on average
- 05:17 15 than they were accounting for. They didn't spend all the
 - 16 money in the last few years, so that's why they have this
 - 17 backlog. But they should be spending a little bit more
 - 18 every year to keep up. So that's accounted for in $\ensuremath{\mathsf{my}}$
 - 19 cap-x roads out into the future after year five.
- 05:17 20 Q. And isn't it a fact, sir, that what you've done
 - 21 is built into your costs over the years a much higher
 - 22 cost relating to roads and road maintenance, which is
 - 23 premised on a continuation of this catch-up activity?
 - 24 A. No.

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- 1 here with storm proofing?
- 2 A. That's all rolled into two categories on my
- 3 analysis, road expenses and that cap-x roads. So the
- 4 storm proofing and everything, you've got to have the
- 05:18 5 right description. The storm proofing, as it was related
 - 6 to the HCPs, is included in that additional money.
 - 7 Typical storm proofing for operating a farm is most
 - 8 likely in my road expense, so I'm not sure what you're
 - 9 asking about.
- 05:18 10 Q. Yes or no? Have you done a similar thing
 - 11 concerning perpetuating out into the future storm
 - 12 proofing activity, which is actually limited in time
 - 13 duration?
 - 14 A. No.
- 05:18 15 Q. Now, sir, let's go back to the issue of log
 - 16 price. Isn't it a fact that log prices right now today
 - 17 are in a trough?
 - 18 A. Yes.
 - 19 Q. And isn't it a fact that if you looked at SBE
- 05:19 20 prices, which have a look back period, that they tend to
 - 21 give you a price that is a more long-term price
 - 22 unaffected by today's trough in pricing?
 - 23 A. No.
 - Q. The SBE price doesn't give you a resistance to
- $05:19\ 25$ the trough because it involves prices a couple of years

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- 1 back?
- A. No. If you look on my page 34, there's a
- 3 historical picture of SBE prices. And if you'll look at
- 4 the 2001 recession that we went through after 9/11,

- 05:20 5 there's a huge drop-off in SBE prices. There was a big
 - 6 run-up and then drop-off, so they don't even out the
 - 7 trough.
 - 8 Q. Now, sir, did you take us to page 34?
 - 9 A. Page 34 of my report? Figure 13?
- 05:20 10 Q. Sir, do you have a ruler or a pencil or
 - 11 anything of that sort up there?
 - 12 A. No, but I've got a sheet of paper.
 - 13 Q. You've got a sheet of paper. Am I correct that
 - 14 the BOE price, or that is, the SBE price from the Board
- 05:20 15 of Equalization?
 - A. Right. SBE/BOE, they're the same thing, it's
 - 17 synonymous.
 - 18 Q. It starts in the bottom left corner and goes up
 - 19 to the top right. If you piece that piece of paper on
- 05:20 20 there, it angles up, doesn't it?
 - 21 A. Yes, from 1981 to January, yes.
 - Q. Isn't it a fact that there is a long-term trend
 - 23 shown on the very exhibit you just took us to of increase
 - 24 in the price of redwood?
- 05:21 25 $\,$ A. On a nominal basis there is a significant

- 1 increase. On a real basis, it's much smaller. And if
- 2 you use a significant time period of like the '90s, it's
- 3 like less than a quarter of a percent.
- 4 Q. You're suggesting if we took a different time
- 05:21 5 period than the one shown on your exhibit, it would be
 - 6 closer to your point of view of that long-term rate of
 - 7 growth for prices?
 - 8 A. Correct.
 - 9 Q. This is the chart you chose to put on page 34
- 05:21 10 of your exhibit, isn't it?
 - A. Right. And then if you go to the next page,
 - 12 which shows the same thing on figure 14 and figure 15,
 - 13 which is the relevant time period, '99 to 2000, if I put

- 14 a map -- a piece of paper on those, my paper goes down or 05:21 15 stays flat.
 - Q. So your testimony is, sir, that what you put in
 - 17 figure 13 is irrelevant but what you put on the next page
 - 18 in figures 14 and 15 is relevant?
 - 19 A. I'm trying to create a basis for your
- 05:22 20 understanding what the price movements have been, so
 - 21 first I try to show you the largest picture and then I
 - $\,$ 22 $\,$ try to show you on page 35 what's been going on in the $\,$
 - 23 market in the last ten years, which is the more relevant
 - 24 time period. So I'm kind of building blocking you up
- 05:22 25 because if you didn't see that big spike there, you'd

- 1 wonder what was going on on a longer term basis.
- Q. Now, sir, let's move on finally to discount
- 3 rate that we talked about earlier.
- 4 A. Okay.
- 05:22 5 Q. Actually, before we move away from price, is it
 - $\,$ 6 $\,$ your testimony that the trend shown on figure 13 that
 - 7 goes from July of 1981 through January of what year?
 - 8 A. That's going to be as of this year. It's like
 - 9 January '08.
- 05:23 10 Q. Does not represent appropriately the long-term
 - 11 trend of SBE -- or excuse me, of log price increase?
 - 12 A. That's what the long-term would be, but it's
 - 13 not appropriate for appraisals purposes.
 - 14 Q. Let me move on then, sir, to discount rate,
- 05:23 15 which is table 6.
 - 16 A. Okay.
 - 17 Q. It's actually easier to understand the discount
 - 18 rates if we go back to the big chart, so I'll just ask
 - 19 that that be put back up on the board.
- 05:24 20 Now, sir, before we get tied up in the
 - 21 language, describe the difference between a nominal
 - 22 discount rate and a real discount rate.

- 23 A. Okay. It's probably easier to start with
- 24 nominal. A nominal rate is a rate you observe today
- 05:24 25 which includes inflation. If you back out inflation,

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- 1 then you get to a real rate or the real risk of cost of
- 2 capital. So it has -- real rates do not include
- 3 inflation.
- 4 Q. Now, if we go to the big chart here where it
- 05:25 5 says nominal discount rate, that's the one that has in it
 - 6 the rate of inflation, correct?
 - A. Correct.
 - 8 Q. Now, what do you think the long-term rate of
 - 9 inflation is?
- 05:25 10 A. In my analysis, I looked at two industrial wood
 - 11 product indexes and it ranged from about 2.9 to 3.4, and
 - 12 I selected a 3 percent rate for industrial properties.
 - 13 Q. So in your view, you would take three off of
 - 14 each of these numbers, but they're all expressed in the
- $05:25\ 15$ same nominal number, so let's go across. Yerges is 9
 - 16 percent, correct?
 - 17 A. Right.
 - 18 Q. Fleming is 9 percent, correct?
 - 19 A. Yes.
- 05:25 20 Q. Daniel, 10.5 percent?
 - 21 A. Okay. I didn't look at his report
 - 22 specifically, so --
 - 23 Q. If you have a higher discount rate, what does
 - 24 it do to value?
- 05:25 25 A. The more risk the analysis, the higher rate, it

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- 1 lowers the value.
- 2 Q. So do you think that Mr. Daniel's number is too

- 3 high or too low?
- 4 A. Again, I don't know. I don't have an opinion
- $\ensuremath{\text{05:26}}$ 5 of Mr. Daniel's rate because I have not reviewed all of
 - 6 his analysis.
 - 7 Q. Am I correct that your discount rate is 10?
 - 8 A. Yes. It's appropriate for my analysis.
 - 9 Q. So if Mr. Daniel moved his number from 10.5
- 05:26 10 down to your 10, the value would go up, correct?
 - 11 A. Yeah. Mathematically, yes.
 - Q. Now, sir, let's go to your comparable sales
 - 13 analysis. And if we could, please, turn to page 64 of
 - 14 your report.
- 05:26 15 A. Okay.
 - Q. What does the note say there?
 - 17 A. "Subject volume on available acres is 2.8
 - 18 billion feet compared to 4.4 total volume."
 - 19 Q. Now, when you say the subject volume, you think
- 05:27 20 that's available to be cut; is that correct?
 - 21 A. Yes.
 - Q. And the 4.4 is much larger, of course. And you
 - 23 think that involves areas available to be cut plus areas
 - 24 not available to be cut?
- 05:27 25 A. Correct.

- 1 Q. Is the reason that areas are not available to
- 2 be cut essentially regulation? For example, the MMCAs
- 3 can't be cut?
- 4 A. Yes.
- 05:28 5 THE WITNESS: I'm just going to stretch
 - 6 for a second.
 - 7 MR. CLEMENT: Your Honor, we're getting
 - 8 close to the end.
 - 9 Q. (By Mr. Clement) So, sir, keep your thumb
- 05:28 10 there on page 64.
 - 11 A. Okay.

- 12 Q. Where we just talked about the areas that had
- 13 to be excluded from your analysis because regulation
- 14 keeps you from cutting them. And flip over to page 71.
- 05:29 15 A. Yeah.
 - 16 Q. "Industrial timberlands are purchased on an
 - 17 income basis. The harvest level and the available acres
 - 18 volumes are direct multipliers to the overall value.
 - 19 It's the appraiser's opinion that a conservative estimate
- 05:29 20 of 25 percent reduction for the impact of the ACP lowers
 - 21 the value for the best four comparables down to 400 to
 - 22 425 million." So you took off another 25 percent for
 - 23 regulatory limitations here, didn't you?
 - 24 A. I'm not double counting, if that's what you're
- 05:29 25 saying. I did take off 25 percent based on what you just

- 1 read from the previous comparable value.
- Q. And isn't it a fact that if you didn't do that
- 3 double counting and take off that additional 25 percent,
- 4 that your comps are about the same as Mr. Fleming's
- 05:30 5 analysis?
 - 6 A. Yes.
 - 7 Q. Now, sir, what's your definition of fair market
 - 8 value?
 - 9 A. I have one. Give me a minute and I can find
- 05:31 10 it. Okay. No, that's the -- okay, here we go on page 8.
 - 11 Do you want me to --
 - 12 Q. Go ahead.
 - 13 A. Okay. On page 8 I define market value as the
 - 14 "most probable price as of a specific date in terms of
- 05:31 15 cash or in terms equivalent to cash in order to -- or in
 - 16 other precisely revealed terms for which the specified
 - 17 property rights should sell for after exposure,
 - 18 reasonable exposure in a competitive market under all
 - 19 conditions requisite for fair sale with a buyer and
- $05:31\ 20$ seller each acting prudently, knowledgeably and for self

- 21 interest, and assuming that neither is under due duress."
- 22 That's from the appraisal dictionary for real estate
- 23 appraisal.
- Q. Isn't it a fact that near the end of your
- 05:32 25 deposition your counsel took you through so that you

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- 1 could restate your definition of fair market value and
- 2 that, in essence, you said, I'm looking for a probable --
- 3 a probable buyer at a likely price?
- 4 A. I think I said likely buyer and probable price.
- 05:32 5 Q. And isn't it a fact, sir, that if we have a
 - 6 rock solid offer of \$603 million, that that meets your
 - 7 definition of fair market value when someone is a likely
 - 8 buyer at a probable price?
 - A. No.
- 05:32 10 Q. Isn't it a fact that at your deposition you
 - 11 testified to the contrary?
 - 12 A. Do you want to bring that out?
 - 13 Q. Is that or not a fact?
 - 14 A. No, that's not what I said.
- 05:33 15 Q. Move to page 171. Move back to page 170.
 - 16 "Could you restate the standard you're applying
 - 17 concerning likely buyers?"
 - 18 "While trying to look at property at a harvest
 - 19 level, you have to look at what a realistic capability of
- 05:33 20 the property, and then you have to look at the
 - 21 marketplace and incorporate your knowledge and
 - 22 experience."
 - 23 "Sir, if someone with adequate financing comes
 - 24 in and offers 600, is that \$600 million price a probable
- 05:34 25 price offered by a likely buyer?"

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- 1 A lot of objections.
- 2 "Again, is that a yes or no answer? Is it
- 3 probable and likely -- is that a likely buyer?"
- 4 "If they could offer and consummate that sale,
- 05:34 5 yes, they would be a likely buyer."
 - 6 So suppose we have an offer from someone who
 - 7 will not back down for \$603 million, is that a likely
 - 8 buyer?
 - 9 A. Yes, it's a likely buyer.
- 05:34 10 Q. Move on to the next page. Well, even on that
 - 11 page: "And would the \$600 million offer from an
 - 12 adequately financed buyer be a probable price?"
 - 13 Witness: "It could be a probable price if it
 - 14 was a sincere, direct offer, if it could be consummated
- 05:34 15 and then its value."
 - So if we have an offer from someone who has a
 - 17 lot of money and financing and isn't going to back down
 - 18 and it's for \$603 million, is that a probable price?
 - 19 A. Yes, but it's not a market value.
- 05:35 20 Q. Is it a likely buyer if it's someone who's
 - 21 adequately financed and won't back down, yes or no?
 - 22 A. Restate it again.
 - 23 Q. If it's someone who is adequately financed and
 - 24 offers and will not back down \$603 million, is that a
- 05:35 25 likely buyer?

- 1 A. Yes.
- Q. And if the offer is for \$603 million, is that a
- 3 probable price?
- 4 A. Yes.
- 05:35 5 MR. CLEMENT: Pass the witness, Your
 - 6 Honor.
 - 7 THE COURT: All right. That was this side
 - 8 over here. So now we've all finished. We're back to
 - 9 redirect. Or does Bank of America have anything?

05:35 10	MP JONES No Your Honor Thank you
	MR. JONES: No, You're hear
11	THE COURT: Okay. You're back.
13	MR. CLEMENT: Your Honor, as I understood
	your instruction earlier, it is that if questioning goes
14	beyond the scope of my cross, I should object rather than
05:36 15	assuming I have a redirect?
16	THE COURT: Right.
17	REDIRECT EXAMINATION
18	BY MR. SCHWARTZ:
19	Q. Mr. Lamont, in choosing the progress rates in
05:36 20	your models, your three runs, did you adopt the harvest
21	rates being used by MRC in the proposed plan of
22	reorganization?
23	A. No, I did not.
24	Q. How did your models compare in terms of the run
05:36 25	rate the harvest rate?
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1 2	A. All my runs are higher than the MRC.
2	A. All my runs are higher than the MRC.Q. And that would, all things being equal,
2	A. All my runs are higher than the MRC.Q. And that would, all things being equal,increase and provide a higher value, correct?
2 3 4	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct.
2 3 4 05:36 5	 A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this
2 3 4 05:36 5 6	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this property and MRC was not in the picture, would you have
2 3 4 05:36 5 6	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this property and MRC was not in the picture, would you have used the same runs?
2 3 4 05:36 5 6 7 8	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this property and MRC was not in the picture, would you have used the same runs? A. Absolutely.
2 3 4 05:36 5 6 7 8	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this property and MRC was not in the picture, would you have used the same runs? A. Absolutely. Q. Can you explain why?
2 3 4 05:36 5 6 7 8 9	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this property and MRC was not in the picture, would you have used the same runs? A. Absolutely. Q. Can you explain why? A. Again, I'm looking at likely buyers in the
2 3 4 05:36 5 6 7 8 9 05:37 10	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this property and MRC was not in the picture, would you have used the same runs? A. Absolutely. Q. Can you explain why? A. Again, I'm looking at likely buyers in the marketplace, and so I'm looking at trying to develop
2 3 4 05:36 5 6 7 8 9 05:37 10 11	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this property and MRC was not in the picture, would you have used the same runs? A. Absolutely. Q. Can you explain why? A. Again, I'm looking at likely buyers in the marketplace, and so I'm looking at trying to develop scenarios that would mimic what they would do and
2 3 4 05:36 5 6 7 8 9 05:37 10 11 12 13	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this property and MRC was not in the picture, would you have used the same runs? A. Absolutely. Q. Can you explain why? A. Again, I'm looking at likely buyers in the marketplace, and so I'm looking at trying to develop scenarios that would mimic what they would do and specifically about harvest. So you have other buyers
2 3 4 05:36 5 6 7 8 9 05:37 10 11	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this property and MRC was not in the picture, would you have used the same runs? A. Absolutely. Q. Can you explain why? A. Again, I'm looking at likely buyers in the marketplace, and so I'm looking at trying to develop scenarios that would mimic what they would do and specifically about harvest. So you have other buyers like the Nature Conservancy or other foundations and
2 3 4 05:36 5 6 7 8 9 05:37 10 11 12 13	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this property and MRC was not in the picture, would you have used the same runs? A. Absolutely. Q. Can you explain why? A. Again, I'm looking at likely buyers in the marketplace, and so I'm looking at trying to develop scenarios that would mimic what they would do and specifically about harvest. So you have other buyers like the Nature Conservancy or other foundations and potentially other industrial owners that would buy the
2 3 4 05:36 5 6 7 8 9 05:37 10 11 12 13 14 05:37 15	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this property and MRC was not in the picture, would you have used the same runs? A. Absolutely. Q. Can you explain why? A. Again, I'm looking at likely buyers in the marketplace, and so I'm looking at trying to develop scenarios that would mimic what they would do and specifically about harvest. So you have other buyers like the Nature Conservancy or other foundations and potentially other industrial owners that would buy the property. So, again, that's why I developed the three
2 3 4 05:36 5 6 7 8 9 05:37 10 11 12 13 14 05:37 15	A. All my runs are higher than the MRC. Q. And that would, all things being equal, increase and provide a higher value, correct? A. Correct. Q. If you were doing this appraisal of this property and MRC was not in the picture, would you have used the same runs? A. Absolutely. Q. Can you explain why? A. Again, I'm looking at likely buyers in the marketplace, and so I'm looking at trying to develop scenarios that would mimic what they would do and specifically about harvest. So you have other buyers like the Nature Conservancy or other foundations and potentially other industrial owners that would buy the

- Q. In determining the harvest levels, you were 05:37 20 asked whether you spoke to any other buyers. Is that -- 21 is there any requirement or guidelines in the appraisal
 - 22 standards for doing that one when conducting appraisals?
 - 23 A. No, because you don't know who all they are, so
- 24 you look at the marketplace to see what's out there, but
- 05:37 25 that's not a requirement.

- Q. So what do you base your decision on what the
- 2 harvest level should be in your models?
- 3 A. Again, you look at the biological capabilities
- 4 $\,$ and then look at the regulations and other issues that
- 05:38 5 are in place on the property to develop what is an
 - 6 operational level harvest. And then from there, you can
 - 7 develop cash flow.
 - 8 Q. Now, in determining what harvest levels to use,
 - 9 did you look at the debtors' historical harvest levels?
- 05:38 10 $\,$ A. Yes. I have a graph of that.
 - 11 Q. And can you tell me where in your report that
 - 12 is?
 - 13 A. Yes. It's page 70, figure 39.
 - 14 Q. And can you explain what this graph shows?
- 05:38 15 A. The blue line is the historic Scopac harvest
 - 16 level since '97 to 2007. And you can see the harvest
 - 17 level sort of pre-HCP and then what the harvest has done
 - 18 in the last ten years, and specifically in the last two
 - 19 or three years how it's dove off compared to where it was
- 05:39 20 even four or five years ago.
 - Q. Did you reach any conclusions as to why the
 - 22 harvest rate has dropped off for Scopac as shown in your
 - 23 report here on figure 39?
 - 24 A. Yes. I mean, review of their data, discussions
- $05:39\ 25$ with their staff, it's been obvious that they have

- 1 regulatory restraints that have limited their amount of
- 2 volume harvest. And they also have operability issues
- 3 that limit the economic acres that they can harvest on,
- 4 which is what's been lowering their harvest level
- 05:39 5 recently.
 - 6 Q. There was some discussion about you estimating
 - 7 a 78 million dollar -- million board feet earlier in
 - 8 December and now your runs are different than that. Can
 - 9 you explain why you made the change?
- 05:40 10 A. Yes. We prepared those initial analyses in
 - 11 like November.
 - 12 Q. Of 2007?
 - 13 A. Of 2007. And we subsequently in just early to
 - 14 mid December we had conversations with Scopac. We had a
- 05:40 15 discussion for a whole day over costs of managing the HCP
 - 16 and the different issues that they were facing. And
 - 17 also, specifically the constraints they were having in
 - 18 the freshwater and Elk or Humboldt watershed where the
 - 19 water boards have limited the amount of volume they can
- 05:40 20 cut. And I think currently Dr. Barry indicated like 14
 - 21 or 17 million feet was all they could harvest out of
 - 22 there, even though they had a right to go in and get like
 - 23 25 or 30, they were only able to get 17 this year. And
 - 24 they felt like they were going to have difficulties there
- 05:40 25 for a few years. So that's what reduced my harvest

- 1 schedule from November to my appraisal schedules.
- Q. Did the change in your harvest levels have
- 3 anything to do with you being retained to do an appraisal
- 4 on this property for the for the schedule?
- 05:41 5 A. None whatsoever.
 - 6 Q. And there was a lot of talk about prices during
 - 7 your examination. I just want to go back to that a

- 8 little bit. If you could put up Defendant's Exhibit 83,
- 9 which as you will recall was the chart of the SBE prices.
- 05:41 10 And while we're getting the chart up, can you just
 - 11 explain how SBE prices are determined?
 - 12 A. SBE prices are used or developed for the
 - 13 purpose of paying taxes. And so they want to develop
 - 14 what is the stumpage value, so they estimate what -- they
- 05:41 15 get the reported values and the reported volume cost and
 - 16 they back out the collected data to what the value of
 - 17 return to the owner is going to be, the revenue back to
 - 18 the owner.
 - 19 And then those are the prices reported,
- 05:42 20 basically lagged back for the previous six months. And
 - 21 so it's rolling sort of backward looking at a six month
 - 22 average that they calculate for the SBE, but they've
 - 23 already taken out the logging and hauling costs.
 - Q. And I'm looking at this chart. This date says
- 05:42 25 January 1st, 2008 through June 30th, 2008?

- 1 A. Right.
- Q. Do you know, based on your work in the
- 3 industry, what information the State the Board of
- 4 Equalization had when they developed this chart for SBE
- 05:42 5 prices for that time period?
 - 6 A. So these are the numbers that are going to be
 - 7 used to derive your taxes on for the first half of 2008,
 - 8 but they're actually the backward looking prices that
 - 9 were reported in 2007, and it's a rolling average.
- 05:42 10 $\,$ Q. Okay. So if I understood you correctly, just
 - 11 taking a look at the redwood column --
 - 12 A. Yes.
 - 13 Q. -- the prices shown there would not reflect the
 - 14 current market prices; is that correct?
- 05:43 15 A. No.
 - ${\tt Q.}$ They would reflect the market prices in the

- 17 second half of 2007?
- 18 A. Primarily, yes.
- 19 Q. And just to make it clear, I think you
- 05:43 20 testified before. What has been the change in prices
 - 21 since late 2007 until now?
 - 22 A. Prices are off probably \$100 per thousand for
 - 23 today based on today prices looking back to the fall of
 - 24 '07.
- $05:43\ 25$ Q. And so just as an example, again looking at the

- 1 chart, for the redwood 150 to 300 volume per log, do you
- 2 see the price in area one is 820?
- A. Correct.
- 4 Q. Based on your experience, what would roughly
- 05:43 5 the current market price be for that category?
 - 6 A. It would be probably 720.
 - 7 Q. Now, why did you use the Pacific Rim prices in
 - 8 doing your analysis?
 - 9 A. Well, I felt that they were reliable because
- 05:44 10 that's what log buyers are paying for logs. And so other
 - 11 owners -- I mean, other owners are selling their logs in
 - 12 the marketplace and these mills are buying them. And so
 - 13 it's the most reflective transaction price and it's a
 - 14 good source of monthly data, so you can get a little
- 05:44 15 broader spectrum. This SBE only comes out twice a year,
 - 16 so it's rather choppy, where the Pacific Rim Wood Market
 - 17 comes out on a monthly basis.
 - 18 Q. And what was the difference between the SBE
 - 19 prices and the Pacific Rim prices?
- 05:44 20 A. You have to adjust the SBE prices up for costs,
 - 21 but there's about five or ten percent difference. The
 - 22 SBE tends to be higher.
 - Q. Now, in terms, again, of the harvesting, there
 - 24 was some questions about your decision or your modelling
- $05:45\ 25$ that indicated that in the near term you weren't cutting

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- 1 Douglas Fir. Do you recall that?
- 2 A. Correct.
- Q. Can you explain to the Court why it is that
- 4 your models do not propose cutting a significant amount
- 05:45 5 of Douglas Fir in the first few years?
 - 6 A. Currently Douglas Fir prices are \$375. They're
 - 7 probably under \$400 per thousand. And as was pointed
 - 8 out, the cost basis for the harvesting is in excess of
 - 9 \$400 a thousand board foot. So the harvest of Doug Fir
- 05:45 10 is a negative cash flow.
 - 11 And on the property when you cut one acre of
 - 12 redwood, you're going to get a certain percentage,
 - 13 depending on where you are of these other species. But
 - 14 you want to minimize stands that have Douglas Fir in them
- 05:45 15 and have stands that are higher redwood concentration
 - 16 now. Later when prices recover, you go back and cut the
 - 17 Douglas Fir stand.
 - 18 Q. How do the current Douglas Fir prices compare
 - 19 to the historical prices of Douglas Fir?
- 05:46 20 A. They're at historic all-time lows.
 - Q. Do you know if the Scotia mill is currently
 - 22 milling Douglas fir?
 - A. No. It's only cutting redwood, and they're
 - 24 selling on the open market their Douglas Fir and redwood.
- 05:46 25 Q. So to the extent Scopac or any new owner of the

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- 1 property would harvest Douglas Fir now, they would not
- 2 mill it now, but try to sell it in the open market; is
- 3 that what you're saying?
- 4 A. Right. And they would be losing money.
- 05:46 5 Q. And they would be losing money. Now, there was

- 6 some discussion about inventory, and I just want -- what
- 7 I want to do is clarify something. You took -- if I
- 8 understood you correctly, you took the inventory that
- 9 Scopac provided to you as of January 1st, 2007; is that
- 05:47 10 correct?
 - 11 A. Correct.
 - 12 Q. Did you make any adjustments to that inventory
 - 13 for your valuation date of April 2008?
 - 14 A. I made a review of the harvest that occurred
- $\tt 05:47\ 15$ $\,$ over 2007 and the model growth rates that I was getting
 - 16 out of that and calculated that they were approximately
 - 17 the same. And so I did not make a material adjustment to
 - 18 the inventory, but I have to also say that I requested
 - 19 data from the company, was never received any 1108 type
- 05:47 20 data.
 - 21 Q. Did you -- so did you reach a conclusion that
 - 22 no adjustment was necessary in the inventory because the
 - 23 growth approximated the harvest?
 - 24 A. Yes. And for a long-term modeling project,
- $05:47\ 25$ that wasn't a material difference. It would be less than

- 1 the -- just points of percent difference in the overall
- 2 inventory.
- 3 Q. If, for example, the information you received
- 4 from the company had shown that the growth rate in the
- 05:47 5 last year was significantly higher than the harvest,
 - $\,$ 6 $\,$ would you have made an adjustment to the inventory for
 - 7 that?
 - 8 A. I may have made some adjustment if it was
 - 9 significantly higher, but again, if you're only looking
- $05:48\ 10$ at five or ten million feet difference comparing that to
 - 11 3 billion, it's such a small percentage that it's really
 - 12 a trivial issue to the overall valuation.
 - 13 Q. Now, you used a 50-year model. Can you explain
 - $14\,\,$ why it is that you feel that that's more appropriate than

05:48 15 a ten-year model?

- 16 A. Trees grow on anywhere from 45, 55 years on a
- 17 rotation basis. So by forecasting over a full rotation,
- 18 you can see what the property can do biologically. And
- 19 we also find out whether there are age class gaps or
- 05:48 20 significant problems with availability. This property
 - 21 has a large component of young acres, which kind of push
 - 22 through the system in about 30 years. And so by modeling
 - 23 over a long period of time, you get to see this dynamic.
 - 24 And the value or the harvest levels change over time and
- 05:49 25 you can reflect that. And that's why it's important to

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- 1 model over a long period of time for tree growth.
- Q. Is there an industry standard in terms of
- 3 modeling for timber harvest and timber growth?
- 4 A. There's not a single standard, but my industry
- 05:49 5 perspective has been that all the owners that I work for
 - 6 do 50-year forecasts, so I do that also.
 - 7 Q. Do you know what Scopac has done in the past?
 - 8 A. For their modeling?
 - 9 Q. Yes.
- 05:49 10 A. Yes, they're doing like 50-year forecasts also.
 - 11 Q. Why did you determine in run 1 to use 60
 - 12 million board feet as the initial harvest level?
 - 13 A. Again, looking at new owners coming in, they're
 - 14 going to have to go through a lot of planning and also
- $05:50\ 15$ get to work with the regulatory agencies and create their
 - 16 own sort of environment for working. And so run 1 and 2
 - 17 were to look at the sensitivity of starting -- a company
 - 18 coming in and starting a harvest level and not being --
 - 19 cutting just the maximum biological potential, but
- 05:50 20 allowing them to get their feet on the ground, understand
 - 21 the forest better, and also reduce them out of
 - 22 contentious sort of harvest that Scopac has experienced.
 - 23 Q. Now, your run 3 calculated the maximum harvest

05:50 25 A. Correct.

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- 1 Q. Okay. And that was 73 million board feet?
- 2 A. Yes. Yeah.
- O. And what factors contributed to the
- 4 determination, I guess, by the model that 73 million
- 05:50 5 board feet was the maximum sustainable harvest under run
 - 6 3 in the first few years?
 - 7 A. Again, it's a non-declining harvest level, and
 - 8 so it had to calculate a level that it could cut over
 - 9 time that would not decline. And also a key ingredient
- 05:51 10 for sustained yield planning, which the state regulates
 - 11 all these forests for, is that you don't have declining
 - 12 soft wood inventory. So one of the big constraints in
 - 13 the model was to maintain the current level of soft wood
 - 14 inventory over time.
- $05:51\ 15$ And so it knows how much volume. And every
 - 16 year, over the 50 years that's available. And so you can
 - 17 have a harvest rate higher with non-declining, but your
 - 18 soft wood inventory might dump off in year 40 or 50. And
 - 19 again, it wouldn't be sustainable with soft wood
- $05:51\ 20$ inventory, which is a requirement of the sustained yield
 - 21 planning in the state of California.
 - 22 Q. So if you didn't follow that same yield plan,
 - 23 you would be violating the governmental regulations?
 - 24 A. It wouldn't be a feasible plan if you didn't
- 05:51 25 follow the regulations versus a new plan.

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- Q. And your model complies with the environmental
- 2 regulations?
- 3 A. Yes. That's what I was trying reproduce.

- 4 Q. And have you reviewed Mr. Fleming's appraisal?
- 05:52 5 You said you had, right?
 - 6 A. Yes.
 - 7 Q. Do you have an opinion as to whether his
 - 8 harvest rates comply with the requirements of the state
 - 9 regulation?
- 05:52 10 A. Yes, I do. His modeling or his analysis, which
 - 11 it's not really modeling, would not stand the test for
 - 12 any sustained yield plan by the state of California, so
 - 13 it's really not a feasible harvest level.
 - 14 Q. Now, there was some discussion of costs, and
- $05:52\ 15$ the Judge instructed me to ask you a question, so I'm
 - 16 going to do that. You were asked about the fixed cost.
 - 17 And can you just pull up in your report what page that
 - 18 was on.
 - 19 A. Let me just see. My detail DCF output is on
- 05:53 20 page 88, which is just after page 87, but there's no
 - 21 number on it. For run 1 I break out the operating
 - 22 expenses and the total costs towards the bottom of my
 - 23 DCF. And you'll see that my total expense is about \$17
 - 24 million for the first year, and then it trends down.
- 05:53 25 And part of the reason it's trending down is

- 1 that we're working off that backlog of THP property. And
- 2 so you'll notice that the total cost actually goes down,
- 3 too. But particularly the expense line, which is sort of
- 4 a fixed cost of management. I'm actually less dollars
- 05:53 5 than Fleming is in those early years.
 - 6 Q. Now, I just want to go back to the question you
 - 7 were being asked. You have a number of \$476 for four
 - 8 foot. Do you recall that, fixed costs?
 - 9 A. Yeah.
- 05:54 10 $\,$ Q. Now, you said that was true only in year one.
 - 11 Can you explain how that changes over time in your model?
 - 12 A. Right. Because they're using the current

- 13 harvest level, which is lower, which makes my average
- 14 fixed cost per unit higher. So as you go out over time,
- 05:54 15 my fixed cost per unit is actually going to be getting
 - 16 lower as the harvest rate steps up. And so it will
 - 17 actually be lower than Mr. Fleming's estimate.
 - 18 Q. Were your total expenses over the course of the
 - 19 50 years higher or lower than Mr. Fleming's?
- 05:54 20 A. Generally they were similar, but lower.
 - 21 Q. In talking about the prices, you indicated that
 - 22 the last ten years was the relevant time period to look
 - 23 at in terms of price trends. Can you explain why that's
 - 24 your view?
- 05:55 25 A. There's been a lot of economic changes to the

- 1 marketplace. And in all wood products, a cost of a board
- 2 is based on what it sells for in the marketplace, okay.
- 3 So whether it's fencing or decking. And so after you
- 4 convert it, you go back to a log price, and so the log
- 05:55 5 price is always based on what that end product eventually
 - 6 sells for, okay.
 - 7 And so in the last ten years, there have been
 - 8 many more replacements for specialty products in decking.
 - 9 We have Trex and treated wood and all sorts of other
- 05:55 10 replacement products, so the price of -- as soon as the
 - 11 price increases high enough, these alternative uses come
 - 12 in. And so it keeps -- it's basically flattened out the
 - 13 price of the redwood on the long haul.
 - 14 And so if you look at the last ten years where
- 05:55 15 there's been a lot more competition for especially
 - 16 products like decking and fencing, the pricing has been
 - 17 virtually flat. And so in an economic forecast going
 - 18 forward, I don't anticipate redwood prices -- again, they
 - 19 recover in the first three years, but then they stay flat
- 05:56 20 because there's no real demand on the other side to
 - 21 increase product prices.

- Q. So if I understand, you're going back more than
- 23 ten years. There weren't sufficient competitive
- 24 prices -- competitive products to keep the prices down?
- 05:56 25 A. Yeah. If you look back at the previous prices,

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- 1 there were a lot of specialty products and other things
- 2 that were not competitive, but now with the second growth
- 3 redwood, there's lots of competitive products, which
- 4 keeps that price flat.
- 05:56 5 Q. I want to look at the comparable sales
 - 6 approach. Did your comparative sales analysis reach a
 - 7 similar conclusion as to value as your income approach?
 - 8 A. Yes, it did.
 - 9 Q. Now, Mr. Clement suggested that you were double
- 05:56 10 counting by taking a deduction in your sales comparison
 - 11 approach?
 - 12 A. Yes.
 - Q. Do you agree with that?
 - 14 A. No.
- 05:56 15 Q. Can you explain why that's not correct?
 - 16 A. In that first table, I'm trying to show --
 - 17 Q. Can you indicate what page?
 - 18 A. On page 64, which was the table that
 - 19 Mr. Clement was showing. The green line there says
- 05:57 20 subject property. It shows the site class two in
 - 21 regional one using a --
 - 22 THE COURT: What page are you on?
 - 23 THE WITNESS: 64, sir.
 - 24 THE COURT: Go ahead. Gotcha.
- 05:57 25 A. Again, the sale date, the available volume in

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1 $\,$ acres and volume per acre. Because really that's what a

- 2 buyer is going to look at when they buy this property.
- 3 This extra volume that's not harvestable doesn't have the
- 4 same significant value. So the statistic I really was
- 05:57 5 looking at particularly is that 13.8. That's what
 - $\,$ 6 $\,$ someone is going to go and operate this farm and the $\,$
 - 7 volume per acre, average volume per acre.
 - So the adjustments I'm making are based on --
 - 9 and also the species mix of the 2.8 billion feet, that's
- 05:58 10 the other significant portion there, is the species mix
 - 11 of the 2.8 is really what you're going to get, not the
 - 12 species mix from the total forest. Because, again, that
 - 13 restricted no harvest volume is primarily like an old
 - 14 growth redwood, so it's a higher percentage of redwood,
- 05:58 15 which is not really representative of what a potential
 - 16 buyer is going to get. They're going to be living on
 - 17 those available acres.
 - 18 Q. Now, you also took an adjustment for the fact
 - 19 that the current property -- the subject property of
- 05:58 20 Scopac is subject to an HCP, correct?
 - 21 A. Correct.
 - Q. Now, were there any other deductions in your
 - 23 modeling for that same fact of the HCP?
 - 24 A. Comparable sales approach, no. I go through
- 05:58 25 and derive a price and then apply this HCP reduction to

- 1 get my final conclusion of value.
- Q. Why is it necessary in a comparable sales
- 3 approach to do an HCP adjustment?
- 4 A. Because the properties -- all the other
- 05:59 5 properties weren't subject to HCPs, and particularly the
 - 6 large properties that were sold, quite as many as ten
 - 7 years ago, were not in the same regulatory environment as
 - 8 this property is today. So to make it more -- to make it
 - 9 comparable, you've got to make some adjustment.
- 05:59 10 $\,$ Q. Now, you were also asked at the very end of

- 11 your cross-examination about whether somebody came in
- 12 with a quote "rock solid offer" of \$603 million, whether
- 13 that would be a likely price -- or likely buyer and a
- 14 probable price. Do you remember that testimony?
- 05:59 15 A. Yes.
 - 16 Q. Now, I think you said that that would not be,
 - 17 in your opinion as an expert appraiser, a market value
 - 18 price; is that correct?
 - MR. CLEMENT: Objection, Your Honor,
- 05:59 20 that's completely leading.
 - 21 THE COURT: What is your objection?
 - 22 MR. CLEMENT: Leading.
 - 23 THE COURT: He's what?
 - 24 MR. CLEMENT: Leading, Your Honor.
- 06:00 25 THE COURT: Don't lead the witness.

- MR. SCHWARTZ: Thank you, Your Honor.
- Q. (By Mr. Schwartz) Why did you testify that
- 3 that would not be a market value price?
- 4 A. Again, it wouldn't be a market price because
- 06:00 5 it's not an arm's length transaction between
 - ${\bf 6}$ $\,$ disinterested parties. So it would be a value, it would
 - 7 be a data point out there. But if I was doing a
 - 8 comparable sales analysis, I would go look at the terms
 - 9 and circumstances and related parties, and I would most
- 06:00 10 likely have to make an adjustment of that sales price to
 - 11 a market price because I think Mr. Clement was referring
 - 12 to the Biel offer.
 - 13 Q. And you testified just now that it wasn't a
 - 14 disinterested party. Can you explain what you meant by
- 06:00 15 that?
 - 16 A. Well, the fact that Biel has a significant
 - 17 ownership of the notes means that his value that he's
 - 18 buying is to protect the value of his timber notes, and
 - 19 not necessarily the true value of the property. It's all

- 06:01 20 based on this transaction of bankruptcy. So it's not a
 - 21 disinterested or arm's length transaction.
 - Q. What impact, if any, would it have in your
 - 23 determination of whether it's a market price if there
 - 24 were contingencies that would allow the potential buyer
- 06:01 25 to walk away from the transaction?

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- 1 A. It would discount the price significantly.
- 2 MR. SCHWARTZ: I have no further
- 3 questions, Your Honor.
- 4 THE COURT: All right. You can step down.
- 06:01 5 MR. CLEMENT: Your Honor, I believe your
 - 6 ruling is you don't want recross?
 - 7 THE COURT: Right.
 - 8 MR. CLEMENT: I will be happy to do more,
 - 9 but I will abide by the rule.
- 06:01 10 THE COURT: You can step down. We have
 - 11 reached a point of saturation with me so it's 6 o'clock.
 - MR. HALE: Your Honor, before we lose you
 - 13 $\,$ for the evening, can we address one issue? And that
 - 14 would be the deposition of Mr. Dean very quickly.
- 06:01 15 THE COURT: So I can tell that -- I mean,
 - 16 how much -- how many hours do you think you need to
 - 17 depose Mr. Dean? You've already deposed him once, so
 - 18 you're the -- you're the man. What do you think.
 - 19 MR. KRUMHOLZ: Well, it's all the opinions
- 06:02 20 $\,$ that we've never deposed him on. I think it's going to
 - 21 take six hours.
 - 22 MR. HALE: Your Honor, they already had a
 - $\,$ 23 $\,$ full day. That was after the disclosure statement had
 - 24 come out.
- 06:02 25 THE COURT: Why don't you start tomorrow

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- 1 at 8:00.
- MR. HALE: Your Honor, our preference
- 3 would be to get it done tonight and start at 8:00 and go
- 4 until midnight.
- 06:02 5 THE COURT: You want to start tonight?
 - 6 MR. HALE: Your Honor, we don't want to
 - 7 break it up. That's the only thing we don't want to do.
 - 8 THE COURT: You don't want to break it up?
 - 9 MR. KRUMHOLZ: Tell me when it's my turn.
- 06:02 10 MR. HALE: Between tonight and tomorrow
 - 11 morning. And also, Mr. Cherner is coming in tomorrow
 - 12 morning, the Biel deposition, so we'd like to be able to
 - 13 do Mr. Biel tomorrow.
 - 14 THE COURT: Can't we divide up the lawyers
- 06:02 15 on those two depositions tomorrow morning? I think
 - 16 everybody is well enough represented. I would think -- I
 - 17 don't know. The other thing that probably ought to be
 - 18 done starting tomorrow is to see if there's some way that
 - 19 these two tables can come to some agreement. I don't
- 06:03 20 $\,$ know that there is. But there are risks on both sides of
 - 21 this table.
 - 22 There's a great deal of pressure to
 - 23 confirm this plan, no question about that. On the other
 - 24 hand, there are some legal arguments that you can have
- 06:03 25 why they're not confirmable. And if you persuade me on

- 1 those, of course, then perhaps your plan is confirmable,
- 2 perhaps there are other ways it can go. But if you don't
- 3 persuade me on those, then we've got a bunch of
- 4 litigation that continues on at different levels, ${\tt I}$
- 06:03 5 suspect.
 - 6 And if your -- I mean, the two appraisals
 - 7 apparently -- not the two appraisals. The purchase price
 - 8 from your Biel Bank is it's not that far from the

- 9 appraisal price of the experts on this side. I don't --
- 06:03 10 I don't know if there's room for you-all to somehow
 - 11 negotiate and figure out a way to settle between these
 - 12 two tables. I don't know. I'm not suggesting the debtor
 - 13 is totally out of this, but it doesn't look like there's
 - 14 a lot of equity in this case.
- 06:04 15 MR. KRUMHOLZ: Your Honor, just to --
 - 16 THE COURT: So some discussion about that
 - 17 ought to happen. I don't know if it will get anywhere,
 - 18 but some discussion about that ought to happen. So
 - 19 there's no way that you're going to start the deposition
- 06:04 20 and finish it tonight. I can't imagine you're going to
 - 21 do that. I mean, unless you guys are just made of steel.
 - 22 I can't imagine. You've sat through this all day and now
 - 23 you're going to go depose somebody for eight hours
 - 24 tonight or six hours tonight or three hours tonight.
- 06:04 25 MR. KRUMHOLZ: Can I make a suggestion,

- 1 Your Honor? I would like to start after an hour break
- 2 for dinner essentially, hour and a half break for dinner,
- 3 and then go until a reasonable hour tonight and then
- 4 begin in the morning. The reason why I suggest is
- 06:04 5 because we need to use some of the transcript in
 - 6 connection with the cross-examination of this gentleman
 - 7 tomorrow. You can't really use a transcript that you get
 - 8 tomorrow late morning in a cross-exam for tomorrow
 - 9 afternoon. So if we can have a reasonable amount of time
- 06:05 10 tonight and then start back early tomorrow, then that
 - 11 would work best.
 - 12 MR. HALE: Your Honor, that presents lots
 - 13 of logistical difficulties. Mr. Dean will probably
 - 14 testify tomorrow afternoon. We have to get a court
- 06:05 15 reporter, make all those arrangements.
 - MR. KRUMHOLZ: We've got a court reporter.
 - 17 THE COURT: They've got a court reporter.

- 18 So can you -- it looks like you're suggesting you start
- 19 at 7:30 tonight, if we get out of here quickly. And I
- 06:05 20 can't imagine going any later than 10:00 tonight.
 - MR. KRUMHOLZ: We'll go as late as
 - 22 possible. We'll go as long as the Court will allow.
 - 23 MR. BRILLIANT: Your Honor, Alan Brilliant
 - 24 also on behalf of Mendocino. The first thing is, Your
- 06:05 25 Honor, a lot of people here aren't ordinarily on central

- 1 time. Mr. Dean, you know, came from California, San
- 2 Francisco.
- 3 THE COURT: It's not nearly as late.
- 4 MR. BRILLIANT: Right now it's not as
- 06:06 5 late, but for him to be deposed tonight and then be
 - 6 deposed again tomorrow morning, when it will be very
 - 7 early, it will be very difficult for him.
 - 8 THE COURT: I don't see how you can -- I
 - 9 mean, I don't know how you can go very late tonight and
- 06:06 10 start early tomorrow. That's going to be very difficult.
 - 11 MR. BRILLIANT: The other thing, Your
 - 12 Honor, is Mr. Dean has never testified in court before.
 - 13 Other than in this case, he's never been deposed. You
 - 14 know, he is the chairman of the board, the former CEO of
- 06:06 15 Mendocino. He is not an expert witness, professional
 - 16 witness. This is not, you know, something he does all
 - 17 the time and we don't want to put him on the stand after,
 - 18 you know, a lengthy period of time we've been deposing
 - 19 him, tonight, tomorrow and then have to go on the stand.
- 06:06 20 It's just not going to work for us.
 - 21 THE COURT: Well, I think those concerns
 - 22 are probably less. I mean, we don't have a jury that
 - 23 you're going to have to impress tomorrow. And I'll
 - 24 probably be more impressed by the fact that he has taken
- 06:06 25 all those depositions and still here. So I don't know

	1	that that hurts you, quite honestly. But that's your
	2	call. But I think we've got to get the deposition done.
	3	So you-all need to figure out the best way to get it done
	4	between now and tomorrow morning so we can start up with
06:07	5	Mr. Dean at 2 o'clock. I think that's who you want to
	6	call; isn't that right?
	7	MR. BRILLIANT: It is, Your Honor. I
	8	think the issue really is how many hours. He's already
	9	sat for an entire day. And if they're saying they have
06:07	10	to have another seven hours, then logistically I don't
	11	see how, Your Honor, he's going to be able to testify
	12	tomorrow.
	13	THE COURT: If you start at 7:30 tonight
	14	and go until 10:00, that's two and a half hours. Then if
06:07	15	I give you another two and a half hours tomorrow morning $% \left(1\right) =\left(1\right) \left($
	16	at a reasonable time period, that's a total of five
	17	hours. I can't imagine you need more than that.
	18	MR. KRUMHOLZ: I mean
	19	THE COURT: So go do that, make that work.
06:07	20	And start as late as you can tomorrow.
	21	MR. HALE: Thank you, Your Honor.
	22	THE CSO: All rise.
	23	
	24	
	25	
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1 THE STATE OF TEXAS: 2 COUNTY OF NUECES: I, SYLVIA KERR, Certified Shorthand Reporter in and 5 for the State of Texas, do hereby certify that the facts

6 stated by me in the caption hereto are true; that the

7	foregoing proceedings were taken by me in Stenograph and
8	later transcribed from Stenograph to typewriting under \ensuremath{my}
9	supervision.
10	I further certify that I am neither attorney or
11	counsel for, nor related to or employed by any of the
12	parties to the action in which this deposition is taken,
13	and further that I am not a relative or employee of any
14	attorney or counsel employed by the parties hereto, or
15	financially interested in the action.
16	
17	WITNESS MY HAND, this the day of
18	, 2008.
19	
20	
21	
22	SYLVIA KERR, Texas CSR #4776
23	Date of Expiration: 12/31/08 Ak/Ret Reporting, Records & Video
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